

### JUNE 2018 INVESTOR MEETINGS

### Safe harbor

#### FORWARD-LOOKING STATEMENTS

• This presentation contains certain forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. The words "may," "will," "expect," "intend," "estimate," "anticipate," "aspiration," "objective," "project," "believe," "continue," "on track" or "target" or the negative thereof and similar expressions, among others, identify forward-looking statements. All forward looking statements are based on information currently available to management. Such forward-looking statements are subject to certain risks and uncertainties that could cause events and the Company's actual results to differ materially from those expressed or implied. Please see the disclosure regarding forward-looking statements immediately preceding Part I of the Company's Annual Report on the most recently filed Form 10-K. The company assumes no obligation to update any forward-looking statements.

#### **REGULATION G**

• This presentation includes certain non-GAAP financial measures like EBITDA and other measures that exclude special items such as restructuring and other unusual charges and gains that are volatile from period to period. Management of the company uses the non-GAAP measures to evaluate ongoing operations and believes that these non-GAAP measures are useful to enable investors to perform meaningful comparisons of current and historical performance of the company. All non-GAAP data in the presentation are indicated by footnotes. Tables showing the reconciliation between GAAP and non-GAAP measures are available at the end of this presentation and on the Greif website at www.greif.com.

# A global, diversified industrial packaging solutions provider



Rigid Industrial Packaging & Services

TTM Ended Q2'2018 \$2,615.0M Revenue \$207.7M OPBSI<sup>1</sup>



Paper Packaging & Services

TTM Ended Q2'2018 \$847.0M Revenue \$114.0M OPBSI<sup>1</sup>



Flexible Products & Services

\*\*TTM Ended Q2'2018 \*\*\$314.2M Revenue \*\*11.7M OPBSI1\*\*



Land Management

TTM Ended Q2'2018 \$27.7 Revenue \$8.0 OPBSI<sup>1</sup>



# A global, diversified industrial packaging solutions provider

Rigid Industrial Packaging & Services

- The leading global partner to petro and chemical companies, pharmaceuticals, agricultural and food companies
- Leading global product share and services offering; growing at industrial plus growth rate

Paper Packaging & Services

- Trusted partner to independent box makers and integrated containerboard producers
- High service model with complex product mix CorrChoice processes ~600 different orders every 24 hours per plant due to technological advantages

Flexible Products & Services

- The leading global partner to chemical companies, pharmaceuticals, agricultural and food companies
- Global footprint and position in highly fragmented business with deep end to end technical knowledge and capabilities

Land Management

· Provides strategic optionality and balance sheet strength

Our core business consists of RIPS, PPS and FPS. The businesses provide a full spectrum of industrial packaging offerings in a wide variety of regions that offer a natural hedge



# Leading product positions worldwide















**IBC** 

Reconditioning

**Filling** 



**Plastic** 



Containerboard and corrugated sheets







# Global footprint with presence in 44 countries





### Key strategic priorities and strategy in place

**Vision** 

In industrial packaging, be the best performing customer service company in the world

#### **People & Teams**

- Environment, health and safety
- Colleague engagement
- Accountability aligned to value creation

#### **Customer Service Excellence**

- Deliver superior customer satisfaction
- Create value for our customers through a solutions based approach
- Earn our customers trust and loyalty

#### **Performance**

- Growth aligned to value
- Margin expansion via Greif Business System execution
- Fiscal discipline and free cash flow expansion

**Values** 

**Priorities** 

### THE GREIF WAY

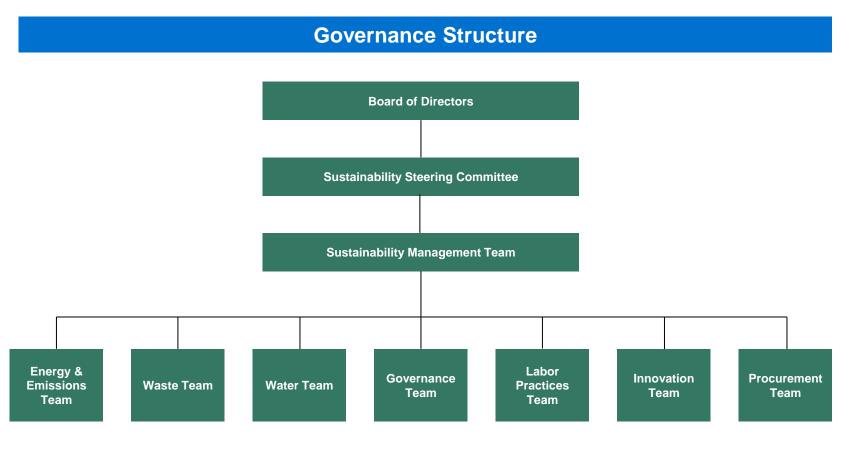
Our strategy is to be the premier global industrial packaging solutions provider, creating value for our customers with the most diversified products and services offering



# Significant progress toward our sustainability agenda

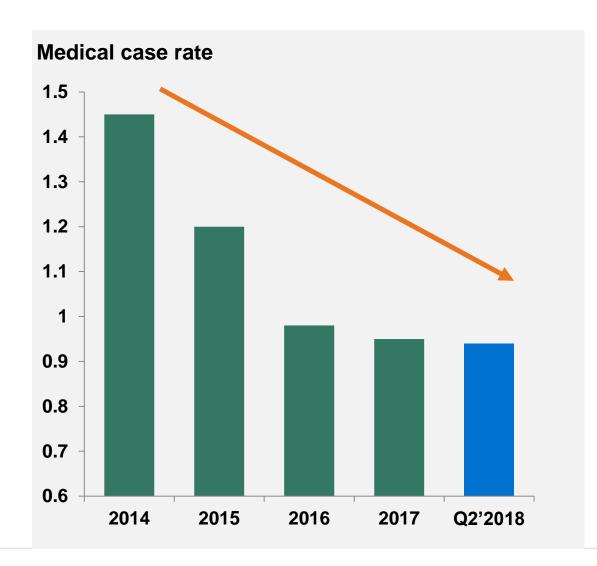
### 2017 Highlights

- Published ninth annual sustainability report, which is in full accordance with the GRI Standards Core guidelines
- Conducted a materiality assessment to identify our highest-priority sustainability impacts, risks and opportunities
- Established governance structure and stakeholder engagement process; identified 16 environmental, social, product, governance and economic topics that were the highest priorities for our stakeholders





### Committed to health, safety and environmental protection











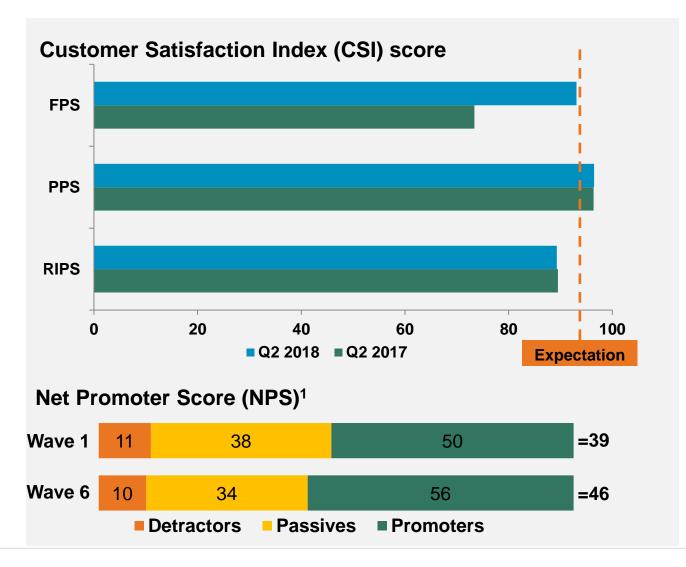




- 2025 sustainability goals
  - 10% carbon reduction
  - 10% energy reduction
  - 90% of waste diversion to landfill in N. America
- Awarded gold rating by Ecovadis in sustainability performance in 2017
  - Greif among the top 5% of all companies evaluated



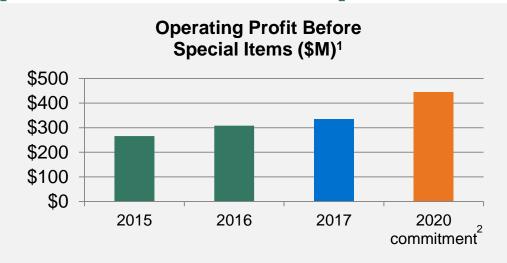
### Pursuing customer service excellence globally

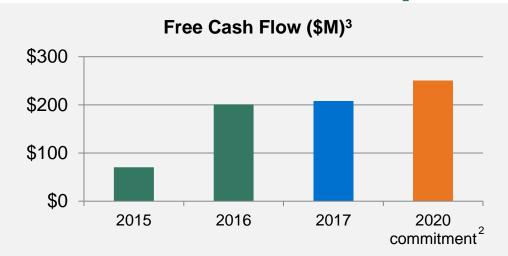


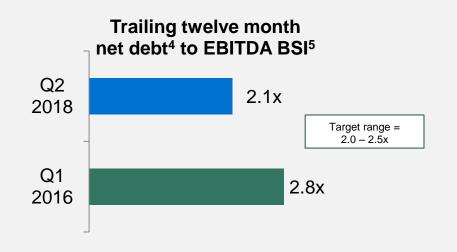
- Customer service index in place across all segments of the business
  - Internal performance measure against selected parameters of the customer experience
  - Provides indication of whether basic customers needs are met
- Net Promoter Score methodology implemented
  - Indicates how likely a customer is to recommending Greif as a business partner
  - Target is > 55 +

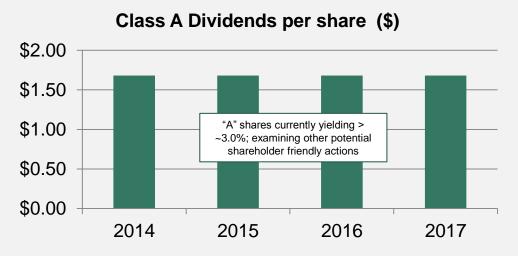


# Improved financial performance with additional upside







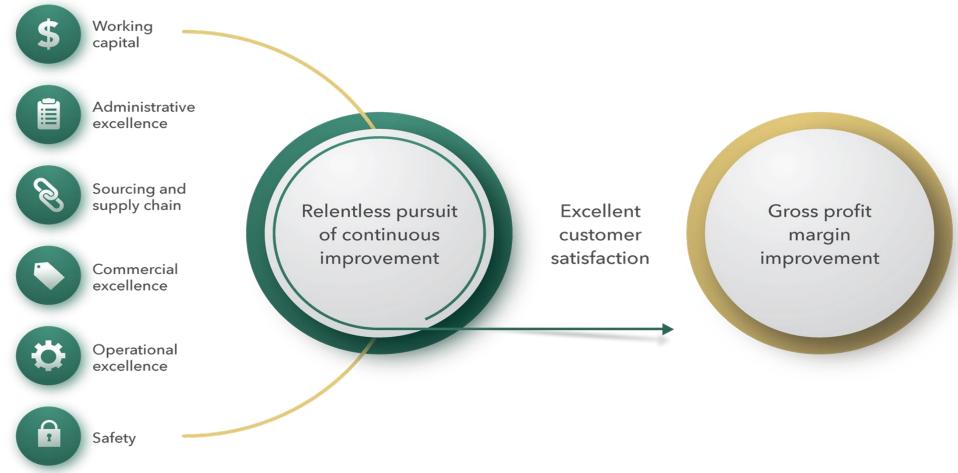


A summary of all special items that are excluded from operating profit before special items is set forth in the appendix of this presentatio



<sup>2</sup>No reconciliation of 2020 OPBSI commitment, a non-GAAP financial measure which excludes gains and losses on the sales of businesses, timberland and property, plant and equipment, and restructuring and impairment charges, or 2020 Free Cash Flow commitment, is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information and assumptions, together with some of such information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable effort

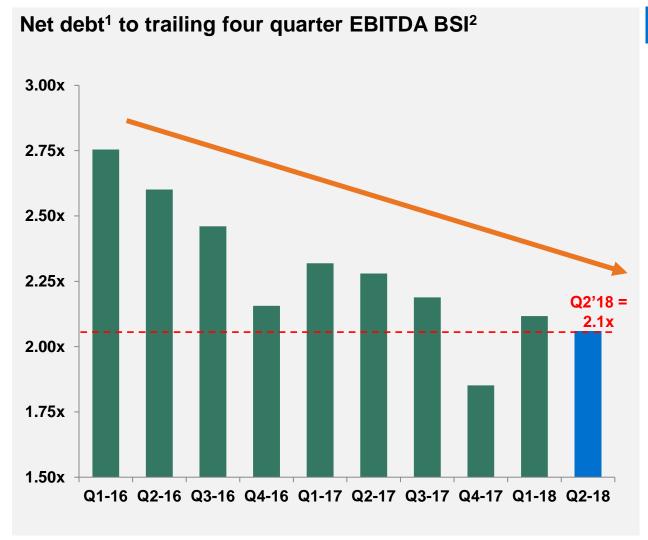
# Greif Business System (GBS): driving margin enhancement



The Greif Business System drives customer service excellence and margin expansion



### Financial flexibility to execute capital priorities



### **Capital priorities**

#### Reinvest in the business

Fund maintenance and organic growth opportunities that exceed required returns

#### Maintain financial flexibility

 Maintain between 2.0 – 2.5x; willing to temporarily exceed if compelling growth opportunity emerges

#### Maintain annual dividend

Class A: \$1.68/sh; Class B: \$2.51/sh

#### **Grow the business**

Advance opportunistic capital options if justified by returns

### Further strengthen the balance sheet if opportunities allow

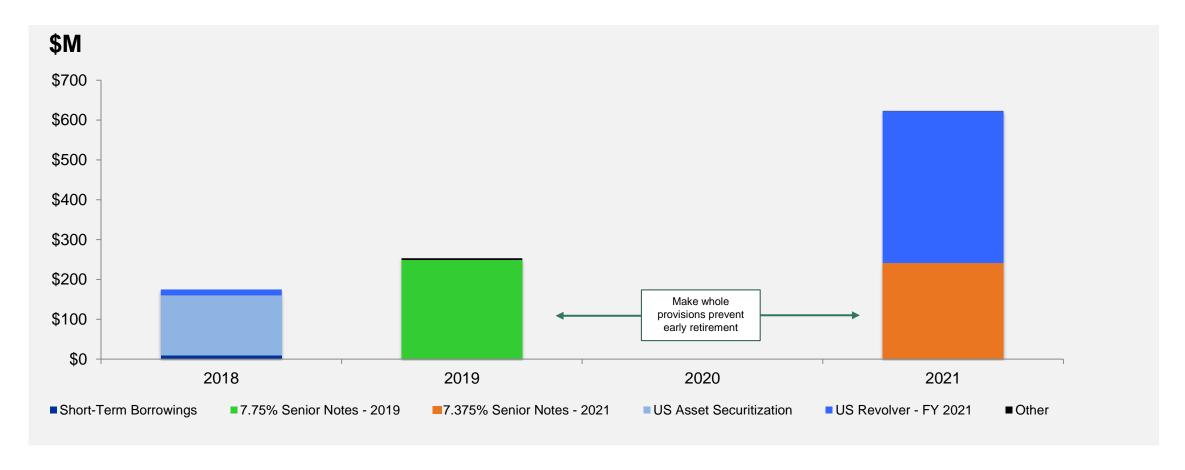
Planning to make one time \$70M pension contribution in Q3'18

### Return additional capital to shareholders beyond annual dividend

Will not occur in Fiscal 2018 due to increased capex and pension contribution



# Debt maturity schedule as of April 30, 2018





# New targets drive Greif towards performance potential

(\$M)	Fiscal 2017	2020 consolidated commitments
Net Sales	\$3,638.2	\$3,870
Gross Profit	\$714.7	\$810 - \$830
SG&A	\$380.4	\$385 - \$365
Operating Profit Before Special Items <sup>1,2</sup>	\$335.0	\$425 - \$465
Free Cash Flow <sup>2,3</sup>	\$208.2	\$230 - \$270



Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

<sup>&</sup>lt;sup>1</sup> A summary of all special items that are excluded from operating profit before special items is set forth in the appendix of this presentation.

<sup>&</sup>lt;sup>2</sup>No reconcilitation of 2020 OPBSI commitment, a non-GAAP financial measure which excludes gains and losses on the sales of businesses, timberland and property, plant and equipment, acquisition costs and restructuring and impairment charges, or 2020 Free Cash Flow commitment, is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information and assumptions, together with some of such information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.

<sup>3</sup>Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures

# Pursuing three avenues to growth

1

### **Organic growth**

- Strategic customer share expansion via broad portfolio of products and services
- Alignment of resources to targeted end use markets and profit pools (value over volume)
- Customer service differentiation

2

### **Capital expansion**

- Guided by strategy alignment to customer needs, markets, products / services, innovation
- Expansion of existing manufacturing facilities
- New manufacturing expansion in existing geographic footprint

3

### **Merger & Acquisition**

 Growth aligned to serve strategic customer needs and current end use markets that extends from our core businesses

Any investment pursued must demonstrate an adequate return in line with new risk framework



### Risk adjusted framework helps to screen future growth

**ORGANIC GROWTH CAPITAL EXPENDITURE NEW EQUIPMENT NEW PLANT NEW PLANT STRATEGIC IN NEW** IN EXISTING IN EXISTING **CUSTOMER GEOGRAPHY FACILITY GEOGRAPHY ALIGNMENT** Sell to existing open Add equipment to existing Build a new plant Build a new plant DESCRIPTION operation within existing capacity within manufacturing facility operation in a new manufacturing system increasing capacity geographical footprint geography **GREIF WACC** 9.7 + RISK FACTOR Higher hurdle Lower hurdle = HURDLE RATE Utility/energy availability Difficulty to execute Country level risk • Demand (i.e. shifts) Asset condition Raw material pricing volatility · Cost to implement Cultural complexity/fit Operational footprint Moving old equipment **RISK**  Existing capability/know how Sourcing synergy Labor market/unions Transaction size Integration across business **FACTOR**  Competitive environment · Regulatory risk Industry structure Management team/people Integration across geography **CONSIDERATIONS**  Entry barriers · Retention of key personnel Integrate ERP/IT system · Achieve competitive advantage · Interest rate volatility Supply chain Tax strategy Pace of synergy Customers (i.e. retention; capture/payback concentration) Manufacturing technology



# Risk adjusted framework helps to screen future growth

#### CONSOLIDATION OF CURRENT FOOTPRINT

Acquisition of competitor in a geography that Greif currently operates in (e.g. roll-up; consolidation)

#### GEOGRAPHIC EXPANSION

Acquisition of competitor outside of Greif's current manufacturing footprint but that operates in Greif's core business

### ACQUISITION

**PRODUCT** 

**ADJACENCY** 

Acquisition of a company providing new products and services close to Greif's current core business and within Greif's existing channel

#### PROCESS ADJACENCY

Acquisition of a company with a production process that is similar to Greif's current production process

#### PRODUCT EXPANSION / NEW PLATFORM

Acquisition of a company providing new products and services outside of Greif's current core business via a new channel

#### **GREIF WACC**

DESCRIPTION

+ RISK FACTOR

#### = HURDLE RATE

#### RISK FACTOR CONSIDERATIONS

- Lower hurdle
- · Difficulty to execute
- Cost to implement
- Transaction size
- Industry structure
- Entry barriers
- Pace of synergy capture/payback

- - Country level riskCultural complexity/fit
  - Labor market/unions
  - Management team/people
  - Retention of key personnel
  - Customers (i.e. retention; concentration)

### Higher hurdle

- Demand (i.e. shifts)Operational footprint
- Integration across business/geography
- integration across business/geograph
- Integrate ERP/IT system
- Supply chain
- Manufacturing technology

- Asset condition
- Moving old equipment
- Existing capability/know how
- · Competitive environment
- Achieve competitive advantage gains
- Utility/energy availability
- Raw material pricing volatility
- Sourcing synergy
- Regulatory risk
- Interest rate volatility
- Tax strategy



# Merger and acquisition priorities

Steel



- New and existing regional opportunities that align to strategic customer needs
- Global footprint optimized to customer demands

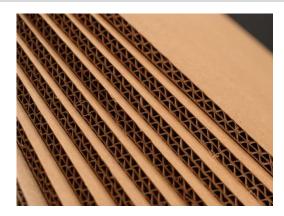
Plastic





- IBC expansion
- IBC reconditioning
- Plastic drum expansion
- Global closures and accessories

Paper Packaging



- Vertical integration opportunities, to include specialty products
- Expanded N. America footprint

Merger and acquisition priorities extend from Greif's core in RIPS and PPS



### Why invest in Greif?

- 1) Comprehensive packaging provider with leverage to the industrial economy

  Broad product offering with exposure to favorable long term global trends
- Diverse global portfolio that mitigates risk
  Global presence in 44 countries that reduces risk and is not easily replicated
- 3) Best performing customer service company in industrial packaging

  Customer centric mindset that strengthens relationships, differentiates the business and engenders loyalty
- 4 Disciplined execution and capital deployment, leading to reliable earnings and cash flow Sharp focus on operating fundamentals driven by the Greif Business System
- 5) Committed to return of capital to shareholders

  Solid track record of paying dividends with potential for other shareholder friendly activities





PACKAGING SUCCESS TOGETHER™

**APPENDIX** 

### **Market Information**

### One Year Share Price Performance



#### **Analyst Coverage**

- Baird Equity Research
- Bank of America Merrill Lynch
- Sidoti & Company LLC
- Wells Fargo
- Key Banc Capital Markets
- D.A. Davidson
- BMO Capital Markets Corp.

### Key Institutional Shareholders as 3/31/2018

Top 1	0 Class A Institutional Owners		Top	10 Class B Institutional Owners	
Rank	Institution	Class A %	Rank	Institution	Class B %
1	The Vanguard Group, Inc.	15.0%	1	Arbiter Partners Capital Management LLC	3.2%
2	BlackRock Fund Advisors	9.9%	2	Advisors Asset Management, Inc.	1.5%
3	Wellington Management Co. LLP	7.1%	3	BlackRock Fund Advisors	1.0%
4	Dimensional Fund Advisors LP	7.0%	4	The Vanguard Group, Inc.	1.0%
5	State Street Global Advisors (SSgA)	3.6%	5	Dimensional Fund Advisors LP	0.7%
6	GAMCO Asset Management, Inc.	3.5%	6	Raymond James & Associates, Inc. (Invt Mgmt)	0.6%
7	Voya Investment Management Co. LLC	2.5%	7	Gabelli Funds LLC	0.6%
8	Norges Bank Investment Management	2.0%	8	State Street Global Advisors (SSgA)	0.5%
9	Marshall Wace North America LP	1.8%	9	BNY Mellon Asset Management North America Corp.	0.4%
10	Quantitative Management Associates LLC	1.8%	10	New Jersey Division of Investment	0.3%

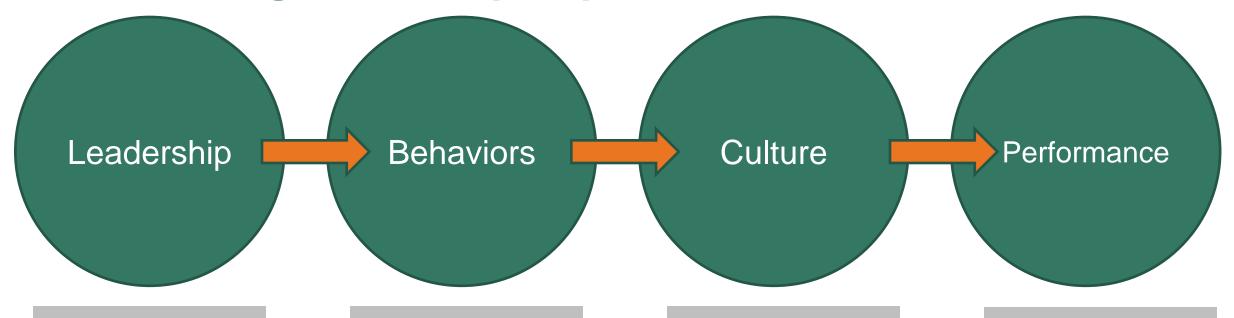
		Current annual dividend		Proxy vote		Shares outstanding		
Share class characteristics	Class A	\$1.68 per share		No voting rights		25.9M		
GHAFAGIGHSTIGS	Class B	\$2.51 per share		1 vote per share 22.0		22.0M		
		Maultot	Tieken	Chara Dries	Maylast		Cook	Dobt

Key Market
Data as of
3/31/2018

	Market	Ticker	Share Price	Market Cap	Cash	Debt
Class A	NYSE	GEF	\$58.52	\$1.5B	¢400.0	¢4.4D
Class B	NYSE	GEF/B	\$62.95	\$1.4B	\$108.2	\$1.1B



### **Greif: linking leadership to performance**



**Servant Leaders** 

4 behaviors of our global Greif team

The Greif Way

Elite performanceContinuousImprovement toachieve ourcommitments

An engaged team, inspired by culture and driven by a common vision, will generate elite performance



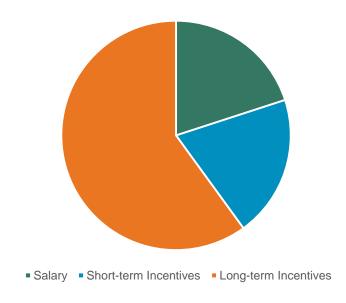
### Compensation tied to shareholder returns

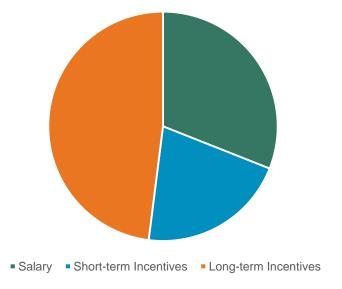
# 2017 **CEO Compensation Mix**

# Named Executive Officer Compensation Mix

#### Incentive Plans<sup>1</sup>

- Short-term incentive is based on Return on Net Assets
- Long-term incentive considers three-year performance periods, based on EBITDA







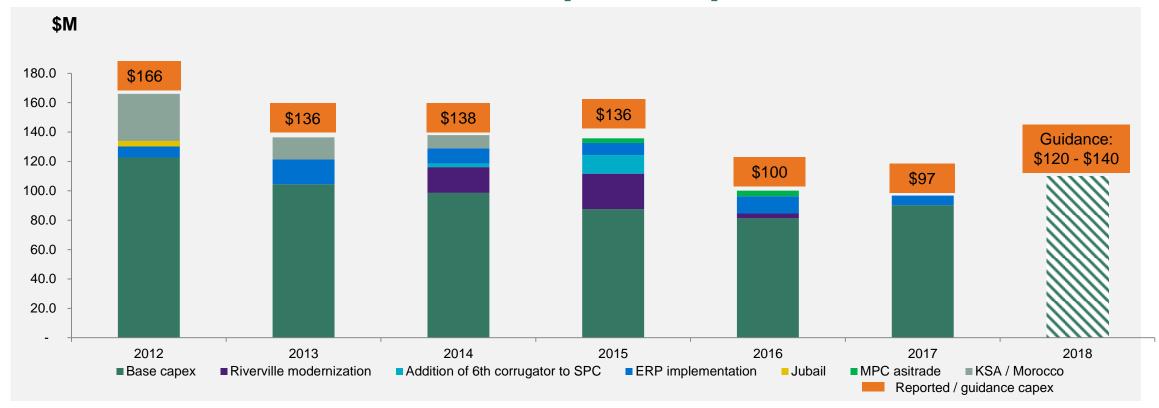
### Fiscal 2018 Foreign Exchange Exposure

Currency	10% strengthening of the USD; impact to OPBSI	Cumulative impact	
Euro	\$(5M) - \$(7M)	\$(5M) - \$(7M)	
Next five largest exposures	\$(7M) - \$(10M)	\$(12M) - \$(17M)	
Turkish Lira	\$4M – \$5M		
Singapore Dollar	\$(3M) - \$(4M)		
Argentina Peso	\$(3M) - \$(4M)		
Russia Ruble	\$(3M) - \$(4M)		
British Pound	\$(2M) - \$(3M)		
All remaining exposures	\$(4M) - \$(5M)	\$(16M) - \$(22M)	

- Greif transacts in more than 25 global currencies
- Our currency exposure profile results in a benefit when the US dollar broadly weakens, and we face challenges when the US dollar broadly strengthens
- Offsets created by our global supply chain and cost structure help to mitigate our foreign exchange exposure



### Historical and forecasted capital expenditures



- Reinvesting in the business: capex guidance exceeds more recent historical base level spending
  - ~\$66M in "one time" capex in Paper Packaging & Services (PPS) between 2014 2016
  - Ongoing ERP capex set to curtail in 2018 with global implementation largely complete
- 43 assets closed or divested over the course of Transformation since 2014

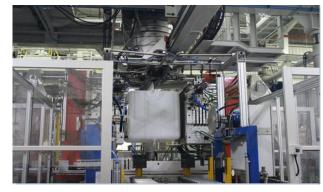


### Path to growth: capital projects and expansions



#### Capital expansions in steel

Kaluga (Russia) – new plant operational June 2018



#### Capital expansions plastics and IBC

- Alsip expansion (Chicago) 2<sup>nd</sup> IBC line co-located in steel plant; operational March 2018
- San Roque expansion (Spain) new IBC line co-located in steel plant; operational April 2018
- New IBC plant (Houston) operational August 2018
- Small plastics expansion (Israel) operational September 2018
- Ede (Netherlands) 2<sup>nd</sup> IBC line operational October 2018
- Bradley & Lavonia (U.S.) blow molders; operational August 2019
- Kaluga IBC (Russia) new IBC line co-located in steel plant; operational late 2019



#### Capital expansions in paper specialty products

- MultiCorr bulk packaging line expansion (Louisville) operational April 2018
- Greenfield corrugated sheet feeder and specialty converter to be located in the Mid-Atlantic;
   operational late 2019

Investments expected to contribute ~\$35M OPBSI annually on a run rate basis when fully ramped





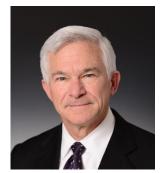
### **EXECUTIVE LEADERSHIP TEAM**

### **Executive Leadership Team**



Peter G. Watson

Pete was named Greif's President and Chief Executive Officer on November 1, 2015, after having previously served as Chief Operating Officer for Greif. Since joining the company in 1999, Pete has served in a variety of positions, including Group President for Paper Packaging, Land Management and Global Sourcing and Supply Chain. He also served as Division President of Paper Packaging, President of CorrChoice (a Greif division) and Vice President of Corrugated Operations. Prior to joining Greif, Pete worked in several management positions with Union Camp Corporation, which was later acquired by International Paper. Pete holds a master's and bachelor's degree from Springfield College in Massachusetts. He serves on the Board of Directors of the American Forest & Paper Association and Ohio Health.



Larry A. Hilsheimer

Larry joined Greif in May 2014 as Chief Financial Officer. As CFO, Larry has restructured the company's financial operations crucial to the Greif's transformation. Previously, he served as Executive Vice President and Chief Financial Officer of Scotts Miracle-Gro, Executive Vice President and Chief Financial Officer of Nationwide Mutual Insurance Company and Vice Chairman and Regional Managing Partner for Deloitte & Touche USA, LLP. Larry holds a bachelor's degree in accounting from the Fisher College of Business at The Ohio State University and a law degree from Capital University Law School. Larry serves on the Board of Directors of IBP (NYSE), on the audit committee of The Ohio State University and as a Board member of Battelle for Kids. He also sits on the Dean's Advisory Council at Fisher College of Business and served as a Board member for The Ohio State University Alumni Association.



**Gary R. Martz** 

Gary is Greif's Executive Vice President, General Counsel and Secretary and joined the company in 2002 as its first in-house attorney. He is responsible for all aspects of Greif's legal affairs worldwide, including corporate governance and compliance matters, mergers and acquisitions, joint ventures, litigation, patents and trademarks. He is also responsible for Greif Global Real Estate Services. Gary was formerly President of Soterra LLC, a Greif subsidiary, and served as Greif's Chief Administrative Officer. Prior to joining Greif, Gary was a partner with the law firm of Baker & Hostetler LLP in Cleveland, Ohio. He received his Juris Doctor degree from The Ohio State University Michael E. Moritz College of Law, and earned a bachelor's degree from the University of Toledo.



### **Executive Leadership Team**



#### Ole Rosgaard

Ole joined Greif in August 2015 as Vice President and Division President overseeing Greif's Rigid Industrial Packaging & Services - North America business unit. In January 2016, he assumed additional responsibilities for Rigid Industrial Packaging & Services — Latin America and Container Life Cycle Management LLC. In June 2017, he was named Senior Vice President and Group President, Rigid Industrial Packaging & Services - Americas, and Global Sustainability. Prior to Greif, Ole served in various roles of increasing responsibility with Icopal a/s, including Managing Director in Denmark, Group Managing Director/Chief Executive Officer of the West European Region and Group Managing Director/Chief Executive Officer of the Central European Region. Ole's team-focus and results-driven leadership resulted in double-digit EBITDA growth for many of those organizations. A former military leader, Ole spent his early career as Managing Director at one of the world's largest window companies. There he grew the United Kingdom business from its inception to a multi-million dollar operation.



#### **Doug Lingrel**

Doug was named Vice President and Chief Administrative Officer in June 2016. Previously, Doug served as Greif's Chief Information Officer and Vice President, Global Supply Chain Process and Administration. Doug joined Greif in March 1998 as part of the Sonoco Industrial Containers acquisition. His 28 years of leadership experience include roles in IT, sourcing and supply chain, finance and operations. Doug's career highlights include: migrating IT to a business centric organization, partnering with businesses to design and launch supporting platforms, and creating IT architecture and standards. He also played a key leadership role in developing a global sourcing and supply organization. Doug holds master's and bachelor's degrees from the University of Cincinnati.



#### **Michael Cronin**

Michael joined Greif in May 2015 as Senior Vice President and Group President, Rigid Industrial Packaging & Services – Europe, Middle East, and Africa. In January 2016, he assumed additional responsibility for Rigid Industrial Packaging & Services Asia Pacific, Greif Packaging Accessories and Global Key Accounts. After almost four decades in the packaging business, his industrial experience includes aluminum rolling, paper making and plastic extrusion, combined with a deep knowledge of complex downstream operations in flexible, rigid and paper board packaging. Michael has led and developed multi-cultural teams with 15 years' experience at a CEO/President level. During a 12 year career with Rio Tinto Alcan, he gained significant experience acquiring and integrating businesses on an international scale as President of FPS in Europe and Brazil. His marketing and accounting qualifications are the basis for a strong market focus to executing business strategy.



### **Executive Leadership Team**



#### Hari Kumar

Hari was named Vice President and Division President, Flexible Products & Services in May 2016 to help accelerate the business' transformation strategy. Previously, Hari was Vice President, Transformation and Greif Business System; Vice President, Portfolio Optimization; Vice President of Flexible Products & Services with responsibility over the Asia Pacific region; and Director, Program Management for Flexible Products & Services. Prior to joining Greif, Hari was in the Global Mergers and Acquisitions practice at Deloitte Consulting and in the Business Development group at Eaton Corporation. Hari holds a Master of Business Administration degree from Cornell University.



#### **Tim Bergwall**

Tim was named Vice President and Group President, Paper Packaging & Services and Soterra LLC in June 2016, having previously served as Vice President and Group President, Paper Packaging & Services since January 2014, and President of Soterra LLC, a Greif subsidiary since May 2015. Prior to these roles, he served as Vice President, Containerboard Mills, where he led efforts to modernize Greif's paper mills, adding over 100,000 tons of capacity and doubling operating profits. Tim's career spans 29 years in the paper packaging industry, in management roles in both large integrated firms and smaller independent companies where he focused organizations on strategic growth initiatives. He is active in the industry and currently serves on the Board of Directors of the Fibre Box Association, as the Chairman of the Containerboard Sector at the American Forest & Paper Association and is a member of the Paper & Packaging Board. Tim earned his bachelor's degree from Miami University, and has attended graduate programs at Kellogg School of Management at Northwestern and The London Business School.



#### **Matt Eichmann**

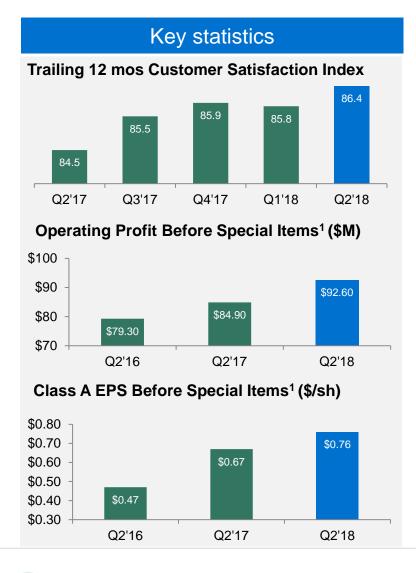
Matt joined Greif in November 2015 as Vice President, Investor Relations and in November 2016 assumed responsibility for Corporate Communications as well. Prior to Greif, he worked at Newmont Mining Corporation (NYSE:NEM) where he served as Director, Investor Relations and held various other corporate finance and leadership roles. Matt earned a bachelor's degree in history from the US Naval Academy, and a master's degree in finance and a Master of Business Administration degree from the University of Denver. He is a former U.S. Marine Corps artillery officer.





Q2'2018 EARNINGS REVIEW

### Second Quarter Fiscal Year (FY) 2018 key takeaways



### Key themes / trends

- RIPS: continued raw material inflation and choppy volume
  - Inflation: price adjustment mechanisms continue to catch up
  - Volumes: impacted by customer operational interruptions, weather and our value over volume decisions
- PPS: strong demand and high volume growth; favorable price/cost environment
- FPS: performance accelerating; strong network volume demand
- Transportation: \$7M headwind

#### Guidance and other

- Class A Earnings Per Share Before Special Items
  - Increased range to \$3.45 \$3.70
- Free Cash Flow
  - Range maintained at \$200 \$220M;
     higher profitability offset by higher capital expenditures related to approved growth projects
- Pension
  - Expect to make a one-time contribution of \$70M in Q3'18. Not reflected in Free Cash Flow.

Takeaway: In line Q2 performance despite external challenges

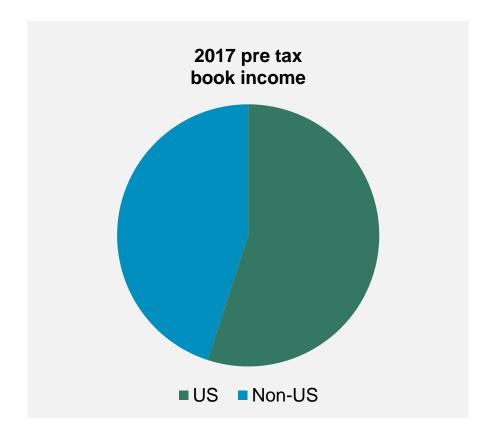
<sup>&</sup>lt;sup>1</sup> A summary of all special items that are included in the operating profit before special items and Class A earnings per share before special items is set forth in the appendix of this presentation.

Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

### Tax Reform provides long term benefits to Greif

### **Tax Cuts and Jobs Act Implications**

- 1 Tax rate
  - Fiscal 2018 non-GAAP tax rate guidance at 28 32%
- 2 Accelerated depreciation
  - Maintain disciplined review process on capital allocation but take advantage of full expensing in the U.S. when appropriate
- 3 Cash repatriation
  - Related tax will be paid over next 8 years
  - Expect no Fiscal 2018 impact; associated cash tax payments commence in Fiscal 2019
- 4 Interest limitation
  - No impact to Greif currently expected





# Q2'18 guidance update

Fiscal 2018 outlook <sup>1</sup> (\$M and %)	FY 2018 Guidance @ Q2'18	FY 2018 Guidance @ Q1'18	Comments
SG&A expense	\$395 – \$415	\$395 – \$415	No change – expect SG&A at higher end of range
Interest expense	\$50 – \$55	\$50 – \$55	No change
Other expense	\$15 – \$20	\$15 – \$20	No change
Non – GAAP tax rate	28 – 32%	28 – 32%	No change
Class A Earnings Per Share Before Special Items <sup>1</sup>	\$3.45 – \$3.70	\$3.25 – \$3.55	Updated PPS price/cost and FPS performance
Capital expenditures	\$120 – \$140	\$100 – \$120	Updated for approved growth capex
Free Cash Flow	\$200 – \$220	\$200 – \$220	No change
53.9300 GEF	OPEN		

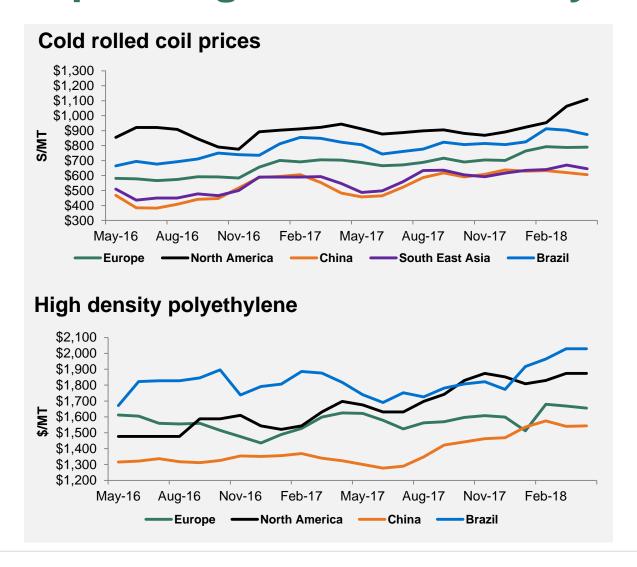


¹No reconciliation of the fiscal year 2018 Class A earnings per share before special items guidance, a non-GAAP financial measure which excludes gains and losses on the disposal of businesses, timberland and property, plant and equipment, acquisition costs, non-cash pension settlement charges, restructuring and impairment charges is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information, together with some of the excluded information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.



**GTS Securities** 

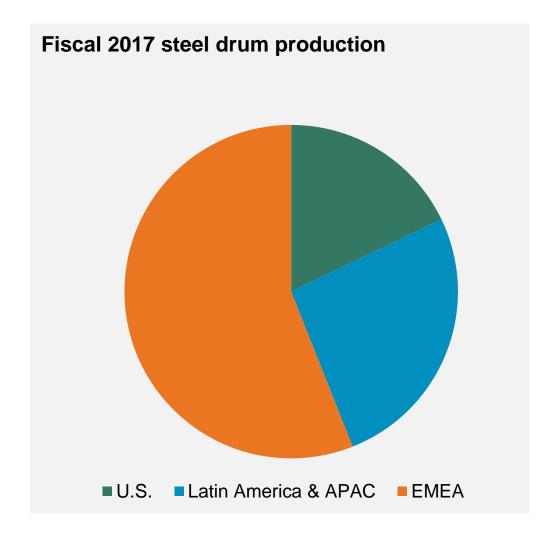
### Operating in an inflationary raw material environment



- Stronger global growth and weaker US Dollar contributing to raw material inflation
- YoY raw material cost per steel drum up ~12% in Q2'18
- YoY raw material cost per large plastic drum up ~7% in Q2'18
- Price adjustment mechanisms (PAMS) in place to pass raw material costs along
  - Contractual arrangement with customer
  - Typically a 3-4 month lag



## Bulk of Greif's steel drum production outside of U.S.



- Steel drums widely recognized as safest packaging for transport
- Manufactured to a variety of specifications and gauges according to customer needs
- Generally manufactured and utilized locally; transportation does not exceed a 250 mile radius
- Can be reconditioned and used multiples times
- Greif produced ~65 M steel drums in Fiscal 2017; more than half produced and used outside of the U.S.



### **BUSINESS SEGMENT OVERVIEWS**

## RIPS: highlights and differentiation

### Highlights

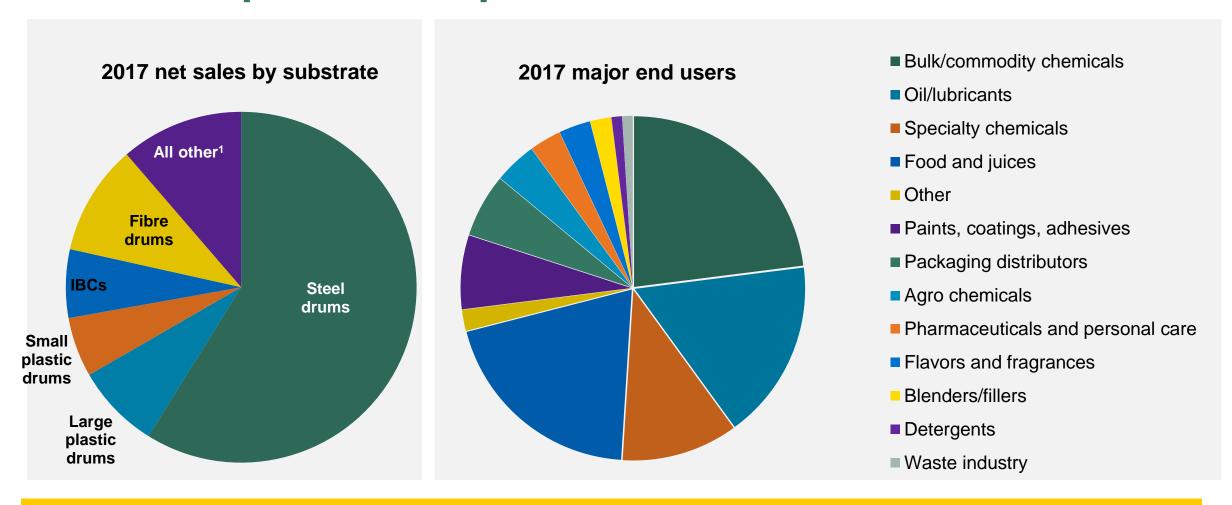
- Global network with industry's most comprehensive product line offering
- Diverse customer mix petro and chemicals, pharmaceuticals, agriculture, paints, coatings, food and beverage
- Robust operational execution and value delivery

### Differentiation and key messages

- Focus on earning value first, volume second
- Valued industry partner with strategic customer relationships
- Pursuing organic expansions to improve product mix and better align to market needs



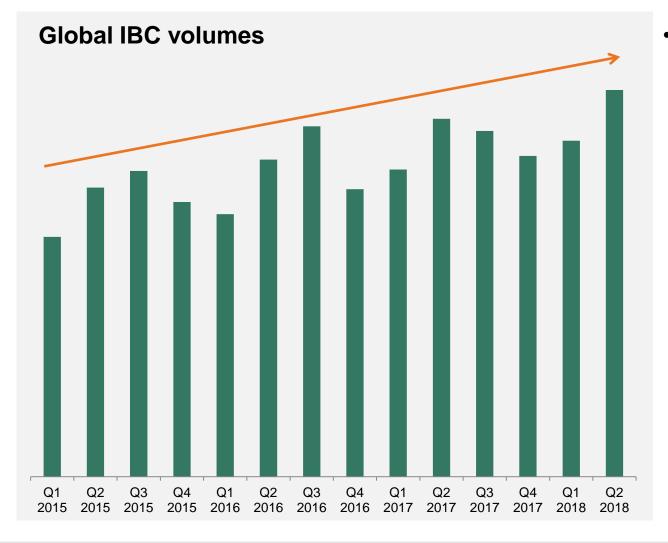
## RIPS: comprehensive product line and customer base



Broad product offering to serve a variety of customer needs



## RIPS: strategic growth outpacing the industry



- Increasing IBC capacity to meet customer needs
  - Germany
  - Netherlands
  - Spain
  - Russia
  - Houston, TX
  - Chicago, IL

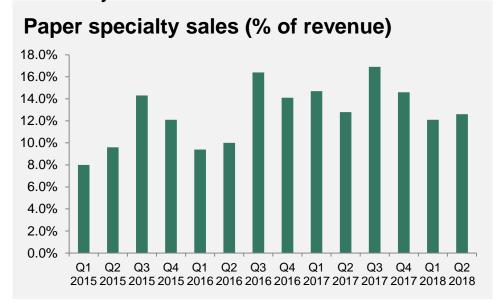
## PPS: highlights and differentiation

### Highlights

- 8 highly capitalized and efficient plants
  - Containerboard mills four machines at two mill sites producing over 775,000 tons annually
  - Sheet feeding six corrugators in five locations in Eastern US
  - Pursuing growth in specialty products
- Highly integrated system offering recycled and virgin grades

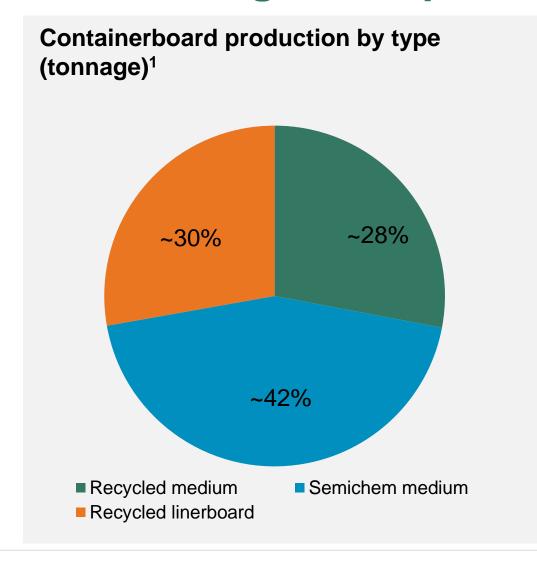
#### Differentiation

- Unique industry position
  - Speed shortest lead time on all products
  - Customer service beyond the fundamentals
  - Non-conflict partner to the corrugated industry





## PPS: tonnage and specialty product highlights



#### **Specialty product examples**



#### **Triplewall**

- Triple corrugated sheet product with added strength
- Serves a variety of customers, including agriculture and automotive sectors



#### **Litho-laminates**

- Superior print surface for use in point of purchase displays
- Largest format sized litho-laminate in U.S.



#### **Coated products**

- Provides a variety of wax free, antiscuff and highly water resistant solutions
- Multiple applications in produce, construction, meats, etc.



<sup>1</sup>Data as of FY 2017

## PPS: Greif's sheet feeder PLUS business model is unique

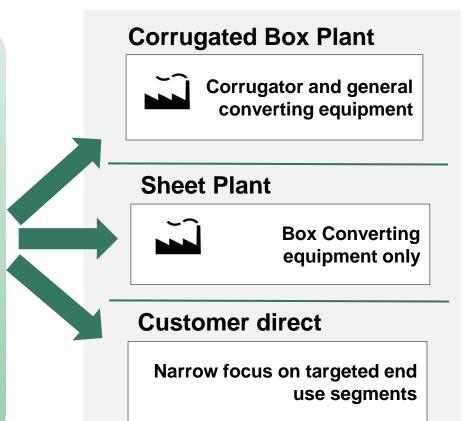


- High speed corrugators
- Fast order change
- All paper grades
- All flutes
- Complex orders
- Any quantity



Specialty Converting

- Best available technology
- Lowest cost model
- Complimentary to customer needs
- Sold through trade & direct to market





CPG or Mfg. customer



E-commerce customer



**Point of Purchase customer** 



**Grower / Packer customer** 

The sheet feeder plus model has gross margins 2x that of a traditional model



## Announced new sheet feeder PLUS in Mid-Atlantic

### Highlights

- Enables growth with existing strategic customers, specialty sales expansion and adds integration
- Utilizes committed volumes
- Location still to be determined, but will be sited in Mid-Atlantic
- Sized similarly to other existing CorrChoice facilities







Increases integration; expands specialty sales



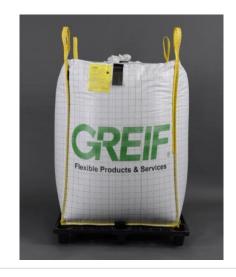
## FPS: highlights and differentiation

### Highlights

- Leading position in highly fragmented market
- Extensive product offering: 1, 2 and 4 loop flexible intermediate bulk container options, aggregate bags
- Accelerating pace of change entering second phase of strategy execution with 2020 run rate targets

#### Differentiation

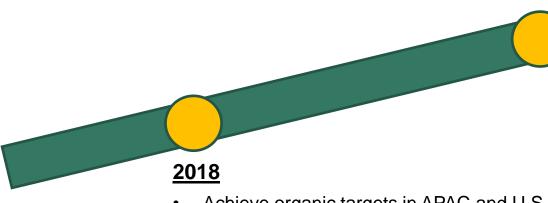
- Unmatched global network of production and commercial facilities
- Pursuing high end applications
- Balanced network, including third party
- End to end technical expertise







# FPS: path to 2020 commitments is clear



- Achieve organic targets in APAC and U.S.
- Fully leverage high end product opportunities
- Achieve full benefit from 3<sup>rd</sup> party manufacturing
- Start to see benefits from optimized SG&A
- Eliminate underperformers by Q4

#### <u>2019</u>

- Optimize go-to-market model
- Continue targeted organic growth opportunities
- Full benefit from optimized SG&A structure – 11% of sales by Q4

#### **2020**

- Run rate targets achieved
  - >20% gross profit margin
  - 10% operating profit before special items margin
- Fully leveraging optimized footprint for additional growth

FPS: continuing execution of turnaround strategy through 2020



## Land: highlights and differentiation

### Highlights

- ~240,000 acres in Louisiana,
   Mississippi, and Alabama
- Steady cash flows with minimal capital reinvestment
- Valued at \$1,700 \$2,100/acre

#### Differentiation

- Emphasis on generating non-timber related revenue
  - Consulting services and solar applications
  - Recreation and mitigation credits
  - Waste application processes
  - Mineral rights exploitation





PRODUCT OVERVIEW

### **Greif's Diverse Product Portfolio**

# What We Make Globally







**IBCs** 



**Plastic Drums** 



Jerrycans



**Fibre Drums** 



**Water Bottles** 



**Big Bags** 



Reconditioning



**Container Liners** 



Containerboard



**Corrugated Sheets** 

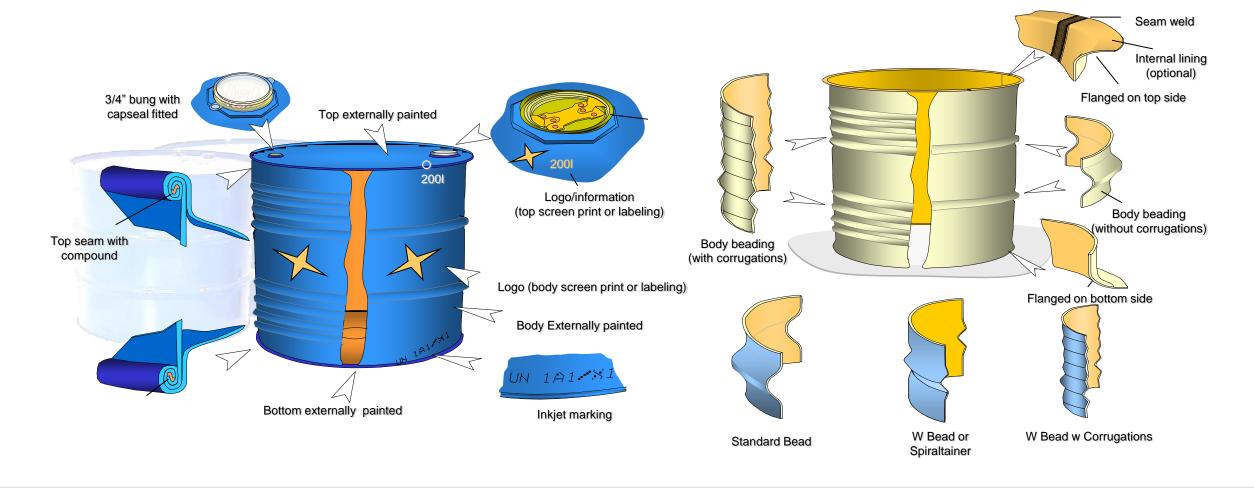


**Corrugated Specialty Products** 



### **Steel Drum Overview**

#### **Drum Characteristics**





### **Steel Drums**

#### **Examples of Greif's Products**



Large Steel Drum – The large steel drum is a recognized global container with the same specifications around the world. With a wide range of internal coatings and liners, most goods can be packaged and transported in steel drums. Tight head & open head, plain or internally lacquered/lined



**Knock-Down Drums (KDD)** – Large steel drums assembled close to the filling station (from pre-painted parts) optimizing transportation costs, a large number of drums can be exported in ISO-containers over long distances



**Conical Steel Drum –** Maximum number of storage in a minimum amount of space, ideal for seasonal productions. The special conical design allows you to reduce the steel thickness, reduces the transport cost and finally optimizes the full logistics costs of the drum



**Agitator Steel Drum –** Large steel drum equipped with a built-in mixing device. Easy to fill thanks to the lid, easy to mix thanks to the integrated agitator powered by pneumatic or electrical motor, easy to empty thanks to the bottom body bung



**Composite Steel Drum (Valethene) –** Tight or open head steel drum with a rigid plastic liner inside. Combine the strength of a steel drum with the chemical safety of a plastic drum



**Bitumen Drum –** Designed for hot filling of solidifying asphalt after cooling. Economical solution for export that's 100% recyclable



**Small & Intermediate Steel Drums –** 4 to 42 gallon (15 to 160 liters) steel drums, tight and open head, plain or lacquered/lined that provide complete range to comply with various industries' specifications



**Stainless Steel Drum –** Widely used in the food and pharmaceuticals industries for its purity & ease of cleaning & sterilization



### **Fibre Drums**

#### **Examples of Greif's Products**



**Economy** - Strong, economical, customizable fibre drums suited for shipping a multitude of loose or bagged contents. These containers are easy to open and easy to resecure using the unique quick-clip closures.



**Lok-Rim®** – Lok-Rim drums feature a full open top which ensures quick filling and dispensing. Exceptional strength against impact and provides tamper evident sealing



**Ro-Con®** – A durable, space saving fibre transport container. Compared to conventional fibre drums with metal components, the Ro-Con is a efficient alternative



**Hot-Flo® and Cold-Flo® –** The smooth cylindrical body and flush interior surface is perfect for emptying with a pressure plate or standard platens. Lighter weight and more cost effective when compared to steel drums



**Payoffpak®** – Makes packing and dispensing wire or tubing easier, while protecting product quality. Also provides customization for an all fibre construction when necessary



**All-Fi® Standard and Transport –** All-Fi Standard and Transport Drums are all fibre drums with NO metal components



**Liquipak® and Weatherpak® –** Designed for liquid or semiliquid applications. Features a full laminated plastic interior surface utilizing a heat-sealed seam, caulked bottom juncture, and plastic or steel cover



### **Plastic Drums**

#### **Examples of Greif's Products**



**Ecobalance™** – Containers made from post-consumer recycled (PCR) Resin. Made using approximately 75% recycled HDPE obtained from post-consumer containers and requires less energy to manufacture



Adrum, Valerex®, NexDRUM® – Different models gal plastic drums available to fit most customers' need depending on chemical compatibility, food contact and filling methods. Multiple types of filling both for a high cleanliness food contact and high chemical resistance as with surfactants



**PC Drum Series –** The PC Series of plastic drums is typically used for transporting hazardous and non-hazardous liquids. The body is extruded blow molded high molecular weight high density polyethylene



**NexDRUM® Tight Head –** Best performing tight head plastic drum. Optimizes top load stacking strength and provides two times the vacuum resistance than other plastic drums



**GP Series Tight Head –** Tight head plastic drums designed to fit customary filling requirements. Proven over many years to be a safe and dependable package



P Series Tight Head – Intermediate size plastic drums. Sizes designed to fit customary filling requirements and easy to handle when drums are empty or near empty. The natural color allows user to gauge the liquid level



**055FR Open Head –** Footring style open head plastic designed for handling when empty or near empty. Strong rigid cover provides a safe and secure fit



**PCL/PCH Series –** Ag-Chem plastic drum. Specially designed closed probe systems and dip tubes availabe to meet the needs of the Ag Chem industry



## **Intermediate Bulk Containers (IBCs)**

#### **Examples of Greif's Products**



**GCUBE IBC Shield®**– The best barrier technology to protect your product against gas permeation through high density polyethylene



**GCUBE IBC ELEKTRON** – GCUBE Elektron uses multilayer technology approved for EX zones



**GCUBE IBC - Wooden Pallet –** The ideal choice for oneway shipments due to the strong cage and a universally compatible valve



**GCUBE IBC FOOD –** GCUBE Food complying with applicable food packaging requirements



**GCUBE IBC - Plastic Pallet** – Combines the strongest IBC cage in the market with a new pallet concept that is flexible and yet rigid



**UNEX IBC** – An alternative to a stainless steel IBC for easier management of containers and safer shipment of your product



**GCUBE IBC - Hybrid Pallet –** Perfect balance between performance and cost. The strongest IBC for multi-way shipments and long-time storing in racks



### RECONCILIATION & KEY ASSUMPTIONS

## 2020 target assumptions (as of June 28, 2017)

- Annual market growth rate of 0-1%
- Raw material costs (including OCC) assumed flat against current indices in the markets in which we participate
- Raw material price increases are passed to customers through price adjustment mechanisms in contracts or otherwise with customary delay in our RIPS and FPS businesses (not PPS)
- FX rates assumed flat to April 2017 rates
- Salary and benefit increases based on estimated inflationary rates per jurisdiction consistent with 2015 2017
- Net income attributable to NCI assumed to increase to approximately \$20M by Fiscal 2020
- Annual other expense assumed to remain the same as Fiscal 2017
- Effective tax rate expense and cash paid assumed to be within the range of 32-36%
- Pension and post-retirement cash funding requirements increase by \$8M over Fiscal 2017
- Interest expense assumed to remain approximately flat to Fiscal 2017, not reflecting any benefit from further debt reduction nor refinancing at maturity of 2019 bonds – \$250M at 7.75%)
- Annual cash from OWC flat to a slight use based on assumed growth
- Annual CapEx of \$100M \$120M
- Acquisitions not contemplated in targets



### Non – GAAP Financial Measures

Non-GAAP measures are intended to supplement and should be read together with our financial results. They should not be considered an alternative or substitute for, and should not be considered superior to, our reported financial results. Accordingly, users of this financial information should not place undue reliance on these non-GAAP financial measures.



Segment and Consolidated Financials: Q2 2018, Q2 2017, and Q2 2016 \$ Millions

	 Three i	mon	188.7 167 66.6 76 7.8 6 7.8 6 \$ 887.4 \$ 839 \$ 133.9 \$ 123 32.9 37 12.3 9 2.8 2 \$ 181.9 \$ 173 \$ 56.1 \$ 59 20.3 24 1.8 (2 3.3 2 \$ 81.5 \$ 82 \$ 72.5 \$ 78 27.4 32 3.6 (1 4.7 3 \$ 108.2 \$ 113							
(in millions)	2018		2017		2016					
Net sales:										
Rigid Industrial Packaging & Services	\$ 662.7	\$	624.3	\$	589.6					
Paper Packaging & Services	213.9		188.7		167.2					
Flexible Products & Services	84.1		66.6		76.2					
Land Management	 7.6		7.8		6.6					
Total net sales	\$ 968.3	\$	887.4	\$	839.6					
Gross profit:										
Rigid Industrial Packaging & Services	\$ 124.9	\$	133.9	\$	123.9					
Paper Packaging & Services	49.9		32.9		37.4					
Flexible Products & Services	17.6		12.3		9.6					
Land Management	2.9		2.8		2.8					
Total gross profit	\$ 195.3	\$	181.9	\$	173.7					
Operating profit:										
Rigid Industrial Packaging & Services	\$ 47.2	\$	56.1	\$	59.2					
Paper Packaging & Services	33.0		20.3		24.2					
Flexible Products & Services	5.0		1.8		(2.9)					
Land Management	2.5		3.3		2.3					
Total operating profit	\$ 87.7	\$	81.5	\$	82.8					
EBITDA:										
Rigid Industrial Packaging & Services	\$ 66.3	\$	72.5	\$	78.7					
Paper Packaging & Services	41.1		27.4		32.1					
Flexible Products & Services	7.4		3.6		(1.0)					
Land Management	 3.6		4.7		3.3					
Total EBITDA	\$ 118.4	\$	108.2	\$	113.1					
EBITDA before special items:										
Rigid Industrial Packaging & Services	\$ 71.6	\$	77.3	\$	73.8					
Paper Packaging & Services	41.1		28.2		32.0					
Flexible Products & Services	7.4		3.9		0.8					
Land Management	3.2		3.3		3.0					
Total EBITDA before special items	\$ 123.3	\$	112.7	\$	109.6					



Segment and Consolidated Q2 2018, Q2 2017, and Q2 2016 Operating Profit (Loss) Before Special Items \$ Millions

	Т	33.0 20.3 24. 5.0 1.8 (2. 2.5 3.3 2. 87.7 \$ 81.5 \$ 82.  6.0 \$ 4.4 \$ 2.  - 0.3 0.4 2. 6.0 \$ 5.1 \$ 5.  \$ 0.  - \$ - \$ 0.  0.4 \$ 2.0 \$ 1.  0.4 \$ 2.0 \$ 1.  (1.1) \$ (2.2) \$ (9.  - (0.1) (0.					
(in millions)	2	2018	2	2017	2	2016	
Operating profit:							
Rigid Industrial Packaging & Services	\$	47.2	\$	56.1	\$	59.2	
Paper Packaging & Services		33.0		20.3		24.2	
Flexible Products & Services		5.0		1.8		(2.9)	
Land Management		2.5		3.3		2.3	
Total operating profit	\$	87.7	\$	81.5	\$	82.8	
Restructuring charges:							
Rigid Industrial Packaging & Services	\$	6.0	\$	4.4	\$	2.9	
Paper Packaging & Services		_		0.3		_	
Flexible Products & Services		_		0.4		2.5	
Total restructuring charges	\$	6.0	\$	5.1	\$	5.4	
Acquisition-related costs:							
Rigid Industrial Packaging & Services					\$	0.1	
Total acquisition-related costs	\$	-	\$	-	\$	0.1	
Non-cash asset impairment charges:							
Rigid Industrial Packaging & Services	\$	0.4	\$	2.0	\$	1.7	
Total non-cash asset impairment charges	\$	0.4	\$	2.0	\$	1.7	
(Gain) loss on disposal of properties, plants, equipment and							
businesses, net:							
Rigid Industrial Packaging & Services	\$	(1.1)	\$	(2.2)	\$	(9.6)	
Paper Packaging & Services		_		_		(0.1)	
Flexible Products & Services		_		(0.1)		(0.7)	
Land Management		(0.4)		(1.4)		(0.3)	
Total gain on disposal of properties, plants, equipment and							
businesses, net	\$	(1.5)	\$	(3.7)	\$	(10.7)	
Operating profit before special items:							
Rigid Industrial Packaging & Services	\$	52.5	\$	60.3	\$	54.3	
Paper Packaging & Services		33.0		20.6		24.1	
Flexible Products & Services		5.0		2.1		(1.1)	
Land Management		2.1		1.9		2.0	
Total operating profit before special items	\$	92.6	\$	84.9	\$	79.3	



Segment and Consolidated Q2 2018, Q1 2018, Q4 2017, Q3 2017 and trailing four quarters Operating Profit (Loss) Before Special Items

	Three months ended										
(in millions)	31-	Jul-17	31-	Oct-17	31-	Jan-18	30-	Apr-18		Tra	iling 4Q
Operating profit:											
Rigid Industrial Packaging & Services	\$	64.7	\$	24.5	\$	31.2	\$	47.2		\$	167.6
Paper Packaging & Services		19.0		33.7		27.9		33.0			113.6
Flexible Products & Services		3.1		0.3		3.2		5.0			11.6
Land Management		2.7		1.9		3.2		2.5			10.3
Total operating profit	\$	89.5	\$	60.4	\$	65.5	\$	87.7		\$	303.1
Restructuring charges:											
Rigid Industrial Packaging & Services	\$	3.7	\$	3.6	\$	3.8	\$	6.0		\$	17.1
Paper Packaging & Services				-							
Flexible Products & Services		0.2		0.4		0.3		_			0.9
Total restructuring charges	\$	3.9	\$	4.0	\$	4.1	\$	6.0		\$	18.0
Acquisition-related costs:											
Rigid Industrial Packaging & Services	\$	-	\$	0.5	\$	-	\$	-		\$	0.5
Paper Packaging & Services		-		0.2		-		-			0.2
Total acquisition-related costs	\$	-	\$	0.7	\$	-	\$	-		\$	1
Non-cash asset impairment charges:											
Rigid Industrial Packaging & Services	\$	2.0	\$	14.9	\$	2.9	\$	0.4		\$	20.2
Total non-cash asset impairment charges	\$	2.0	\$	14.9	\$	2.9	\$	0.4		\$	20.2
(Gain) loss on disposal of properties, plants, equipment and											
businesses, net:											
Rigid Industrial Packaging & Services	\$	(0.8)	\$	7.6	\$	(3.4)	\$	(1.1)		\$	2.3
Paper Packaging & Services		0.2		-		-		_			0.2
Flexible Products & Services		(0.7)		(0.1)		-		_			(0.8)
Land Management		(0.6)		(0.1)		(1.2)		(0.4)			(2.3)
Total gain on disposal of properties, plants, equipment and											
businesses, net	\$	(1.9)	\$	7.4	\$	(4.6)	\$	(1.5)		\$	(0.6)
Operating profit before special items:											
Rigid Industrial Packaging & Services	\$	69.6	\$	51.1	\$	34.5	\$	52.5		\$	207.7
Paper Packaging & Services		19.2		33.9		27.9		33.0			114.0
Flexible Products & Services		2.6		0.6		3.5		5.0			11.7
Land Management		2.1		1.8		2.0		2.1			8.0
Total operating profit before special items	\$	93.5	\$	87.4	\$	67.9	\$	92.6		\$	341.4



Consolidated Operating Profit (Loss) Before Special Items for FY 2015, FY 2016, and FY 2017 \$Millions

	Fiscal Year	Fiscal Year	Fiscal Year
	2015	2016	2017
Operating profit	\$ 192.8	\$ 225.6	\$ 272.4
Restructuring charges	40.0	26.9	12.7
Acquisition related costs	0.3	0.2	0.7
Non cash asset impairment charges	45.9	51.4	20.8
Timberland gains	(24.3)	_	_
(Gain) loss on disposal of properties, plants and equipment and businesses, net	2.2	4.2	1.3
Impact of Venezuela devaluation on cost of products sold	9.3	_	_
Operating profit before special items	\$ 266.2	\$ 308.3	\$ 335.0



Net Income and Class A Earnings Per Share Excluding Special Items – various time periods \$Millions and \$/sh

(in millions, except for per share amounts)	In (	ome before come Tax Benefit) pense, net	icome Tax (Benefit) Expense	un	Equity earnings of consolidated affiliates	c	Non- Controlling Interest	Att	et Income tributable Greif, Inc.	A	luted Class Earnings Per Share	Tax Rate
Three months ended April 30, 2018	\$	72.2	\$ 21.1	\$	(0.8)	\$	6.8	\$	45.1	\$	0.77	29.2%
Gain on disposal of properties, plants, equipment and businesses, net		(1.5)	(0.4)						(1.1)		(0.02)	
Restructuring charges		6.0	1.4						4.6		0.08	
Non-cash asset impairment charges		0.4					_		0.4		0.01	
Provisional tax net benefit resulting from the Tax Reform Act		_	4.3		_		_		(4.3)		(0.08)	
Excluding Special Items	\$	77.1	\$ 26.4	\$	(0.8)	\$	6.8	\$	44.7	\$	0.76	34.2%
Three months ended April 30, 2017	\$	62.9	\$ 23.0	\$	_	\$	3.9	\$	36.0	\$	0.61	36.6%
Gain on disposal of properties, plants, equipment and businesses, net		(3.7)	(0.7)		_		_		(3.0)		(0.05)	
Restructuring charges		5.1	1.4		_		0.2		3.5		0.06	
Non-cash asset impairment charges		2.0	_		_		(0.2)		2.2		0.04	
Non-cash pension settlement charge		1.1	0.5		_		_		0.6		0.01	
Excluding Special Items	\$	67.4	\$ 24.2	\$		\$	3.9	\$	39.3	\$	0.67	35.9%
Six months ended April 30, 2018	\$	116.7	\$ 5.5	\$	(0.8)	\$	10.4	\$	101.6	\$	1.73	4.7%
Gain on disposal of properties, plants, equipment and businesses, net		(6.1)	(0.7)		_		_		(5.4)		(0.09)	
Restructuring charges		10.1	1.9		_		0.2		8.0		0.14	
Acquisition-related costs		0.2	0.1		_		_		0.1		_	
Non-cash asset impairment charges		3.3	0.7		_		_		2.6		0.04	
Provisional tax net benefit resulting from the Tax Reform Act		_	33.4		_		_		(33.4)		(0.57)	
Excluding Special Items	\$	124.2	\$ 40.9	\$	(0.8)	\$	10.6	\$	73.5	\$	1.25	32.9%
Six months ended April 30, 2017	\$	82.7	\$ 34.8	\$	_	\$	6.5	\$	41.4	\$	0.71	42.1%
Gain on disposal of properties, plants, equipment and businesses, net		(4.2)	(0.9)		_		0.2		(3.5)		(0.06)	
Restructuring charges		4.8	(2.9)		_		0.4		7.3		0.13	
Non-cash asset impairment charges		3.9	_		_		0.1		3.8		0.06	
Non-cash pension settlement charge		24.6	7.9		_		_		16.7		0.28	
Excluding Special Items	\$	111.8	\$ 38.9	\$		\$	7.2	\$	65.7	\$	1.12	34.8%



Reconciliation of Net Sales to Net Sales Excluding the Impact of Currency Translation \$Millions

		Three months e	ende	ed April 30,			
(in millions)	2018			2017	Increase in Net Sales (\$)		Increase in Net Sales (%)
Consolidated							
Net Sales	\$	968.3	\$	887.4	\$	80.9	9.1%
Currency Translation		(40.9)		N/A			
Net Sales Excluding the Impact of Currency Translation	\$	927.4	\$	887.4	\$	40.0	4.5%
Rigid Industrial Packaging & Services							
Net Sales	\$	662.7	\$	624.3	\$	38.4	6.2%
Currency Translation		(32.6)		N/A			
Net Sales Excluding the Impact of Currency Translation	\$	630.1	\$	624.3	\$	5.8	0.9%
Flexible Products & Services							
Net Sales	\$	84.1	\$	66.6	\$	17.5	26.3%
Currency Translation		(8.3)		N/A			
Net Sales Excluding the Impact of Currency Translation	\$	75.8	\$	66.6	\$	9.2	13.8%



Free Cash Flow for Fiscal 2015, 2016 & 2017 Free Cash Flow \$ Millions

	Twelve mo	onth	ns ended O	ctok	er 31,
(in millions)	2017		2016		2015
Net cash provided by operating activities	\$ 305.0	\$	301.0	\$	206.3
Cash paid for purchases of properties, plants and equipment	\$ (96.8)	\$	(100.1)	\$	(135.8)
Free Cash Flow	\$ 208.2	\$	200.9	\$	70.5



Free Cash Flow for Fiscal 2015, 2016 & 2017 and projected 2018 Free Cash Flow guidance \$ Millions

	1	Three months	ende	d April 30,		April 30,		
(in millions)		2018		2017		2018	2017	
Net cash provided by operating activities	\$	58.2	\$	59.6	\$	4.5	\$	15.5
Cash paid for purchases of properties, plants and equipment		(28.3)		(18.4)		(56.3)		(39.7)
Free Cash Flow	\$	29.9	\$	41.2	\$	(51.8)	\$	(24.2)

<sup>(11)</sup> Free Cash Flow is defined as net cash provided by operating activities less cash paid for purchases of properties, plants and equipment.

#### GREIF, INC. AND SUBSIDIARY COMPANIES PROJECTED 2018 GUIDANCE RECONCILIATION FREE CASH FLOW

UNAUDITED

	 Fiscal 2018 Gu	iidai	ice Range	
(in millions)	Scenario 1		Scenario 2	
Net cash provided by operating activities	\$ 320.0	\$	360.0	
Cash paid for purchases of properties, plants and equipment	(120.0)		(140.0)	
Free Cash Flow	\$ 200.0	\$	220.0	

Note: no reconciliation of the fiscal year 2018 Class A earnings per share before special items guidance, a non-GAAP financial measure which excludes gains and losses on the disposal of businesses, timberland and property, plant and equipment, acquisition costs, non-cash pension settlement charges, restructuring and impairment charges is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information, together with some of the excluded information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.



## Net debt to trailing four quarter EBITDA BSI reconciliation

	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 17	Q1 2018	Q2 2018
Short Term Borrowings	44.1	59.4	55.2	51.6	38.9	35.5	18.3	14.5	8.1	8.8
Current Portion of Long-term Debt	22.2	317.7	300.3	-	-	15.0	16.3	15.0	15.0	15.0
Long Term Debt	1,112.1	777.0	758.6	974.6	1,074.8	1,033.6	1,033.7	937.8	1,010.8	1,020.5
TOTAL DEBT	1178.4	1154.1	1114.1	1026.2	1113.7	1084.1	1068.3	967.3	1033.9	1044.3
Less: Cash and Cash Equivalents	65.3	89.6	94.3	103.7	106.8	87.0	94.6	142.3	94.3	108.2
NET DEBT	1,113.1	1,064.5	1,019.8	922.5	1,006.9	997.1	973.7	825.0	939.6	936.1
Operating Profit	17.6	82.8	71.6	53.6	42.1	80.4	89.5	60.4	65.5	87.7
Less: Other (income) expense, net	3.0	1.7	2.7	1.6	3.6	3.2	1.4	3.8	7.7	2.5
Less: Equity (earnings) losses of unconsolidated affiliates, net of tax	0.0	0.0	(8.0)	0.0	0.0	0.0	(0.3)	(1.7)	0.0	(8.0)
Plus: Depreciation, depletion and amortization expense	32.3	32.0	31.5	31.9	30.7	31.0	27.7	31.1	31.7	32.4
EBITDA	46.9	113.1	101.2	83.9	69.2	108.2	116.1	89.4	89.5	118.4
Restructuring charges	2.3	5.4	10.2	9.0	(0.3)	5.1	3.9	4.0	4.1	6.0
Acquisition-related costs	0.0	0.1	0.0	0.1	0.0	0.0	0.0	0.7	0.2	0.0
Non-cash asset impairment charges	39.1	1.7	4.1	6.5	1.9	2.0	2.0	14.9	2.9	0.4
Non-cash pension settlement charge	0.0	0.0	0.0	0.0	23.5	1.1	1.0	1.5	0.0	0.0
(Gain) loss on disposal properties, plants equipment, and businesses,	(0.9)	(10.7)	(2.0)	17.8	(0.5)	(3.7)	(1.9)	7.4	(4.6)	(1.5)
Impact of Venezuela devaluation of inventory on cost of products sold	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Venezuela devaluation other (income)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Timberland gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA BSI	87.4	109.6	113.5	117.3	93.8	112.7	121.1	117.9	92.1	123.3

#### **DEBT RATIO CALCULATION**

	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18	Q2-18
Trailing 4 Qtr EBITDA BSI	404.1	409.2	414.5	427.8	434.2	437.3	444.9	445.5	443.8	454.4
Short Term Borrowings	44.1	59.4	55.2	51.6	38.9	35.5	18.3	14.5	8.1	8.8
Current Portion of Long-term Debt	22.2	317.7	300.3	-	-	15.0	16.3	15.0	15	15
Long Term Debt	1,112.1	777.0	758.6	974.6	1,074.8	1,033.6	1,033.7	937.8	1010.8	1020.5
TOTAL DEBT	1,221.7	1,197.4	1,157.4	1,069.5	1,157.0	1,127.4	1,111.6	1,010.6	1,077.2	1,087.6
EBITDA BSI MULTIPLE	3.02x	2.93x	2.79x	2.50x	2.66x	2.58x	2.50x	2.27x	2.43x	2.39x
Cash and Cash Equivalents	(65.3)	(89.6)	(94.3)	(103.7)	(106.8)	(87.0)	(94.6)	(142.3)	(94.3)	(108.2)
NET DEBT	1,113.1	1,064.5	1,019.8	922.5	1,006.9	997.1	973.7	825.0	939.6	936.1
EBITDA BSI MULTIPLE	2.75x	2.60x	2.46x	2.16x	2.32x	2.28x	2.19x	1.85x	2.12x	2.06x

