

## Q2 2016 Earnings Conference Call

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## Forward-Looking Statements

All presentations contain certain forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. The words "may," "will," "expect," "intend," "estimate," "anticipate," "aspiration," "objective," "project," "believe," "continue," "on track" or "target" or the negative thereof and similar expressions, among others, identify forward-looking statements. All forward looking statements are based on information currently available to management. Such forward-looking statements are subject to certain risks and uncertainties that could cause events and the Company's actual results to differ materially from those expressed or implied. Please see the disclosure regarding forward-looking statements immediately preceding Part I of the Company's Annual Report on the most recently filed Form 10-K. The company assumes no obligation to update any forward-looking statements.

## Regulation G

These presentations may include certain non-GAAP financial measures like EBITDA and other measures that exclude special items such as restructuring and other unusual charges and gains that are volatile from period to period. Management of the company uses the non-GAAP measures to evaluate ongoing operations and believes that these non-GAAP measures are useful to enable investors to perform meaningful comparisons of current and historical performance of the company. All non-GAAP data in the presentation are indicated by footnotes. Tables showing the reconciliation between GAAP and non-GAAP measures are available at the end of this presentation and on the Greif website at www.greif.com.

## TRANSFORMATION IS A JOURNEY TO GROWTH AND HIGHER PROFITABILTY

- Optimizing and strengthening our portfolio
- Expanding gross margins by executing on fundamental operating improvements within the Greif Business System
- Enhancing fiscal discipline to create a lower cost structure and generate higher levels of free cash flow


Our vision: In industrial packaging, be the best performing customer service company in the world

- Operating Profit Before Special Items ("OPBSI") ${ }^{1}$ margin of $9.4 \%$ in Q2 2016 compared to $7.9 \%$ in Q2 2015
- Free Cash Flow² improved to \$69M compared to \$2M in Q2 of 2015
- Class A EPS Before Special Items ${ }^{1}$ of $\$ 0.47$ compared to $\$ 0.53$ in Q2 2015, impacted by $\$ 0.11$ of tax items anticipated to be offset and recovered over the remainder of the year
- Gross Profit Margin expanded to 20.7\% in Q2 2016 compared to 19.8\% in Q2 2015
- Net Sales of \$840M compared to \$916M in Q2 2015. After adjusting for the effects of divestitures and currency translation, sales for Q2 2016 were flat compared to Q2 $2015^{3}$


## Greif's Q2 2016 gross profit margin was the highest in the last ten quarters

[^0]|  | Fiscal 2014 Actual | Trailing four quarter performance ${ }^{2}$ | End of 2017 run rate target |
| :---: | :---: | :---: | :---: |
| Gross Profit Margin ${ }^{1}$ | 19.1\% | 19.6\% | 20\% |
| SG\&A Ratio | 11.7\% | 11.2\% | 10\% |
| OPBSI Margin ${ }^{3}$ | 7.5\% | 8.5\% | 10\% |

[^1]
## Q2 2016 Sales: \$590M <br> RIPS Q2 2016 operating profit before special items ${ }^{1: ~ \$ 54 M}$

RIPS North America

- Significant expansion in operating profit before special items, helped by improved execution discipline
- Improved Intermediate Bulk Container (IBC) and fibre drum volumes, offset by softer plastic and steel demand


## RIPS Latin America

- Results continue to be impacted by significant foreign exchange headwinds (Argentina, Brazil) and a weaker Brazilian industrial economy
- Steel volumes flat; plastic volumes 9\% higher compared to the prior year quarter

Substantial improvement seen in RIPS fundamentals

## RIPS Europe, Middle East and Africa

- Strong steel and IBC volume increased net sales by $3.2 \%$, excluding the impact of divestitures
- Continued emphasis on improving underperforming operations


## RIPS Asia Pacific

- Record quarter: significant expansion of gross and operating profit margins versus the previous year
- IBC volume up 19\% compared to previous year, offset by weakness in steel drums

Strong volumes in EMEA; excellent results in APAC

Q2 2016 Sales: \$167M PPS Q2 2016 operating profit before special items ${ }^{1:} \$ 24 \mathrm{M}$

- Higher volumes year over year, helping to offset lower containerboard prices
- CorrChoice volume growth of $16 \%$ was significantly higher than industry shipments
- Specialty sales continue to expand and are gaining momentum

Strong operational performance and specialty sales expansion

## Q2 2016 Sales: \$76M FPS Q2 2016 operating loss before special items ${ }^{1}$ : \$(1)M

- Sequentially stronger quarterly performance as SG\&A savings materialize
- Q2 Operating Loss Before Special Items ${ }^{1}$ improved by $\$ 5 \mathrm{M}$ compared to the prior year quarter
- Leadership change made and intense focus on turnaround plans
FPS showing improvement as turnaround continues


## Land Q2 2016 operating profit before special items ${ }^{1: ~ \$ 2 M}$

- Operating Profit Before Special Items ${ }^{1}$ slightly lower due to lower planned timber sales
- Pursuing non-timber revenue opportunities; consulting service revenue accelerating and exceeded FY 2015's sales during the quarter

|  | Q2 2016 | Q2 2015 |
| :--- | :---: | :---: |
| Net Sales After Divestitures and Currency Translation ${ }^{1}$ | $\$ 874$ | $\$ 875$ |
| Operating Profit | $\$ 83$ | $\$ 51$ |
| Operating Profit Before Special Items ${ }^{2}$ | $\$ 79$ | $\$ 73$ |
| Net Income Attributable to Greif, Inc. | $\$ 31$ | $\$ 21$ |
| Net Income Attributable to Greif, Inc. Before Special Items ${ }^{2}$ | $\$ 28$ | $\$ 32$ |
| Class A Earnings Per Share | $\mathbf{\$ 0 . 5 3}$ | $\$ 0.35$ |
| Class A Earnings Per Share Before Special Items ${ }^{2}$ | $\$ 0.47$ | $\$ 0.53$ |
| Free Cash Flow ${ }^{\mathbf{3}}$ | $\$ 69$ | $\mathbf{\$ 2}$ |

## Solid results and free cash flow expansion

 schedules that can be found in the appendix of this presentation.
 ${ }_{3}$ this presentation.
${ }^{3}$ Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures.
Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

## THE GLOBAL INDUSTRIAL ECONOMY REMAINS UNSTEADY

- Overall, global manufacturing output is tepid
- JP Morgan's Global Manufacturing Purchasing Managers Index (PMI) registered near contraction territory at 50.1 in April (down from 50.6 in March)
- U.S. industrial economy moderately improving
- ISM Manufacturing index for May climbed to 51.3 from 50.8 in April
- European outlook is mixed
- Eurozone GDP rose $0.6 \%$ in the first quarter, but Germany, France, Italy and Netherlands all witnessed declines in industrial production in early spring
- Latin American conditions moving in opposite directions
- Brazil: GDP is expected to shrink 3.8\% this year (April's revision was the 13th consecutive downward revision by economists)
- Argentina: political and regulatory environment expected to improve under new presidential administration, benefitting the local economy

Greif's diverse, global portfolio helps to mitigate volatile markets

|  | Guidance @ 3/7/2016 | Guidance @ 6/8/2016 |
| :---: | :---: | :---: |
| Class A EPS per share (\$/sh) ${ }^{1}$ | \$2.10-\$2.40 | \$2.20-\$2.46 |
| Capital expenditure (\$M) | \$99-\$124 | \$99-\$124 |
| Free Cash Flow (\$M) ${ }^{2}$ | \$125-\$150 | \$130-\$160 |
| Restructuring expense (\$M) | \$15-\$25 | \$20-\$30 |
| GAAP tax rate | 39\%-41\% | 39\%-41\% |
| Factors contributing to guidance: |  |  |
| The company's fiscal year 2016 earnings and free cash guidance have been revised higher, as Transformation activities are expected to more than offset the impact of a sluggish global economy and weaker containerboard environment. |  |  |
| Fiscal year 2016 Class A EPS per share and free cash flow guidance raised |  |  |
|  <br>  <br>  |  |  |



## Appendix

PRICE, VOLUME AND FOREIGN CURRENCY IMPACT TO NET SALES:
GREIF EXCLUDING DIVESTITURES

| SBU/Segment Core \& Other | Volume | Price | FX | Sales Variance |
| :---: | :---: | :---: | :---: | :---: |
| RIPS Americas | - $-2.9 \%$ | - $6.1 \%$ | - $-15.4 \%$ | -12.2\% |
|  | (\$7.9) | \$17.8 | (\$47.6) | (\$37.7) |
| North America | - $-5.6 \%$ | () $-2.1 \%$ | - $-0.2 \%$ | - $-7.9 \%$ |
|  | (\$10.9) | (\$5.4) | (\$0.3) | (\$16.6) |
| Latin America | - $3.5 \%$ | - $34.8 \%$ | - $-69.6 \%$ | - $-31.4 \%$ |
|  | \$2.1 | \$23.5 | (\$46.7) | (\$21.0) |
| RIPS EMEA APAC | - $2.3 \%$ | - $-6.5 \%$ | - $-2.2 \%$ | - $-6.4 \%$ |
|  | \$6.8 | (\$20.0) | (\$6.9) | (\$20.1) |
| EMEA | - $3.2 \%$ | - $-6.1 \%$ | ( $-1.8 \%$ | - $-4.6 \%$ |
|  | \$7.5 | (\$14.7) | (\$4.6) | (\$11.8) |
| APAC | O-1.1\% | - $-8.4 \%$ | - $-3.7 \%$ | - $-13.2 \%$ |
|  | (\$0.7) | (\$5.4) | (\$2.3) | (\$8.4) |
| RIPS Segment | O-0.2\% | $\bigcirc \quad-0.3 \%$ | - $-8.7 \%$ | - $-9.2 \%$ |
|  | (\$1.1) | (\$2.2) | (\$54.6) | (\$57.9) |
| PPS Segment | - $10.7 \%$ | - $-6.5 \%$ | - 0.0\% | - $4.2 \%$ |
|  | \$17.3 | (\$10.5) | \$0.0 | \$6.8 |
| FPS Segment | - $-5.9 \%$ | - 0.2\% | - $-1.4 \%$ | - $-7.1 \%$ |
|  | (\$4.3) | (\$0.4) | (\$1.1) | (\$5.8) |
| Consolidated | O 1.4\% | ( -1.5\% | - $-6.4 \%$ | - $-6.5 \%$ |
|  | \$11.9 | (\$13.4) | (\$55.7) | (\$57.2) |

Note: - Consolidated includes land management

$$
\begin{aligned}
& - \text { Var\% > 2.5\% } \\
& -(2.5) \% \text { < Var\% < 2.5\% } \\
& - \text { Var\% < (2.5) } \%
\end{aligned}
$$

GAAP TO NON-GAAP RECONCILIATION:
SEGMENT AND CONSOLIDATED OPERATING PROFIT (LOSS) BEFORE SPECIAL ITEMS
(Dollars in Millions)


GAAP TO NON-GAAP RECONCILIATION:

## NET INCOME AND CLASS A EARNINGS PER SHARE EXCLUDING SPECIAL ITEMS

(Dollars in Millions)

| Three months ended April 30, 2016 | Class A |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net In come Attributable to Greif, Inc. | \$ | 31.4 | \$ | 0.53 |
| Less: (Gain) loss on disposal of properties, plants, equipment and businesses, net |  | (8.1) |  | (0.14) |
| Plus: Restructuring charges |  | 3.4 |  | 0.06 |
| Plus: Non-cash asset impairment charges |  | 1.1 |  | 0.02 |
| Net Income Attributable to Greif, Inc. Excluding Special Items | \$ | 27.8 | \$ | 0.47 |


| Three months ended April 30, 2015 |  |  | Class A |  |
| :---: | :---: | :---: | :---: | :---: |
| Net In come Attributable to Greif, Inc. | \$ | 20.8 | \$ | 0.35 |
| Less: (Gain) loss on disposal of properties, |  |  |  |  |
| plants, equipment and businesses, net |  | 2.9 |  | 0.05 |
| Plus: Restructuring charges |  | 4.9 |  | 0.08 |
| Plus: Non-cash asset impairment charges |  | 2.9 |  | 0.05 |
| Net In come Attributable to Greif, Inc. Excluding Special Items | \$ | 31.5 | \$ | 0.53 |


| Six months ended April 30, 2016 |  |  | Class A |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Income Attributable to Greif, Inc. | \$ | 20.3 | \$ | 0.35 |
| Less: (Gain) loss on disposal of properties, plants, equipment and businesses, net |  | (8.6) |  | (0.15) |
| Plus: Restructuring charges |  | 5.0 |  | 0.09 |
| Plus: Non-cash asset impairment charges |  | 34.8 |  | 0.59 |
| Plus: Acquisiti on relate d costs |  | 0.1 |  | - |
| Net In come Attributable to Greif, Inc. Excluding Special Items | \$ | 51.6 | \$ | 0.88 |


| Six months ended April 30, 2015 Net In come Attributable to Greif, Inc. |  |  | Class A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \$ | 50.9 | \$ | 0.87 |
|  |  |
| Less: Timberland Gains |  | (14.9) |  | (0.25) |
| Plus: Restructuring charges |  | 7.6 |  | 0.13 |
| Plus: Non-cash asset impairment charges |  | 3.0 |  | 0.05 |
| Plus: Acquisition related costs |  |  | 0.1 |  | - |
| Net Income Attributable to Greif, Inc. Excluding Special Items | \$ | 48.2 | \$ | 0.82 |

All special items are net of tax and non controlling interests

## GAAP TO NON-GAAP RECONCILIATION:

RECONCONCILIATION OF SELECTED FINANCIAL INFORMATION EXCLUDING THE IMPACT OF DIVESTITURES


## GAAP TO NON-GAAP RECONCILIATION:

RECONCONCILIATION OF NET SALES EXCLUDING THE IMPACT OF DIVESTITURES AND CURRENCY TRANSLATION
(Dollars in Millions)

| Net Sales | Three months ended$\qquad$ April 30 |  |  |  | (Decrease) in Net Sales (\$) |  | (Decrease) in Net Sales (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  |  |  |  |
|  | \$ | 839.6 | \$ | 915.9 | \$ | (76.3) | (8.3\%) |
| Impact of Divestitures |  | 21.6 |  | 40.7 |  |  |  |
| Net Sales excluding the impact of divestitures | \$ | 818.0 | \$ | 875.2 |  |  |  |
| Currency Translation |  | (55.7) |  | N/A |  |  |  |
| Net Sales excluding the impact of divestitures and currency translation | \$ | 873.7 | \$ | 875.2 | \$ | (1.5) | (0.2\%) |
|  | Six months ended April 30 |  |  |  | (Decrease) in Net Sales (\$) |  |  |
|  | 2016 |  | 2015 |  |  |  | Net Sales (\%) |
| Net Sales | \$ | 1,611.0 | \$ | 1,818.2 | \$ | (207.2) | (11.4\%) |
| Impact of Divestitures |  | 42.1 |  | 90.2 |  |  |  |
| Net Sales excluding the impact of divestitures | \$ | 1,568.9 | \$ | 1,728.0 |  |  |  |
| Currency Translation |  | (134.1) |  | N/A |  |  |  |
| Net Sales excluding the impact of divestitures and currency translation | \$ | 1,703.0 | \$ | 1,728.0 | \$ | (25.0) | (1.4\%) |

## (Dollars in Millions)

Net cash provided by (used in) operating activities
Less: Cash paid for capital expenditures
Free Cash Flow ${ }^{1}$


| $\$$ | 32.8 |
| ---: | ---: |
| $(30.6)$ |  |
| $\$$ | 2.2 |


| Six months ended <br> April 30 |  |  |  |
| :--- | ---: | :--- | ---: |
| $\mathbf{2 0 1 6}$ |  |  | 2015 |
|  |  |  |  |
| $\$$ |  | 57.7 |  |
|  |  | $\$$ | $(26.5)$ |
|  | $\$$ | 12.9 |  |

## FREE CASH FLOW FROM VENEZUELA OPERATIONS ${ }^{2}$



Six months ended

| April 30 |  |  |  | April 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| \$ | - | \$ | 3.3 | \$ | - | \$ | 5.6 |
|  | - |  | (3.3) |  | - |  | (14.4) |
| \$ | - | \$ | - | \$ | - | \$ | (8.8) |

## FREE CASH FLOW EXCLUDING THE IMPACT OF VENEZUELA OPERATIONS ${ }^{3}$

Net cash priovided by (used in) operating activities excluding the impact of Venezuela operations
Less: Cash paid for capital expenditures excluding the impact of Venezuela operations
Free Cash Fow excluding the impact of Venezuela operations

|  | Three mon <br> Apri |
| :---: | ---: |
| 2016 |  |
|  |  |
| $\$$ | 83.9 |
|  | $(15.0)$ |
| $\$$ | 68.9 |


| Six months ended April 30 |  |  |
| :---: | :---: | :---: |
| 2016 | 2015 |  |
| \$ 57.7 | \$ | (32.1) |
| (44.8) |  | (55.4) |
| \$ 12.9 | \$ | (87.5) |

[^2]
## GAAP TO NON-GAAP RECONCILIATION:

CONSOLIDATED OPERATING PROFIT (LOSS) BEFORE SPECIAL ITEMS FOR FY 2014 AND TTM ENDED APRIL 30, 2016
(Dollars in Millions)

Operating profit
Restructuring charges

| $\begin{gathered} \text { Fiscal Year } \\ 2014 \end{gathered}$ |  | Trailing Twelve Months ended April 30, 2016 |  |
| :---: | :---: | :---: | :---: |
| \$ | 249.3 | \$ | 176.7 |
|  | 16.1 |  | 37.2 |
|  | 1.6 |  | 0.2 |
|  | 85.8 |  | 82.0 |
|  | (17.1) |  | - |
|  | (19.8) |  | (16.7) |
|  |  |  | 9.3 |
| \$ | 315.9 | \$ | 288.7 |

## TRAILING FOUR QUARTER:

GROSS PROFIT MARGIN, SG\&A RATIO AND OPERATING PROFIT BEFORE SPECIAL ITEM MARGIN
GREIF
(Dollars in Millions)

(Dollars in Millions)

| F/x change versus | Q2 2016 to Q2 |
| :--- | :---: |
| USD | $\mathbf{2 0 1 5}$ |$|$| Argentina (Peso) | $8 \%$ |
| :--- | :---: |
| Brazil (Real) | $1 \%$ |
| China (Yuan) | $6 \%$ |
| Euro | $15 \%$ |
| Russia (Ruble) | $6 \%$ |
| Singapore (Dollar) | $8 \%$ |
| Turkey (Lira) |  |


| Impact to net sales (\$M) |  |  |
| :--- | :---: | :---: |
| Region | Q2 16 |  |
| Americas | $(48.0)$ |  |
| Europe (Euro) | 3.0 |  |
| Europe (Various) | $(5.0)$ |  |
| Middle East \& Africa | $(3.2)$ |  |
| Asia Pacific | $(2.8)$ |  |
| Consolidated | $(56.0)$ |  |


[^0]:    ${ }^{1}$ A summary of all special items that are excluded from the earnings per diluted Class A share before special items and operating profit before special items is set forth in the appendix of this presentation
    ${ }^{2}$ A summary of all special items that are excluded from the earnings per diluted Class A share before special it
     schedules that can be found in the appendix of this presentation
    Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

[^1]:    Further progress towards commitments to be discussed at Investor Day on June 24, 2016

[^2]:    $1{ }^{1}$ Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures.
    ${ }^{2}$ Free cash flow from Venezuela operations is defined as net cash provided by Venezuela operating activities less cash paid for Venezuela capital expenditures.
    
    
     operating activities of Venezuela and
    2015 would not have been possible.

