

2019 ANNUAL MEETING OF STOCKHOLDERS

Safe harbor

FORWARD-LOOKING STATEMENTS

• This presentation contains certain forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. The words "may," "will," "expect," "intend," "estimate," "anticipate," "aspiration," "objective," "project," "believe," "continue," "on track" or "target" or the negative thereof and similar expressions, among others, identify forward-looking statements. All forward looking statements are based on information currently available to management. Such forward-looking statements are subject to certain risks and uncertainties that could cause events and the Company's actual results to differ materially from those expressed or implied. Please see the disclosure regarding forward-looking statements immediately preceding Part I of the Company's Annual Report on the most recently filed Form 10-K. The company assumes no obligation to update any forward-looking statements.

REGULATION G

• This presentation includes certain non-GAAP financial measures like EBITDA and other measures that exclude special items such as restructuring and other unusual charges and gains that are volatile from period to period. Management of the company uses the non-GAAP measures to evaluate ongoing operations and believes that these non-GAAP measures are useful to enable investors to perform meaningful comparisons of current and historical performance of the company. All non-GAAP data in the presentation are indicated by footnotes. Tables showing the reconciliation between GAAP and non-GAAP measures are available at the end of this presentation and on the Greif website at www.greif.com.



Board of Directors



Vicki L. Avril Former Chief Executive Officer and President IPSCO



Bruce A. Edwards Former Global Chief Executive Officer DHL Supply Chain



Mark A. Emkes Former Commissioner of Finance and Administration State of Tennessee



John F. Finn Chairman & Chief Executive Officer, Gardner, Inc.



Michael J. Gasser



Daniel J. GunsettPartner, Baker Hostetler LLP
Columbus, Ohio



Judith D. Hook Investor



John W. McNamara
Former President & Owner,
Corporate Visions
Limited, LLC



Peter G. Watson President and Chief Executive Officer



Executive officers and key leadership team

Peter G. Watson President and Chief Executive Officer

Lawrence A. Hilsheimer Executive Vice President and Chief Financial Officer

Gary R. Martz Executive Vice President, General Counsel and Secretary

Michael Cronin Senior Vice President and Group President, Rigid Industrial Packaging & Services – Europe, Middle

East, Asia, and Africa, GPA & Global Key Accounts

Ole G. Rosgaard Senior Vice President and Group President, Rigid Industrial Packaging & Services Americas and

Global Sustainability

Bala Sathyanarayanan Senior Vice President and Chief Human Resources Officer

Timothy L. Bergwall Vice President and Group President, Paper Packaging & Services and Soterra LLC

Hari K. Kumar Vice President and Division President, Flexible Products & Services

Douglas W. Lingrel Vice President and Chief Administrative Officer

David C. Lloyd Vice President, Corporate Financial Controller and Treasurer

Christopher E. Luffler Vice President, Business Managerial Controller

Matthew D. Eichmann Vice President, Investor Relations and Corporate Communications



Deloitte & Touche LLP

David Crowley Global Lead Client Service Partner

Eric Hemmelgarn Senior Manager



Fiscal Year (FY) 2018 highlights

- Net Sales
 - FY 2018: \$3,873.8M, up 6.5% from prior year
- Operating Profit
 - FY 2018: \$370.5M, up 24% from prior year
- Operating Profit Before Special Items¹ (OPBSI)
 - FY 2018: \$391.7M, up 17% from prior year
- Diluted Class A EPS
 - FY 2018: \$3.55/sh, up 75% from prior year
- Class A EPS Before Special Items¹
 - FY 2018: \$3.53/sh, up 20% from prior year
- Balance Sheet
 - Net debt² to trailing four quarter EBITDA BSI³ for Q4'18 = \sim 1.6x
- Dividends
 - \$100M paid to shareholders





¹ A summary of all special items that are included in the operating profit before special items and Class A earnings per share before special items is set forth in the appendix of this presentation.

² Net debt is defined as total debt less cash and equivalents.

³ EBITDA BSI is defined as net income, plus interest expense, net, plus income tax expense, plus depreciation, depletion and amortization expense as adjusted for the special items set forth in the appendix of this presentation.

Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

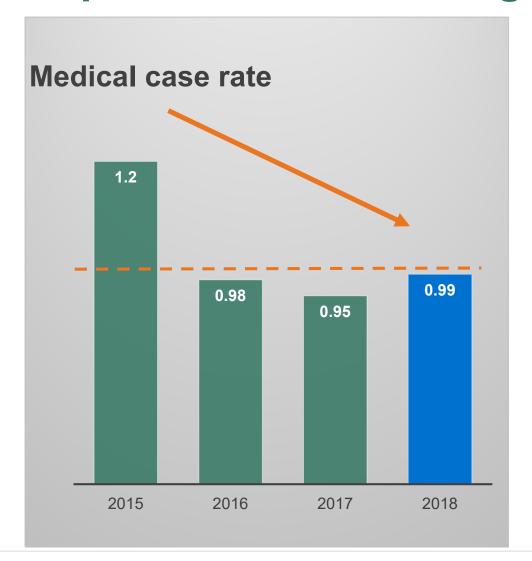
Greif's Vision and Key Strategic Priorities

Vision	In industrial packaging, be the best performing customer service company in the world											
	People and Teams	Customer Service Excellence	<u>Performance</u>									
Priorities	 Environment, health and safety Colleague engagement Accountability aligned to value creation 	 Deliver superior customer satisfaction Create value for our customers through a solutions based approach Earn our customers trust and loyalty 	 Growth aligned to value Margin expansion via Greif Business System execution Fiscal discipline and free cash flow expansion 									
Values		THE GREIF WAY										

Our strategy is to be the premier global industrial packaging solutions provider, creating value for our customers with the most diversified products and services offering



People & Teams: building a safe and engaged workforce















- Awarded A- Leadership rating by CDP for environmental sustainability
 - Average overall score was B-
- Awarded gold rating by EcoVadis in sustainability performance
 - Greif among the top 5% of all companies evaluated
- Sustainability goals

2020

- 10% carbon reduction
- 10% energy reduction

2025

90% of waste diversion to landfill globally



Michael J. Gasser Global Sustainability Award



RIPS EMEA



Baseline colleague engagement survey concluded in 2018



Goal: Make Greif an even better workplace for ourselves, our coworkers and our customers

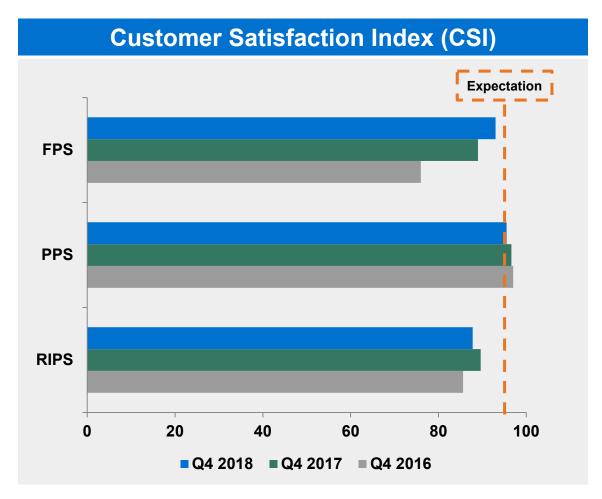
Achieved 91% participation, well above Gallup 1st admin median of 83%

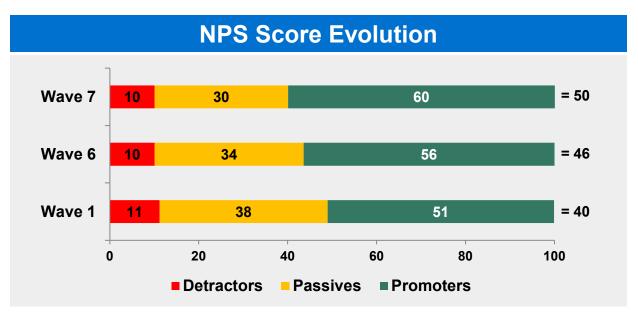




CUSTOMER SERVICE EXCELLENCE

Building a world class customer service organization





- Best in Class NPS score in industrial manufacturing is 55
- Finalizing development of standardized customer service training; deploying training globally across the business



Dempsey Award for Customer Service Excellence



Flexible Products and Services (FPS)





PERFORMANCE

Performance: notable improvement across portfolio

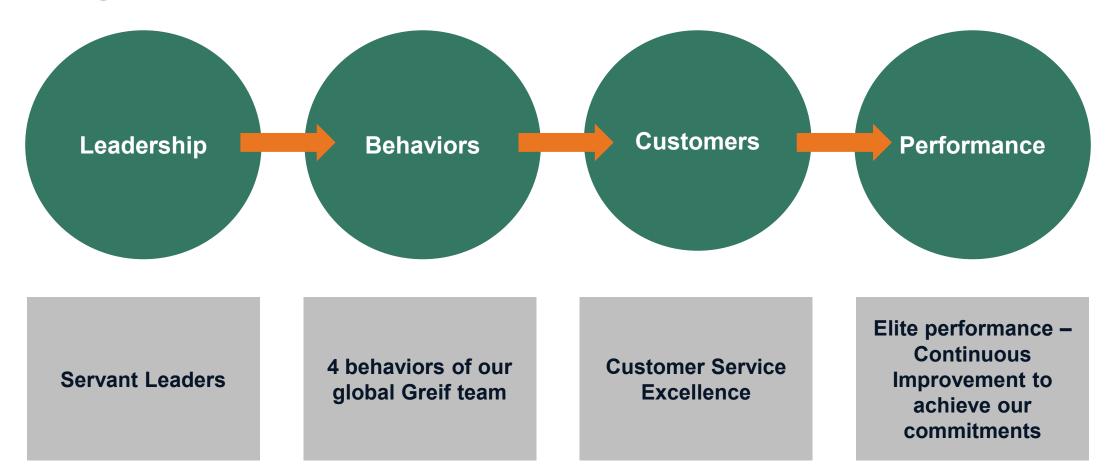
		2017	2018	Change/comments
People	Safety – Medical Case Rate (MCR)	0.95	0.99	3 rd consecutive year at or below 1.0
Customara	Customer Service Index (CSI)	85.9	87	+ 1%
Customers	Net Promoter Score (NPS) ¹	40	50	+ 25%
	Revenue (\$M)	\$3,638.2	\$3,873.8	+ 6.5%
	Gross Profit Margin	19.6%	20.4%	+ 80 BP
Performance	Operating Profit	\$299.5	\$370.5	\$71M improvement
	Operating Profit Before Special Items ²	\$335.0	\$391.7	\$56.7M improvement
	Dividends paid (\$M)	\$98.6	\$100	Dividend increase announced Q3 '18

Strong improvement across key metrics



²A summary of all special items that are included in the operating profit before special fictions is section, in the approximation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is February 25, 2019 – P.15

Linking servant leadership culture to performance



The foundation to our culture is The Greif Way





PATH TO GROWTH

Caraustar acquisition closed on February 11, 2019

Key Caraustar Figures (1)

\$1.4 Billion Sales

\$220 Million **EBITDA**

16.0% EBITDA Margin

\$177 Million² Free Cash Flow

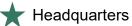
Business Highlights

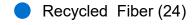
Caraustar is a leading vertically-integrated paperboard manufacturer that operates across four primary segments in North America

- Leader in uncoated recycled paperboard and Tube & Core products
- Diverse mix of specialty products, customers and end markets, manufactured to a wide range of specifications and volumes across categories
- Vertically integrated platform, from recycled fiber processing to recycled paperboard production to industrial / consumer converting operations
- Scalable platform for further growth; proven acquisition track record

Geographic Footprint







- Mills (14)
- Industrial Products (43)
- Consumer Products (7)



Caraustar data for the last twelve months as of 9/30/18. EBITDA is a run rate figure

Free cash flow defined as run-rate EBITDA less capex

Caraustar strengthens Greif and drives significant value creation

Delivers highly attractive margins; immediately accretive to Greif's earnings and free cash flow

Bolsters leadership position in packaging by expanding our paper franchise

Strengthens and balances our existing portfolio

Significant value creation with at least \$45 million in annual run-rate cost synergies (1)

Strong cultural fit and alignment given adjacency to current operations

Compelling strategic rationale underlies the acquisition



Caraustar business & product overview

Vertically Integrated System....

Recovered Fiber



Specialty



Brokerage



Fee Based

<u>Mills</u>



Uncoated Recycled Paperboard (URB)



Coated Recycled Paperboard (CRB)

Industrial Products



Tube & Core Protective Packaging





Construction Products

Adhesives

Consumer Packaging







Folding Cartons

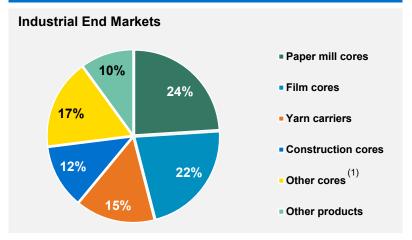


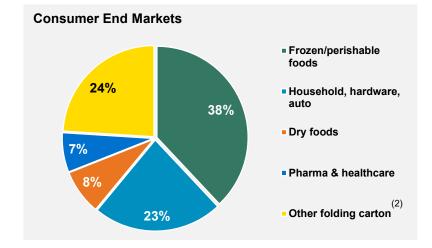




Food Service

...That Serves a Variety of Markets



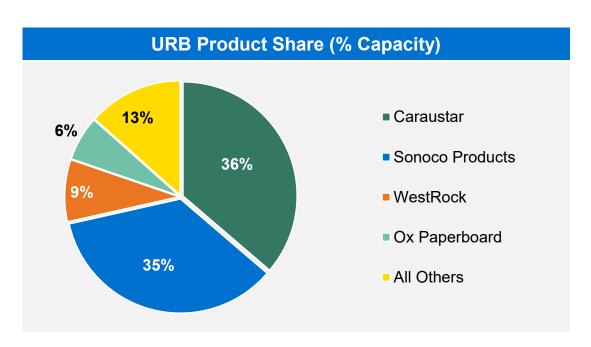


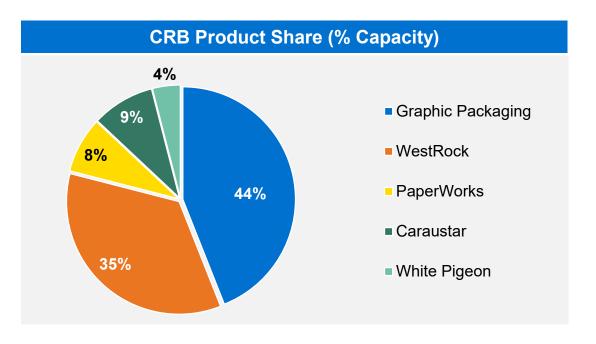


⁾ Other folding carton = Candy and Confectionary, Pet Foods, Other.



Caraustar maintains leading product positions...



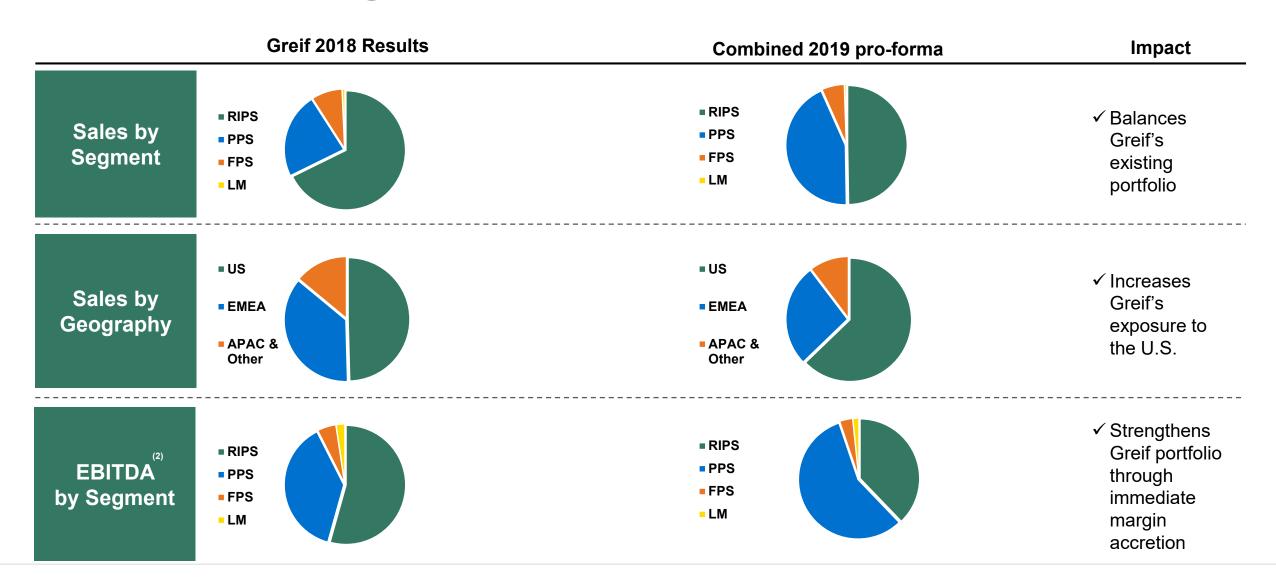


- Caraustar is a product leader of uncoated recycled paperboard and coated recycled paperboard in the U.S.
- Has grown organically and through strategic consolidation and possesses well known brand recognition with a reputation for quality and customer service

Caraustar is a best in class operator serving an industry with strong fundamentals



Caraustar strengthens and balances Greif's portfolio





Pro-forma company has strong industry positioning

Caraustar Production



Uncoated Recycled Paperboard (URB)



#3

Coated Recycled Paperboard (CRB)



Recovered Fiber Group

Greif Production





Fibre



Closures



Flexible IBCs



Plastic

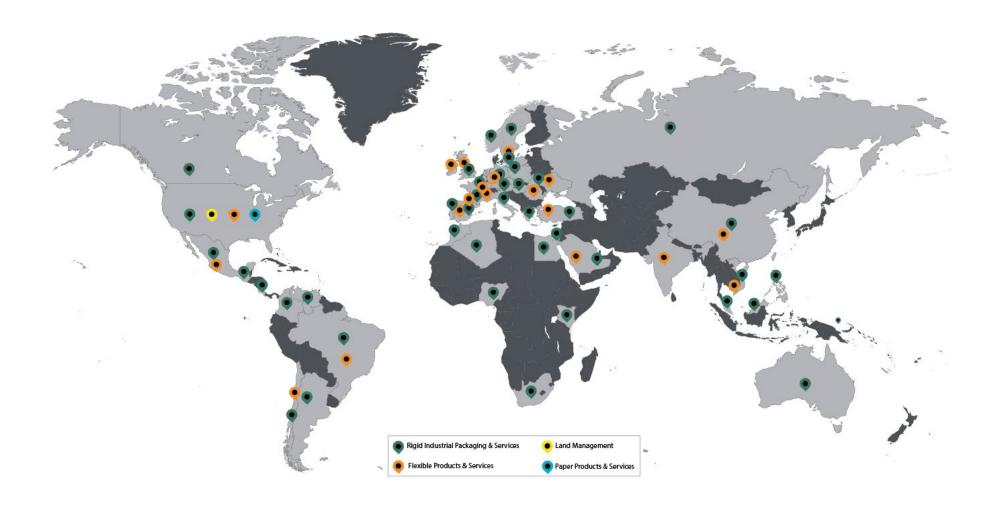


IBC



Note: Ranking denotes standing in global market. Based on company estimates.

In Industrial Packaging, be the best performing customer service company in the world.







PACKAGING SUCCESS TOGETHER™

Non – GAAP Financial Measures

Non-GAAP measures are intended to supplement and should be read together with our financial results. They should not be considered an alternative or substitute for, and should not be considered superior to, our reported financial results. Accordingly, users of this financial information should not place undue reliance on these non-GAAP financial measures.



GAAP to Non-GAAP reconciliation:

Segment and Consolidated Q4 2018, Q4 2017, and Q4 2016 Operating Profit (Loss) Before Special Items

	Twelve months ended October 31,						
(in millions)	2018		2017				
Operating profit:							
Rigid Industrial Packaging & Services	183.2	\$	190.1				
Paper Packaging & Services	158.3		93.5				
Flexible Products & Services	19.4		5.8				
Land Management	9.6		10.1				
Total operating profit	370.5	\$	299.5				
Restructuring charges:							
Rigid Industrial Packaging & Services	17.3	\$	11.2				
Paper Packaging & Services	0.4		0.3				
Flexible Products & Services	0.9		1.2				
Total restructuring charges	18.6	\$	12.7				
Acquisition-related costs:							
Rigid Industrial Packaging & Services	0.7	\$	0.5				
Paper Packaging & Services	_		0.2				
Total acquisition-related costs	0.7	\$	0.7				
Non-cash asset impairment charges:							
Rigid Industrial Packaging & Services	8.3	\$	20.5				
Flexible Products & Services	_		0.3				
Total non-cash asset impairment charges	8.3	\$	20.8				
(Gain) loss on disposal of properties, plants, equipment and businesses, net:							
Rigid Industrial Packaging & Services	(3.2)	\$	4.1				
Paper Packaging & Services	0.1		0.1				
Flexible Products & Services	(1.0)		(0.4)				
Land Management	(2.3)		(2.5)				
Total (gain) loss on disposal of properties, plants, equipment and businesses, net	(6.4)	\$	1.3				
Operating profit before special items:		_					
Rigid Industrial Packaging & Services	206.3	\$	226.4				
Paper Packaging & Services	158.8		94.1				
Flexible Products & Services	19.3		6.9				
Land Management	7.3		7.6				
Total operating profit before special items	391.7	\$	335.0				

⁽¹⁴⁾Operating profit (loss) before special items is defined as operating profit (loss), plus restructuring charges, plus acquisition-related costs, plus non-cash pension settlement charge, plus non-cash impairment charges, less gain on disposal of properties, plants, equipment, net.

	Tweh	October 31,		
(in millions)	2	017		2016
Operating profit:				
Rigid Industrial Packaging & Services	i	190.1	\$	143.9
Paper Packaging & Services		93.5		89.1
Flexible Products & Services		5.8		(15.5
Land Management		10.1		8.1
Total operating profit		299.5	\$	225.6
Restructuring charges:				
Rigid Industrial Packaging & Services	1	11.2	\$	19.0
Paper Packaging & Services		0.3		1.5
Flexible Products & Services		1.2		6.3
Land Management		_		0.1
Total restructuring charges		12.7	\$	26.9
Acquisition-related costs:	-		_	
Rigid Industrial Packaging & Services	i	0.5	\$	0.2
Paper Packaging & Services		0.2		_
Total acquisition-related costs		0.7	\$	0.2
Non-cash asset impairment charges:			_	
Rigid Industrial Packaging & Services	- 1	20.5	\$	43.3
Paper Packaging & Services		_		1.5
Flexible Products & Services		0.3		6.6
Total non-cash asset impairment charges		20.8	\$	51.4
(Gain) loss on disposal of properties, plants, equipment and businesses, net:				
Rigid Industrial Packaging & Services	1	4.1	\$	7.3
Paper Packaging & Services		0.1		(0.4
Flexible Products & Services		(0.4)		(1.0
Land Management		(2.5)		(1.7
Total loss on disposal of properties, plants, equipment and businesses, net		1.3	\$	4.2
Operating profit before special items:			_	
Rigid Industrial Packaging & Services	i	226.4	\$	213.7
Paper Packaging & Services		94.1		91.7
Flexible Products & Services		6.9		(3.6
Land Management		7.6		6.5
Total operating profit before special items		335.0	\$	308.3



GAAP to Non-GAAP reconciliation:

Net Income and Class A Earnings Per Share Excluding Special Items – various time periods \$Millions and \$/sh

	Incon (Benefit) and I Earni Uncons	e before ne Tax Expense Equity ings of olidated tes, net	Income Tax (Benefit) Expense		Ea Unc	Equity raings of onsolidated Affiliates	Co	Non- ntrolling nterest	At	et Income tributable Greif, Inc.	A	nted Class Earnings er Share	Tax Rate
Twelve months ended October 31, 2018	\$	299.8	\$	73.3	\$	(3.0)	\$	20.1	\$	209.4	\$	3.55	24.4%
Gain on disposal of properties, plants, equipment and businesses, net		(6.4)		(0.9)		_		(0.5)		(5.0)		(0.09)	
Restructuring charges		18.6		3.1		_		0.6		14.9		0.26	
Non-cash asset impairment charges		8.3		1.5		_		_		6.8		0.11	
Acquisition-related costs		0.7		_		_		_		0.7		0.01	
Non-cash pension settlement charge		1.3		0.2		_		_		1.1		0.02	
Provisional tax net benefit resulting from the Tax Reform Act		_		19.2		_		_		(19.2)		(0.33)	
Excluding Special Items	\$	322.3	\$	96.4	\$	(3.0)	\$	20.2	\$	208.7	\$	3.53	29.9%
Twelve months ended October 31, 2017	\$	200.3	\$	67.2	\$	(2.0)	\$	16.5	\$	118.6	\$	2.02	33.6%
Loss on disposal of properties, plants, equipment and businesses, net		1.3		(0.7)		_		(0.2)		2.2		0.04	
Restructuring charges		12.7		(2.2)		_		0.6		14.3		0.24	
Non-cash asset impairment charges		20.8		0.1		_		0.1		20.6		0.35	
Acquisition-related costs		0.7		0.2		_		_		0.5		0.01	
Non-cash pension settlement charge		27.1		10.2		_		_		16.9		0.29	
Excluding Special Items	\$	262.9	\$	74.8	\$	(2.0)	\$	17.0	\$	173.1	\$	2.95	28.4%

	II En Equit Unc	come before acome Tax apense and by Earnings of consolidated filiates, net	Income Tax Expense (Benefit)		Equity earnings of unconsolidated affiliates		Non- Controlling Interest		At	et Income tributable Greif, Inc.	Diluted Class A Earnings Per Share	
Twelve months ended October 31, 2017	\$	200.3	\$	67.2	\$	(2.0)	\$	16.5	\$	118.6	\$	2.02
Loss on disposal of properties, plants, equipment and businesses, net		1.3		(0.7)		_		(0.2)		2.2		0.04
Restructuring charges		12.7		(2.2)		_		0.6		14.3		0.24
Non-cash asset impairment charges		20.8		0.1		_		0.1		20.6		0.35
Acquisition-related costs		0.7		0.2		_		_		0.5		0.01
Non-cash pension settlement charge		27.1		10.2		_		_		16.9		0.29
Excluding Special Items	\$	262.9	\$	74.8	\$	(2.0)	\$	17.0	\$	173.1	\$	2.95
Twelve months ended October 31, 2016	\$	141.2	\$	66.5	\$	(0.8)	\$	0.6	\$	74.9	\$	1.28
Loss on disposal of properties, plants, equipment and businesses, net		4.2		(2.1)		_		(0.7)		7.0		0.12
Restructuring charges		26.9		4.9		_		2.9		19.1		0.33
Non-cash asset impairment charges		51.4		5.2		_		3.8		42.4		0.71
Acquisition-related costs		0.2		0.1		_		_		0.1		_
Excluding Special Items	\$	223.9	\$	74.6	\$	(0.8)	\$	6.6	\$	143.5	\$	2.44

Twelve months ended October 31,2016		Class A
Net Income Attributable to Greif, Inc.	\$ 74.9 \$	1.28
Plus: Loss on disposal of properties, plants, equipment and businesses, net	7.0	0.12
Plus: Restructuring charges	19.1	0.33
Plus: Non-cash asset impairment charges	42.4	0.71
Plus: Acquisition-related costs	0.1	_
Net Income Attributable to Greif, Inc. Excluding Special Items	\$ 143.5 \$	2.44

Twelve months ended October 31, 2015		Class A
Net Income Attributable to Greif, Inc.	\$ 71.9 \$	1.23
Less: Gain on disposal of properties, plants, equipment and businesses, net	(2.8)	(0.05)
Less: Timberland Gains	(14.9)	(0.25)
Less: Venezuela devaluation on other income/expense	(4.9)	(0.08)
Plus: Restructuring charges	28.2	0.48
Plus: Non-cash asset impairment charges	40.7	0.69
Plus: Acquisition-related costs	0.2	_
Plus: Venezuela devaluation of inventory on cost of products sold	9.3	0.16
Net Income Attributable to Greif, Inc. Excluding Special Items	\$ 127.7 \$	2.18



Net debt to trailing four quarter EBITDA BSI reconciliation

	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018
Short Term Borrowings	44.1	59.4	55.2	51.6	38.9	35.5	18.3	14.5	8.1	8.8	5.5	2.9
Current Portion of Long-term Debt	22.2	317.7	300.3	-	-	15.0	16.3	15.0	15.0	15.0	15.0	19.4
Long Term Debt	1,112.1	777.0	758.6	974.6	1,074.8	1,033.6	1,033.7	937.8	1,010.8	1,020.5	1,020.1	887.8
TOTAL DEBT	1178.4	1154.1	1114.1	1026.2	1113.7	1084.1	1068.3	967.3	1033.9	1044.3	1040.6	910.1
Less: Cash and Cash Equivalents	65.3	89.6	94.3	103.7	106.8	87.0	94.6	142.3	94.3	108.2	100.9	94.2
NET DEBT	1,113.1	1,064.5	1,019.8	922.5	1,006.9	997.1	973.7	825.0	939.6	936.1	939.7	815.9
Operating Profit	17.6	82.8	71.6	53.6	42.1	81.5	90.5	61.9	65.5	87.7	114.0	103.3
Less: Other (income) expense, net	3.0	1.7	2.7	1.6	3.6	3.2	1.4	3.8	7.7	2.5	4.8	3.4
Less: Equity (earnings) losses of unconsolidated affiliates, net of tax	0.0	0.0	(8.0)	0.0	0.0	0.0	(0.3)	(1.7)	0.0	(0.8)	(1.0)	(1.2)
Less: Non cash pension settlement charge	0.0	0.0	0.0	0.0	0.0	(1.1)	1.0	1.5	0.0	0.0	0.4	0.9
Plus: Depreciation, depletion and amortization expense	32.3	32.0	31.5	31.9	30.7	31.0	27.7	31.1	31.7	32.4	32.4	30.4
EBITDA	46.9	113.1	101.2	83.9	69.2	108.2	116.1	89.4	89.5	118.4	142.2	130.6
Restructuring charges	2.3	5.4	10.2	9.0	(0.3)	5.1	3.9	4.0	4.1	6.0	3.7	4.8
Acquisition-related costs	0.0	0.1	0.0	0.1	0.0	0.0	0.0	0.7	0.2	0.0	0.5	0.0
Non-cash asset impairment charges	39.1	1.7	4.1	6.5	1.9	2.0	2.0	14.9	2.9	0.4	8.0	4.2
Non-cash pension settlement charge	0.0	0.0	0.0	0.0	23.5	1.1	1.0	1.5	0.0	0.0	0.4	0.9
(Gain) loss on disposal properties, plants equipment, and businesses, net	(0.9)	(10.7)	(2.0)	17.8	(0.5)	(3.7)	(1.9)	7.4	(4.6)	(1.5)	(1.3)	1.0
Impact of Venezuela devaluation of inventory on cost of products sold	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Venezuela devaluation other (income)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Timberland gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA BSI	87.4	109.6	113.5	117.3	93.8	112.7	121.1	117.9	92.1	123.3	146.3	141.5

DEBT RATIO CALCULATION

	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18	Q2-18	Q3-18	Q4-18
Trailing 4 Qtr EBITDA BSI	404.1	409.2	414.5	427.8	434.2	437.3	444.9	445.5	443.8	454.4	479.6	503.2
Short Term Borrowings	44.1	59.4	55.2	51.6	38.9	35.5	18.3	14.5	8.1	8.8	5.5	2.9
Current Portion of Long-term Debt	22.2	317.7	300.3	-	-	15.0	16.3	15.0	15.0	15.0	15.0	19.4
Long Term Debt	1,112.1	777.0	758.6	974.6	1,074.8	1,033.6	1,033.7	937.8	1010.8	1020.5	1020.1	887.8
TOTAL DEBT	1,221.7	1,197.4	1,157.4	1,069.5	1,157.0	1,127.4	1,111.6	1,010.6	1,077.2	1,087.6	1,083.9	953.4
EBITDA BSI MULTIPLE	3.02x	2.93x	2.79x	2.50x	2.66x	2.58x	2.50x	2.27x	2.43x	2.39x	2.26x	1.89x
Cash and Cash Equivalents	(65.3)	(89.6)	(94.3)	(103.7)	(106.8)	(87.0)	(94.6)	(142.3)	(94.3)	(108.2)	(100.9)	(94.2)
NET DEBT	1,113.1	1,064.5	1,019.8	922.5	1,006.9	997.1	973.7	825.0	939.6	936.1	939.7	815.9
EBITDA BSI MULTIPLE	2.75x	2.60x	2.46x	2.16x	2.32x	2.28x	2.19x	1.85x	2.12x	2.06x	1.96x	1.62x

