

### **DECEMBER 2018 INVESTOR MEETINGS**

### Safe harbor

#### FORWARD-LOOKING STATEMENTS

• This presentation contains certain forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. The words "may," "will," "expect," "intend," "estimate," "anticipate," "aspiration," "objective," "project," "believe," "continue," "on track" or "target" or the negative thereof and similar expressions, among others, identify forward-looking statements. All forward looking statements are based on information currently available to management. Such forward-looking statements are subject to certain risks and uncertainties that could cause events and the Company's actual results to differ materially from those expressed or implied. Please see the disclosure regarding forward-looking statements immediately preceding Part I of the Company's Annual Report on the most recently filed Form 10-K. The company assumes no obligation to update any forward-looking statements.

#### **REGULATION G**

• This presentation includes certain non-GAAP financial measures like EBITDA and other measures that exclude special items such as restructuring and other unusual charges and gains that are volatile from period to period. Management of the company uses the non-GAAP measures to evaluate ongoing operations and believes that these non-GAAP measures are useful to enable investors to perform meaningful comparisons of current and historical performance of the company. All non-GAAP data in the presentation are indicated by footnotes. Tables showing the reconciliation between GAAP and non-GAAP measures are available at the end of this presentation and on the Greif website at www.greif.com.

## Global, diversified industrial packaging solutions provider

#### Fiscal 2018 Snapshot (\$M)

Net Sales: \$3,873.8

Gross Profit: \$788.9

% Margin: 20.4%

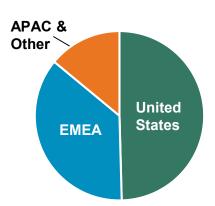
OPBSI<sup>(1)</sup>: \$391.7

% of Net Sales: 10.1%

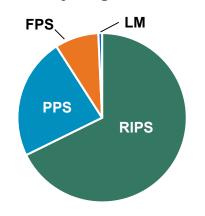
Free Cash Flow<sup>(2)</sup>: \$177.8

#### 2018 Sales Mix

#### By Geography



#### By Segment



#### **FY 2018 Portfolio Composition**

#### Rigid Industrial Packaging & Services (RIPS)



- Steel, fibre and plastic drums
- Rigid intermediate bulk containers
- Closure systems for industrial packaging products
- Transit protection products and water bottles
- Reconditioned industrial steel and plastic containers



#### Paper Packaging & Services (PPS)

- Containerboard
- Corrugated sheets
- Other corrugated products

\$2,623.6 / \$206.3

Sales / OPBSI<sup>(1)</sup>

Sales / OPBSI<sup>(1)</sup>

\$898.5 / \$158.8



#### Flexible Products & Services (FPS)

- Flexible intermediate bulk
- Other flexible products for a variety of applications

Sales / OPBSI<sup>(1)</sup>

\$324.2 / \$19.3



#### Land Management (LM)

- Timber and timberland
- Special use properties

Sales / OPBSI(1)

\$27.5 / \$7.3



- A summary of all adjustments for special items that are included in the operating profit before special items is set forth in the appendix of this presentation.
- Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures and excludes a one time \$65 million dollar pension contribution made in 2018

## Leading product positions worldwide

Steel



Fibre



Closures



Flexible IBCs



**Filling** 



Reconditioning



Containerboard and corrugated sheets



Plastic

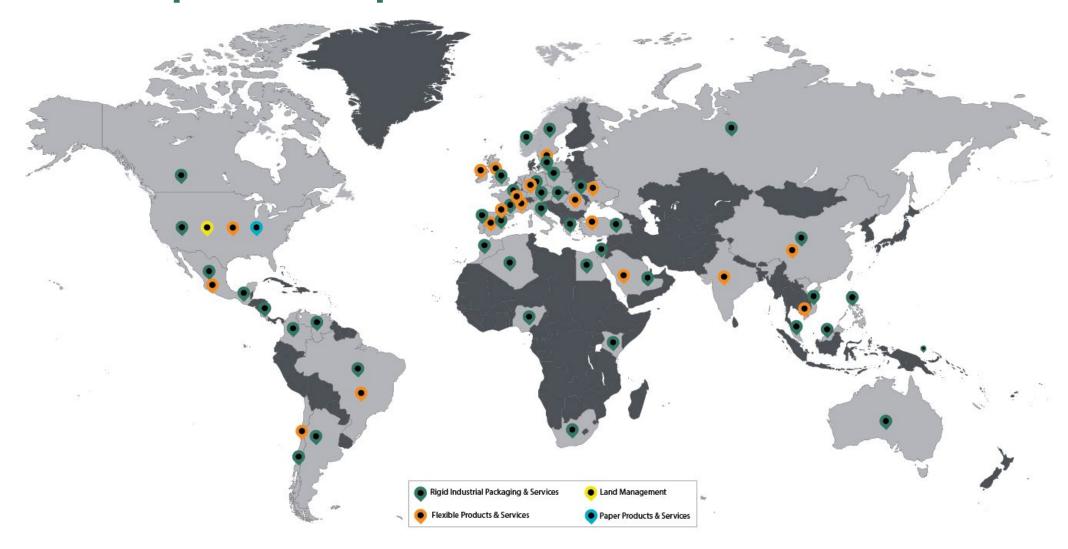


**IBC** 



Note: Ranking denotes standing in global market. Based on company estimates.

# Global footprint with presence in over 40 countries





## Key strategic priorities and strategy in place

Vision	In industrial packaging, be the best performing customer service company in the world							
	People and Teams	<b>Customer Service Excellence</b>	<u>Performance</u>					
Priorities	<ul> <li>Environment, health and safety</li> <li>Colleague engagement</li> <li>Accountability aligned to value creation</li> </ul>	<ul> <li>Deliver superior customer satisfaction</li> <li>Create value for our customers through a solutions based approach</li> <li>Earn our customers trust and loyalty</li> </ul>	<ul> <li>Growth aligned to value</li> <li>Margin expansion via Greif Business System execution</li> <li>Fiscal discipline and free cash flow expansion</li> </ul>					
Values	THE GREIF WAY							

Our strategy is to be the premier global industrial packaging solutions provider, creating value for our customers with the most diversified products and services offering



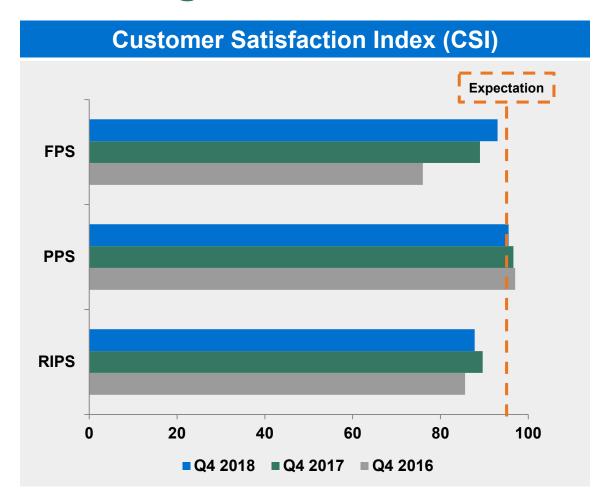
## Four core metrics that guide our business

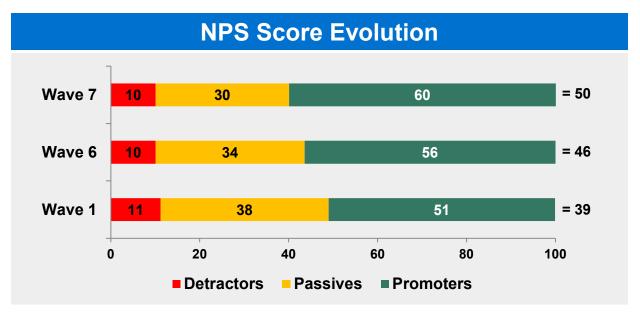
Strategic Priority	Metric	Why?	
People and teams	Medical Case Rate (MCR)	The safety of our global colleagues and host communities is our highest priority and underpins everything else that we do	
Customer service excellence	<ul><li>Customer Satisfaction Index (CSI)</li><li>Net Promoter Score (NPS)</li></ul>	Unmatched service – through meeting, exceeding and anticipating customer needs – is a market differentiator that drives profitability	
Performance	Free Cash Flow (FCF)	Consistent free cash flow funds profitable growth, strengthens our balance sheet and generates amplified returns for shareholders	

Core metrics align to our strategic priorities and help drive our vision as a company



## Building a world class customer service organization



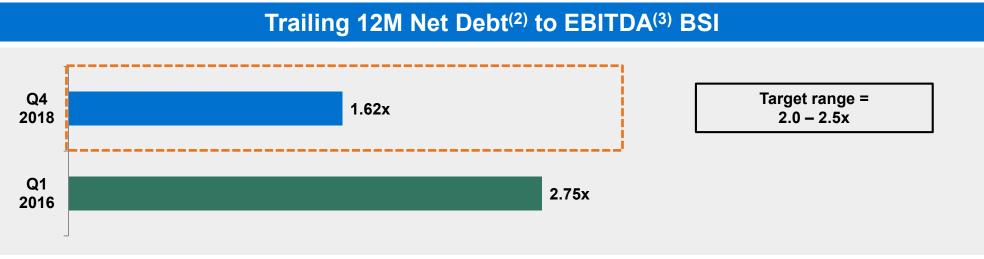


- Finalizing development of standardized customer service training; deploying training globally across the business
  - 7 skills of excellence identified that maximize the customer experience with Greif; high focus on increasing ease of doing business
  - Frontline and professional colleague involvement



## Improved financial performance with additional upside





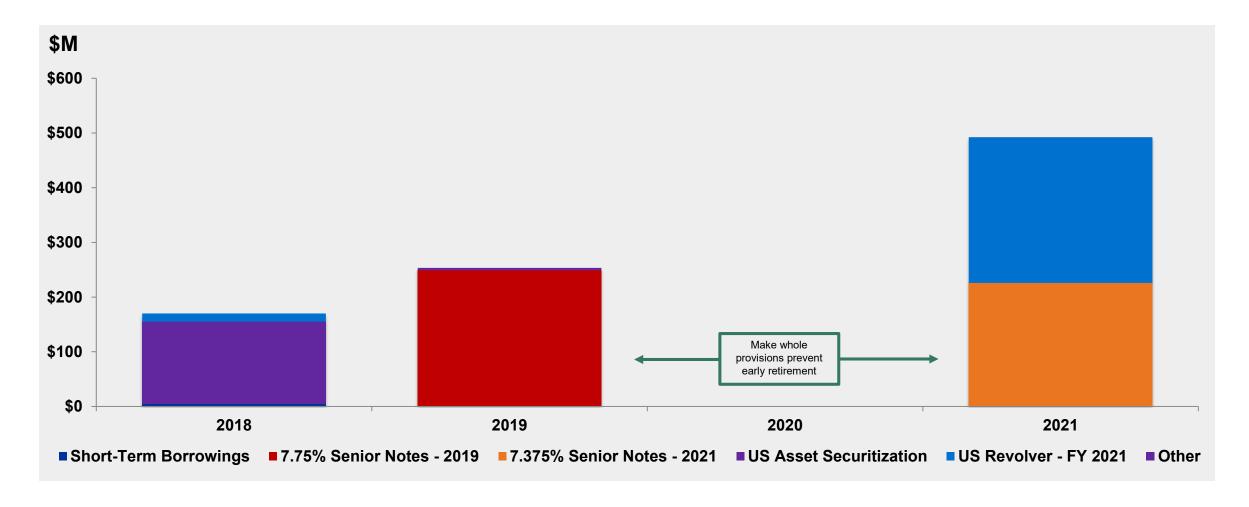


<sup>1)</sup> A summary of all special items that are excluded from operating profit before special items is set forth in the appendix of this presentation

<sup>(2)</sup> Net debt is defined as total debt less cash and equivalents

B) EBITDA is defined as net income, plus interest expense, net, plus income tax expense, plus depreciation, depletion and amortization

## Debt maturity schedule as of October 31, 2018





### Clear capital allocation priorities in place

### Reinvest in the business

- Fund maintenance to sustain the "machine" and organic growth opportunities that exceed required returns
- Expect FY 2019 capex of \$130 \$150M

## Maintain financial flexibility

- Current leverage ratio = 1.6x; target leverage ratio 2.0 2.5x
- Willing to temporarily exceed current ratio if compelling growth opportunity emerges and path back to target is clear

## Maintain annual dividend and periodically review

- Current quarterly dividend of \$0.44 and \$0.65 for Class A and Class B, respectively
- Sustain an attractive dividend and reward current shareholders for confidence in GEF

## Grow the business through M&A

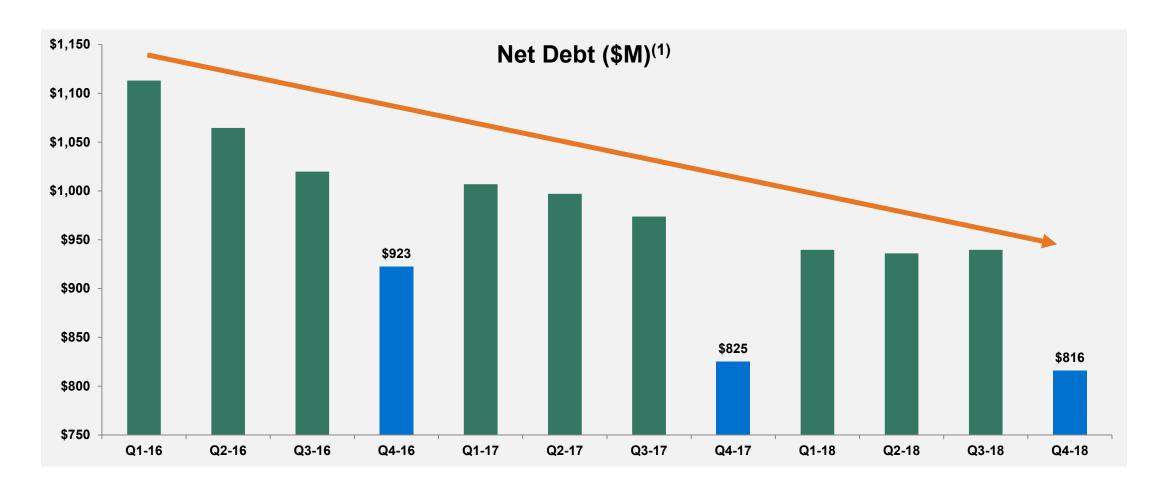
- Capitalize on external growth opportunities that align close to GEF's core
- Advance opportunistic capital options if hurdle rates are met and justified by returns

# Consider additional shareholder friendly activities

- Consider progressive or special dividend options
- Consider share buybacks current 4.7M share authorization in place



### Significant debt reduction over last three years

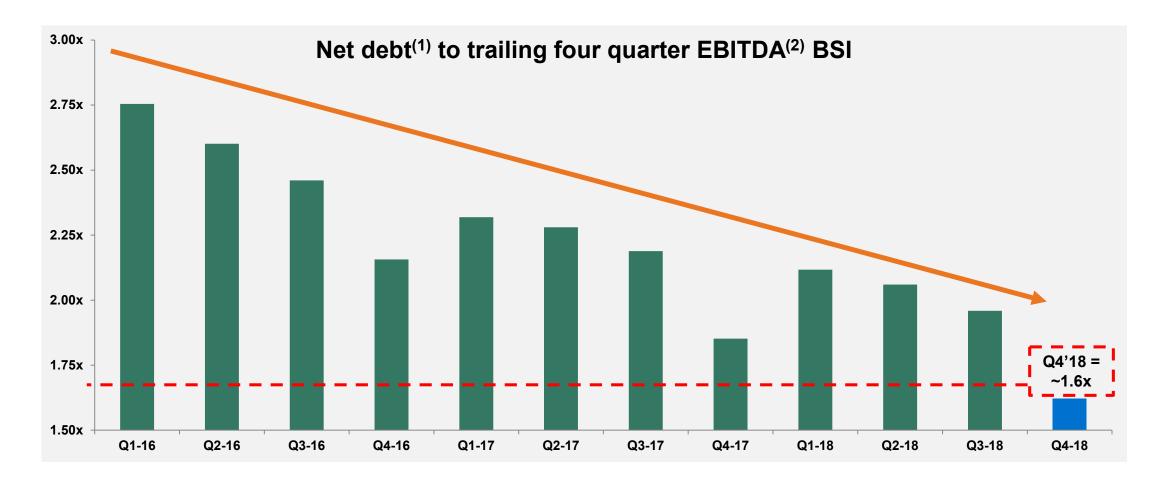


#### ~27% reduction in Net Debt<sup>(1)</sup> since early 2016



1) Net debt is defined as total debt less cash and cash equivalents

### **Industry leading balance sheet**



#### Financial flexibility to maximize value creation



- Net debt is defined as total debt less cash and cash equivalents
- EBITDA is defined as net income, plus interest expense, net, plus income tax expense, plus depreciation, depletion and amortization. A

## Targets drive Greif towards performance potential

(\$M)	Fiscal 2018	2020 Consolidated Commitments
Net Sales	\$3,873.8	\$3,870
Gross Profit	\$788.9	\$810 - \$830
SG&A	\$397.9	\$385 - \$365
Operating Profit Before Special Items <sup>(1)</sup>	\$391.7	\$425 - \$465
Free Cash Flow <sup>(2)</sup>	\$177.8	\$230 - \$270

Note: No reconciliation of 2020 Operating Profit Before Special Items (OPBSI) commitment, a non-GAAP financial measure which excludes gains and losses on the sales of businesses, timberland and property, plant and equipment, acquisition costs and restructuring and impairment charges, or 2020 Free Cash Flow commitment, is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information and assumptions, together with some of such information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.



<sup>(1)</sup> A summary of all adjustments for the special items that are included in the operating profit before special items is set forth in the appendix of this presentation.

<sup>2)</sup> Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures and excludes a one time \$65 million dollar pension contribution made in 2018

## Pursuing three avenues to growth

**Organic Growth Capital Expansion Merger & Acquisition** Strategic customer share expansion Guided by strategy alignment to Growth aligned to serve strategic customer needs, markets, products customer needs and current end via broad portfolio of products and / services, innovation use markets that extends from our services core businesses Alignment of resources to targeted Expansion of existing manufacturing end use markets and profit pools facilities (value over volume) New manufacturing expansion in Customer service differentiation existing geographic footprint

Any investment pursued must demonstrate an adequate return in line with new risk framework



## Risk adjusted framework helps to screen future growth

**ORGANIC GROWTH CAPITAL EXPENDITURE NEW EQUIPMENT NEW PLANT NEW PLANT STRATEGIC** IN EXISTING IN EXISTING **IN NEW CUSTOMER FACILITY GEOGRAPHY GEOGRAPHY ALIGNMENT** Sell to existing open Add equipment to existing Build a new plant Build a new plant **DESCRIPTION** manufacturing facility operation within existing capacity within operation in a new manufacturing system increasing capacity geographical footprint geography **GREIF WACC** 9.7 + RISK FACTOR Higher hurdle Lower hurdle = HURDLE RATE Utility/energy availability Difficulty to execute Country level risk Demand (i.e. shifts) Asset condition Raw material pricing volatility Cost to implement Cultural complexity/fit Operational footprint Moving old equipment **RISK**  Labor market/unions Existing capability/know how Sourcing synergy Transaction size · Integration across business **FACTOR**  Integration across geography • Competitive environment Regulatory risk Industry structure Management team/people **CONSIDERATIONS**  Retention of key personnel • Integrate ERP/IT system Entry barriers · Achieve competitive advantage · Interest rate volatility Supply chain Tax strategy Pace of synergy Customers (i.e. retention; capture/payback concentration) Manufacturing technology



## Risk adjusted framework helps to screen future growth

#### **ACQUISITION PRODUCT** CONSOLIDATION **GEOGRAPHIC PRODUCT PROCESS EXPANSION / NEW OF CURRENT EXPANSION ADJACENCY ADJACENCY FOOTPRINT PLATFORM** Acquisition of competitor Acquisition of Acquisition of a company Acquisition of a company Acquisition of a company DESCRIPTION in a geography that Greif competitor outside of providing new products providing new products with a production process currently operates in (e.g. Greif's current and services close to and services outside of that is similar to Greif's roll-up; consolidation) manufacturing footprint Greif's current core Greif's current core current production but that operates in business and within Greif's business via a new process Greif's core business existing channel channel **GREIF WACC** + RISK FACTOR = HURDLE RATE Lower hurdle Higher hurdle Utility/energy availability · Country level risk • Demand (i.e. shifts) Asset condition · Difficulty to execute · Moving old equipment · Raw material pricing volatility Cultural complexity/fit Operational footprint · Cost to implement RISK Existing capability/know how · Sourcing synergy Labor market/unions Integration across business/geography Transaction size

Integrate ERP/IT system

Manufacturing technology

Supply chain



**FACTOR** 

**CONSIDERATIONS** 

Industry structure

Entry barriers

· Pace of synergy

capture/payback

· Management team/people

· Retention of key personnel

· Customers (i.e. retention:

concentration)

Regulatory risk

Tax strategy

· Interest rate volatility

· Competitive environment

· Achieve competitive advantage gains

## Merger and acquisition priorities

Steel

#### **Plastic**

### **Paper Packaging**









- New and existing regional opportunities that align to strategic customer needs
- Global footprint optimized to meet customer demands

- Plastic drum expansion
- Global closures accessories
- IBC expansion
- IBC reconditioning
- Vertical integration opportunities, to include specialty products
- Expand North America footprint

Merger and acquisition priorities extend from Greif's core in RIPS and PPS



## Why invest in Greif?

- 1) Comprehensive packaging provider with leverage to the industrial economy
  - Broad product offering with exposure to favorable long term global trends
- 2) Diverse global portfolio that mitigates risk
  - Global presence in over 40 countries that reduces risk and is not easily replicated
- Best performing customer service company in industrial packaging

  Customer centric mindset that strengthens relationships, differentiates the business and engenders loyalty
- 4 Disciplined execution and capital deployment, leading to reliable earnings and cash flow Sharp focus on operating fundamentals driven by the Greif Business System
- 5 Committed to return of capital to shareholders
  - Solid track record of paying dividends with potential for other shareholder friendly activities





PACKAGING SUCCESS TOGETHER™

APPENDIX

### **Market information**

#### **1-Year Price Chart**



#### **Top 10 Class A Institutional Owners** (1)

#### Top 10 Class B Institutional Owners (1)

	Rank	Institution	%	Rank	Institution	%
	1	The Vanguard Group, Inc.	15.5%	1	Arbiter Partners Capital Management LLC	2.9%
	2	BlackRock Institutional Trust Company, N.A.	10.4%	2	Advisors Asset Management, Inc.	1.7%
	3	Wellington Management Company, LLP	7.2%	3	BlackRock Institutional Trust Company, N.A	1.2%
	4	Dimensional Fund Advisors, L.P.	6.9%	4	The Vanguard Group, Inc.	1.0%
	5	Gabelli Funds, LLC	5.0%	5	Dimensional Fund Advisors LP	0.8%
	6	State Street Global Advisors (US)	3.5%	6	Raymond James & Associates, Inc. (Invt Mgmt)	0.7%
	7	Voya Investment Management LLC	2.7%	7	Gabelli Funds LLC	0.6%
	8	Quantitative Management Associates LLC	2.3%	8	State Street Global Advisors (US)	0.5%
:t	9	Norges Bank Investment Management (NBIM)	2.0%	9	BNY Mellon Asset Management North America Corp	0.4%
	10	Pictet Asset Management Ltd.	1.7%	10	Geode Capital Management, L.L.C	0.3%

#### **Analyst Coverage**

- Robert W. Baird & Co.
- Bank of America Merrill Lynch
- Sidoti & Company, LLC
- Wells Fargo Securities, LLC
- KeyBanc Capital Markets
- D.A. Davidson & Co.
- BMO Capital Markets Corp.

Share Class Characteristics

**Key Marke** 

Data (2)

t			

	Current Quarterly Dividend	Proxy Vote	Shares Outstanding
Class A	\$0.44 per share	No voting rights	25.8
Class B	\$0.65 per share	1 vote per share	22.0

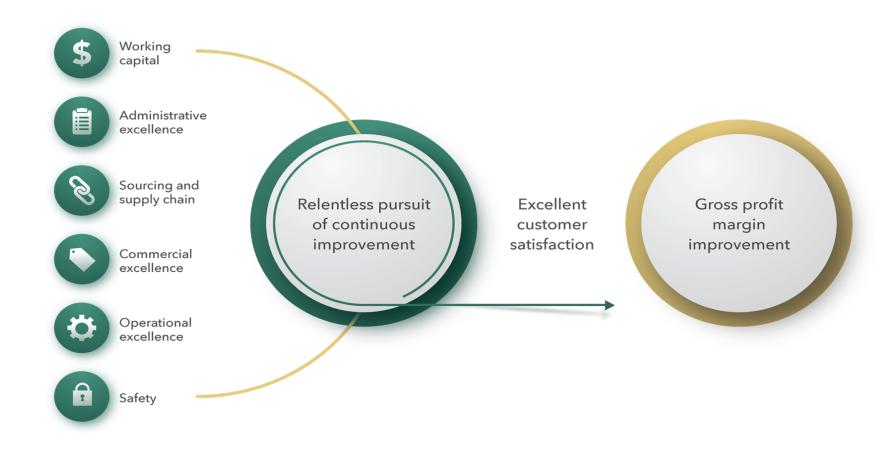
	Market	Ticker	Share Price	Market Cap	Cash	Total Debt
Class A	NYSE	GEF	\$47.30	\$1.2B	<b></b>	<b>ФОЕЗМ</b>
Class B	NYSE	GEF/B	\$51.36	\$1.1B	\$94.2M	\$953M



Data as of 9/30/2018 and based on most recent 13-F filings

<sup>)</sup> Data as of 10/31/2018

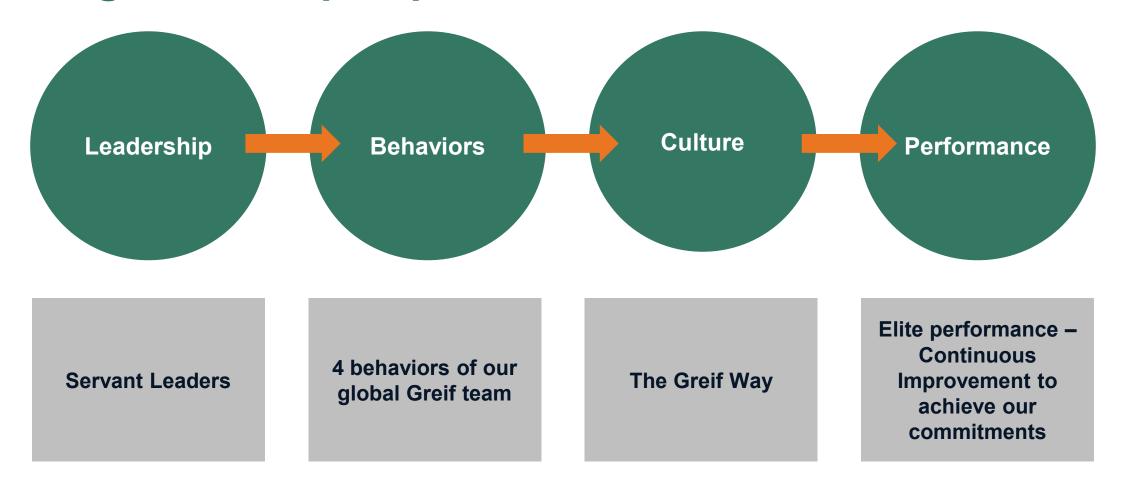
## Greif Business System (GBS): driving margin enhancement



The Greif Business System drives customer service excellence and margin expansion



### Linking leadership to performance



An engaged team, inspired by culture and driven by a common vision, will generate elite performance

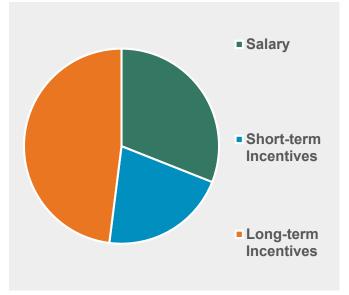


### Compensation tied to shareholder returns

# 2017 CEO Compensation Mix



# Named Executive Officer Compensation Mix

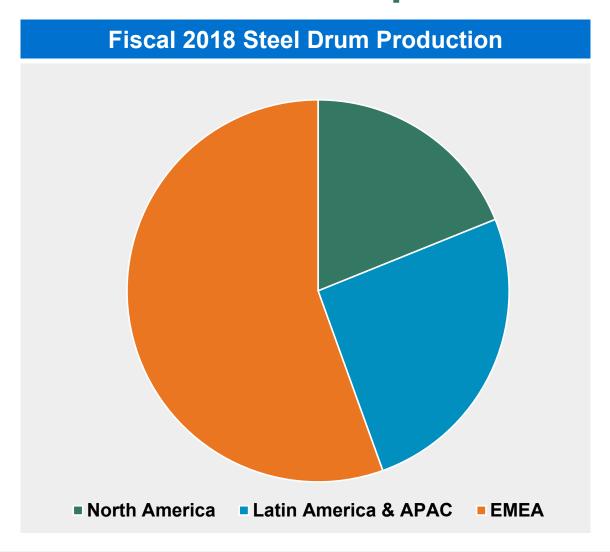


## Incentive Plans<sup>(1)</sup>

- Short-Term Incentive Plan (STIP):
  - Based on Return on Net Assets
- Long-Term Incentive Plan (LTIP):
  - Considers three-year performance periods, based on EBITDA



## Bulk of steel drum production outside of U.S.



#### **Highlights**

- Steel drums widely recognized as safest packaging for transport
- Manufactured to a variety of specifications and gauges according to customer needs
- Generally manufactured and utilized locally; transportation does not exceed a 250 mile radius
- Can be reconditioned and used multiples times
- Greif produced ~63M steel drums in Fiscal 2018; more than half produced and used outside of the U.S.

### Aligning innovation to customer needs

**New Barrier Technology** 

**Digital Printing Applications** 

**Anti-Counterfeit Applications** 









 Barrier additives that provide enhanced product protection Improves advertising and display

 Ultraviolet ink used to add anticounterfeit seal

Innovation addresses customer needs and offers enhanced margins

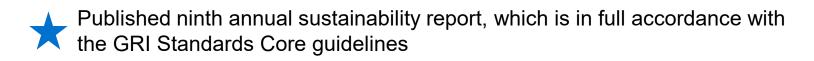




### SUSTAINABILITY HIGHLIGHTS

## Significant progress toward our sustainability agenda

#### **Governance Structure & Sustainability Highlights**



Conducted a materiality assessment to identify our highest-priority sustainability impacts, risks and opportunities

Board of Directors

Sustainability Steering Committee

Sustainability Management Team

Established governance structure and stakeholder engagement process

Identified 16 environmental, social, product, governance and economic topics that were the highest priorities for our stakeholders





## Selected 2025 Sustainability goals

#### Governance

- Provide online training of the Greif code of Business
   Conduct and Ethics to 100% of employees<sup>(1)</sup>
- Provide training and information on the Greif Antibribery Policy to 100% of employees<sup>(1)</sup>
- Provide online training of the Fair Treatment of Employees policy to 100% of employees<sup>(1)</sup> and provide accessible and traceable information to all employees<sup>(1)</sup>

#### **Procurement**

 Using a FY17 baseline, reduce all raw materials/logistics costs used to produce current product offering by 1%

#### **Labor Practices**

- Reduce Medical Case Rate by 10% annually
- Using FY17 baseline, increase the proportion of women in management positions by 25%
- Using FY17 baseline, increase average hours of annual training per employee by 50%

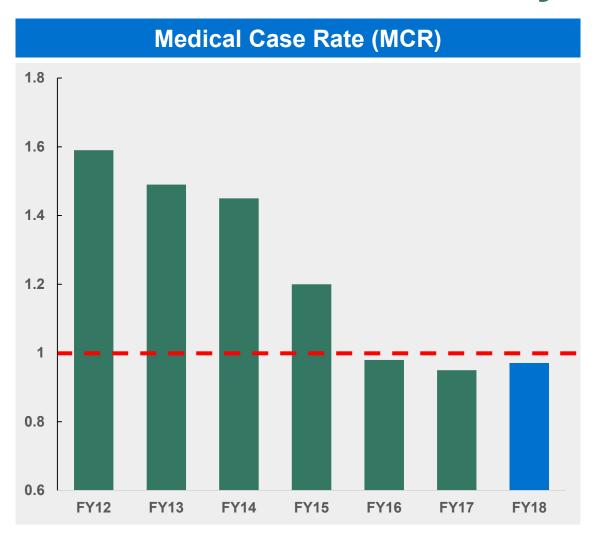
#### **Environment**

- Divert 90% of waste from landfills from all Greif production facilities globally
- Reduce Biochemical Oxygen Demand (BOD)
   discharged in kilograms by 10% per metric ton of
   production from Riverville and Massillon Mills using a
   FY14 baseline

See complete list of sustainability goals in the 2017 Sustainability Report



## Committed to health, safety and environmental protection



### **Highlights**













- Awarded gold rating by EcoVadis in sustainability performance
  - Greif improved its rating from silver to gold in 2018
  - Overall GREIF is amongst the TOP 5% of all suppliers assessed by EcoVadis

## Sustainability scores

#### **Improvement of ESG Scores:**

	2015-16	2016-17	2017-18	Global, NA or Industry Ave.	What is leading to increased scores?
Bloomberg	33.88	45.45	53.31	34.71	<ul> <li>Increase in transparency on metrics that matter</li> </ul>
MSCI	BB	BBB		BBB	
CDP	92B	A-	В	С	Making information accessible and easy to find  Taking actions that are valued by external stakeholders.
EcoVadis	Silver (55)	Silver (58)	Gold (63)	42.5	<ul> <li>Taking actions that are valued by external stakeholders</li> </ul>

#### **Active Participants of:**









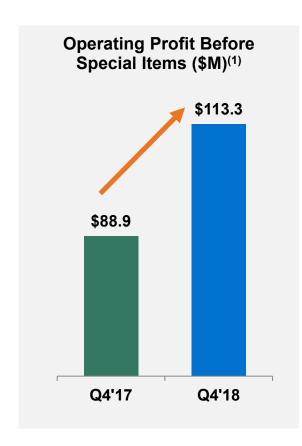






Q4'2018 EARNINGS REVIEW

## Fourth Quarter and Fiscal Year (FY) 2018 highlights





#### Net Sales

- Q4: \$987.7M, up 2% from prior year
- FY 2018: \$3,873.8M, up 6.5% from prior year
- Operating Profit Before Special Items<sup>(1)</sup> (OPBSI)
  - Q4: \$113.3M, up 27% from prior year
  - FY 2018: \$391.7M, up 17% from prior year
- Class A EPS Before Special Items<sup>(1)</sup>
  - Q4: \$1.08/sh, up 10% from prior year
  - FY 2018: \$3.53/sh, up 20% from prior year

#### Strong YoY profit and earnings expansion despite inflationary environment



(1) A summary of all adjustments for the impact of special items that are included in the operating profit before special items and Class A EPS before special items is set forth in the appendix of this presentation.

financial measures is included in the appendix of this presentation.

## Rigid Industrial Packaging & Services (RIPS) review

#### **Net Sales**

- Q4: up 4.5%, excluding  $F/x^{(1)}$ , from prior year; higher pricing offset for softer volumes
- FY: up 3.3%, excluding  $F/x^{(1)}$ , from prior year

#### **Gross Profit**

- Q4: down 1.9% from prior year. Impacted by raw material inflation and the timing of price adjustment mechanisms; softer market in Western Europe and China; weak agriculture demand for conicals; and \$1M transportation headwind
- FY: down 2.3% from prior year

#### OPBSI<sup>(1)</sup>

- Q4: up \$0.5M from prior year, overcoming \$7M F/x headwind primarily related to Argentina
- FY: down 8.9% from prior year; negative \$4.4M impact from lost conical volumes and \$10.5M F/x headwind

\$M	Q4 2018	Q4 2017
Net sales	\$657.9	\$662.5
Gross profit	\$116.7	\$118.9
Operating profit before special items <sup>(1)</sup> :	\$53.0	\$52.5

FY 2018	FY 2017
\$2,623.6	\$2,522.7
\$490.8	\$502.2
\$206.3	\$226.4

#### Profits impacted by cost inflation, softer markets and F/x headwinds



## Paper Packaging & Services (PPS) review

#### **Net Sales**

- Q4: up 9.8% from prior year due to higher selling prices, strong unit volume growth and specialty sales expansion
- FY: up 12.2% from prior year

#### OPBSI<sup>(1)</sup>

- Q4: up 57.4% from prior year due to strong unit volume, favorable price/cost environment more than offsetting \$4M transportation headwind
- FY: up 68.8% from prior year, more than overcoming \$12M transportation headwind

\$M	Q4 2018	Q4 2017
Net sales	\$244.8	\$223.0
Gross profit	\$69.8	\$49.0
Operating profit before special items <sup>(1)</sup> :	\$53.5	\$34.0

FY 2018	FY 2017
\$898.5	\$800.9
\$222.5	\$150.9
\$158.8	\$94.1

Favorable price/cost, strong volume and specialty sales expansion drive record profit in FY2018



## Flexible Products & Services (FPS) review

#### **Net Sales**

- Q4: up 6.3%, excluding  $F/x^{(1)}$ , from prior year, due to strong volume demand and price/mix performance
- FY: up 8.9%, excluding  $F/x^{(1)}$ , from prior year

#### **Gross Profit**

- Q4: up 30.8% from prior year due to higher sales and improved manufacturing efficiencies across the network
- FY: up 27.6% from prior year

#### OPBSI<sup>(1)</sup>

- Q4: up \$4.4M from prior year due to higher sales and improved manufacturing efficiencies across the network
- FY: up \$12.4M from prior year from a combination of operational improvements and F/x

\$M	Q4 2018	Q4 2017
Net sales	\$77.5	\$76.2
Gross profit	\$15.7	\$12.0
Operating profit before special items <sup>(1)</sup> :	\$5.0	\$0.6

FY 2018	FY 2017
\$324.2	\$286.4
\$65.2	\$51.1
\$19.3	\$6.9

Strong volumes and better operating performance versus prior year. On track for 2020 commitment



## Q4'18 vs. Q4'17: financial update

Key financial metrics (\$M and \$/sh)	Q4 2018	Q4 2017
Net Sales, Excluding the Impact of Currency Translation <sup>(1)</sup>	\$1,025.3	\$968.1
Gross Profit	\$204.8	\$182.4
SG&A	\$91.5	\$94.2
Operating Profit Before Special Items <sup>(2)</sup>	\$113.3	\$88.9
Interest expense	\$12.6	\$13.4
Other expense	\$3.4	\$3.8
Net Income Attributable to Greif, Inc. Before Special Items <sup>(2)</sup>	\$64.3	\$57.8
Class A Earnings Per Share Before Special Items <sup>(2)</sup>	\$1.08	\$0.98
Capital expenditures	\$48.2	\$31.7
Free Cash Flow <sup>(3)</sup>	\$149.0	\$168.2



<sup>(1)</sup> A summary of the adjustments for the impact of currency translation is set forth in the appendix of this presentation.

<u>Note:</u> A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.



<sup>(2)</sup> A summary of all special items that are excluded from net income attributable to Greif, Inc. before special items, the earnings per diluted Class A share before special items and operating profit before special items is set forth in the appendix of this presentation.

<sup>(3)</sup> Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures and excludes and additional \$65M pension contribution made earlier this year.

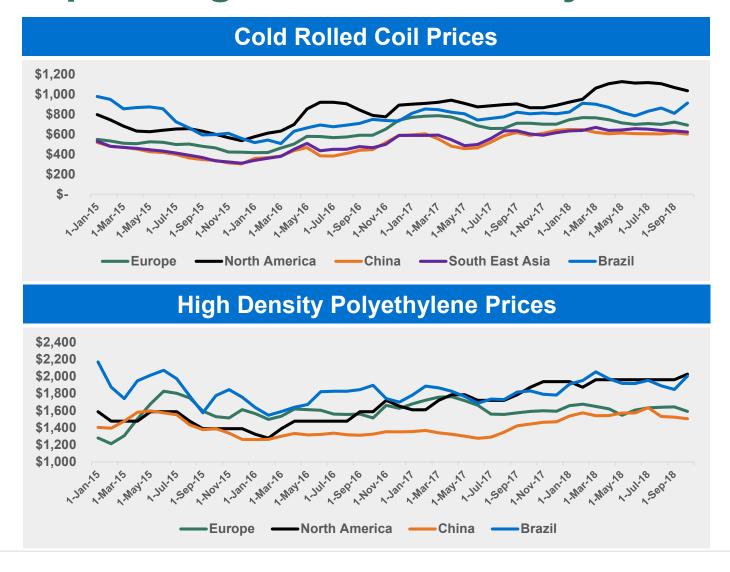
## 2019 guidance and key modeling assumptions

Fiscal 2019 guidance <sup>(1)</sup> (\$/sh and \$M)	FY 2018 Actual	FY 2019 Guidance
Class A Earnings Per Share Before Special Items (1)	\$3.53	\$3.55 – \$3.95
Free Cash Flow (2)	\$177.8	\$175 – \$205
Fiscal 2019 key modelling assumptions (\$M and %)	FY 2018 Actual	FY 2019 Assumption
SG&A expense	\$397.9	\$400 – \$420
D&A expense	\$126.9	\$125 – \$130
Interest expense	\$51.0	\$50 – \$55
Other expense	\$18.4	\$15 – \$20
Net income attributable to noncontrolling interests	\$20.1	\$18 – \$22
Non – GAAP tax rate	29.9%	28% – 32%
Capital expenditures	\$140.2	\$130 – \$150
Other key Company commentary		
Performance trends	Similar to previous years, consolidated sa higher in the second half of the Fiscal year	· · · · · · · · · · · · · · · · · · ·
Cash Flow Timing	Similar to previous years, the majority of Figenerated in the second half of the Fiscal	



<sup>(1)</sup> No reconciliation of the fiscal year 2019 Class A earnings per share before special items guidance, a non-GAAP financial measure which excludes gains and losses on the disposal of businesses, timberland and property, plant and equipment, acquisition costs, non-cash pension settlement charges, restructuring and impairment charges is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information, together with some of the excluded information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.

## Operating in an inflationary raw material environment



#### Highlights

- Stronger global growth and U.S. trade discussions contributing to raw material inflation
- Q4 steel costs in the U.S. were ~20% higher YoY; Europe ~2% higher; China ~2% higher; and Brazil ~8% higher
- Price adjustment mechanisms (PAMs) in place to pass raw material costs along
  - Protects gross profit dollars
  - Contractual arrangement with customer
  - Typically a 3-4 month lag





### **BUSINESS SEGMENT OVERVIEWS**

## RIPS: highlights and differentiation

### **Highlights**

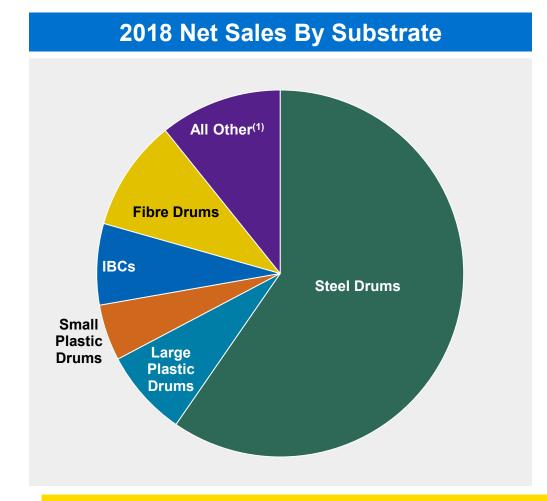
- Global network with industry's most comprehensive product line offering
- Diverse customer mix
  - Petro and chemicals, pharmaceuticals, agriculture, paints and coatings, food and beverage
- Robust operational execution and value delivery

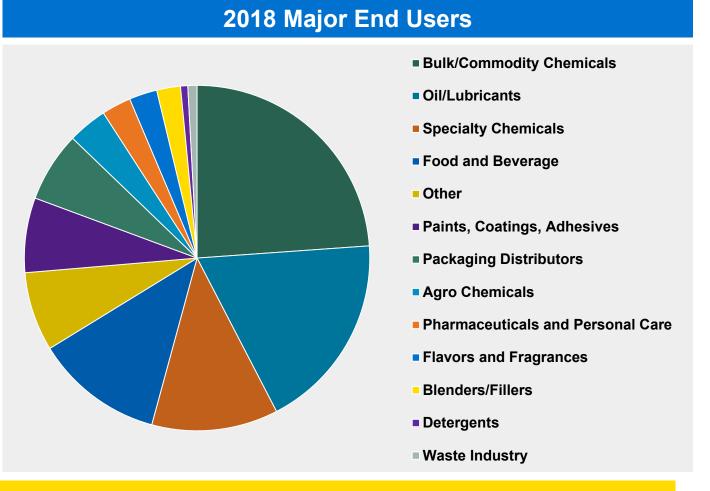
#### **Differentiation**

- Focus on earning value first, volume second
- Valued industry partner with strategic customer relationships
- Pursuing organic expansions to improve product mix and better align to market needs



## RIPS: comprehensive product line and customer base



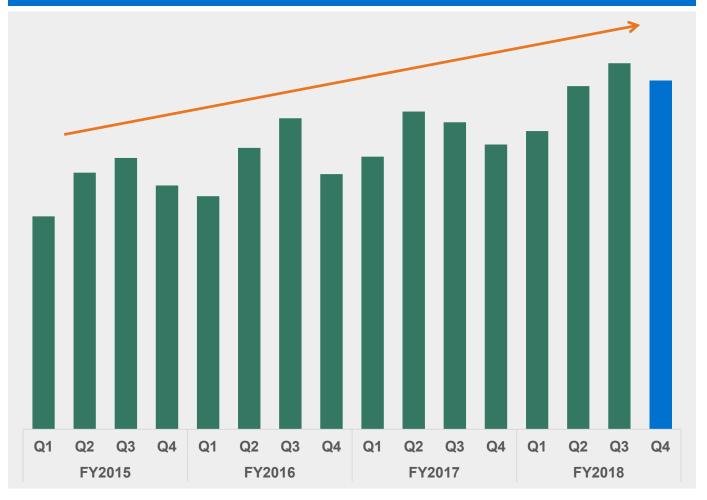


#### Broad product offering to serve a variety of customer needs



## RIPS: growing IBC capacity in response to customer needs





#### **IBC Highlights**



- Fastest growing industrial packaging substrate
   growing at high single digit CAGR
- Holds between 450 and 1,250 liters of material (although sizes can vary)
- Advantages include: greater reusability; simplified handling; ease of filling/dispensing; space efficiency; stackability. Can also be integrated directly into manufacturing lines



## PPS: highlights and differentiation



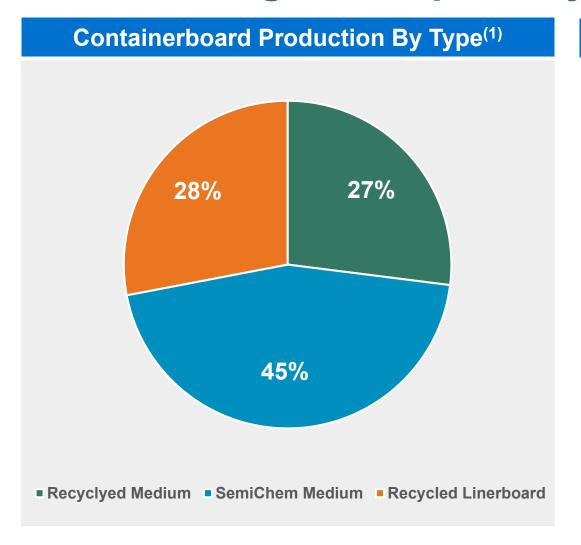
- Unique industry position
  - Speed: shortest lead time on all products
  - Customer service beyond the fundamentals
  - Non-conflict partner to the corrugated industry
- Focus on growing specialty products

#### Highlights

- 8 highly capitalized and efficient plants
  - Containerboard mills:
    - Four machines at two mill sites producing ~800,000 tons annually
  - Sheet feeding:
    - Six corrugators in five locations in Eastern US
    - Adding seventh facility in Pennsylvania
- Highly integrated system offering recycled and virgin grade



## PPS: tonnage and specialty product highlights



#### **Specialty Products**



#### **Triplewall**

- Triple corrugated sheet product with added strength
- Serves a variety of customers, including agriculture and automotive sectors



#### Litho-laminates

- Superior print surface for use in point of purchase displays
- Largest format sized litho-laminate in U.S.



#### **Coated products**

- Provides a variety of wax free, anti-scuff and highly water resistant solutions
- Multiple applications in produce, construction, meats, etc.



## PPS: sheet feeder PLUS business model is unique



#### **PLUS**

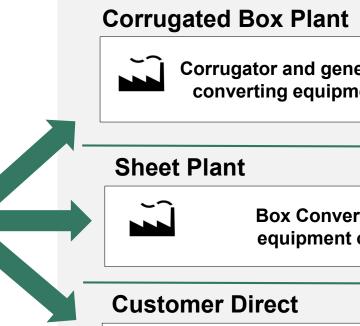
CorrChoice Sheet Feeder

- High speed corrugators
- Fast order change
- All paper grades
- All flutes
- Complex orders
- Any quantity



Specialty Converting

- Best available technology
- Lowest cost model
- Complimentary to customer needs
- Sold through trade & direct to market



**Corrugator and general** converting equipment

> **Box Converting** equipment only

Narrow focus on targeted end use segments



CPG or Mfg. customer



E-commerce customer



**Point of Purchase customer** 



**Grower / Packer customer** 

The sheet feeder plus model has gross margins 2x that of a traditional model



### FPS: highlights and differentiation

### **Highlights**

- Leading position in highly fragmented market
- Extensive product offering:
  - 1, 2 and 4 loop flexible intermediate bulk container options, aggregate bags
- Accelerating pace of change entering second phase of strategy execution with 2020 run rate targets

#### **Differentiation**

- Unmatched global network of production and commercial facilities
- Pursuing high end applications
- Balanced network, including third party
- End to end technical expertise





## Land: highlights and differentiation

### **Highlights**

- ~243,000 acres in Louisiana, Mississippi, and Alabama
- Steady cash flows with minimal capital reinvestment
- Valued at \$1,700 \$1,900 per acre

#### **Differentiation**

- Emphasis on generating non-timber related revenue
  - Consulting services and solar applications
  - Recreation and mitigation credits
  - Waste application processes
  - Mineral rights exploitation







PRODUCT OVERVIEW

# Diverse product portfolio

# **What We Make Globally Steel Drums IBCs Plastic Drums** Jerrycans **Fibre Drums Water Bottles Big Bags** Reconditioning

**Corrugated Sheets** 



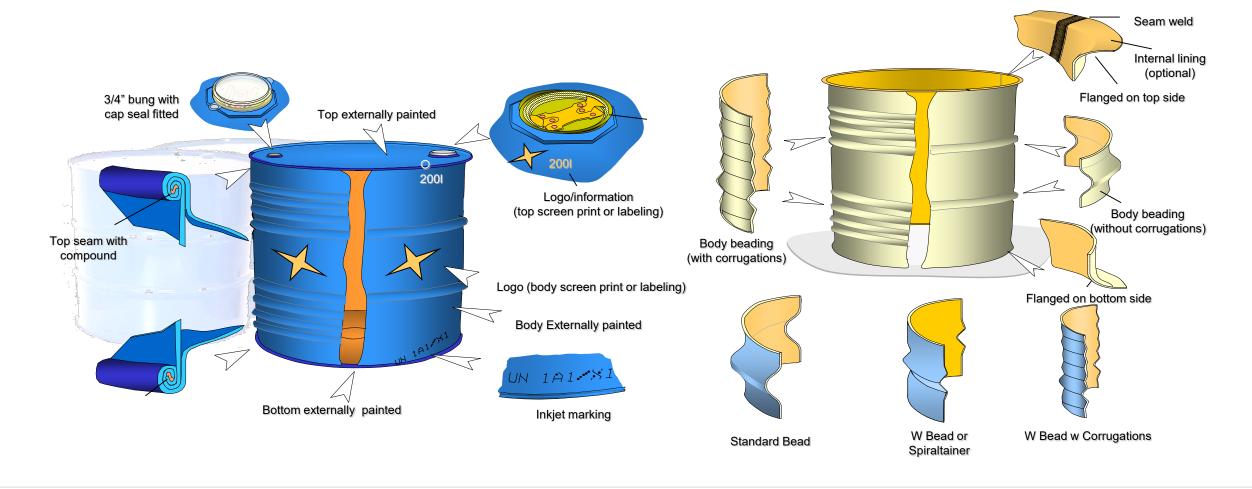
**Container Liners** 

Containerboard

**Corrugated Specialty Products** 

### Steel drum overview

#### **Drum Characteristics**





## Steel drums examples

#### Greif is the largest steel drum producer in the world



Large Steel Drum – The large steel drum is a recognized global container with the same specifications around the world. With a wide range of internal coatings and liners, most goods can be packaged and transported in steel drums. Tight head & open head, plain or internally lacquered/lined



**Knock-Down Drums (KDD)** – Large steel drums assembled close to the filling station (from pre-painted parts) optimizing transportation costs, a large number of drums can be exported in ISO-containers over long distances



**Conical Steel Drum –** Maximum number of storage in a minimum amount of space, ideal for seasonal productions. The special conical design allows you to reduce the steel thickness, reduces the transport cost and finally optimizes the full logistics costs of the drum



**Agitator Steel Drum –** Large steel drum equipped with a built-in mixing device. Easy to fill thanks to the lid, easy to mix thanks to the integrated agitator powered by pneumatic or electrical motor, easy to empty thanks to the bottom body bung



**Composite Steel Drum (Valethene) –** Tight or open head steel drum with a rigid plastic liner inside. Combine the strength of a steel drum with the chemical safety of a plastic drum



**Bitumen Drum –** Designed for hot filling of solidifying asphalt after cooling. Economical solution for export that's 100% recyclable



**Small & Intermediate Steel Drums –** 4 to 42 gallon (15 to 160 liters) steel drums, tight and open head, plain or lacquered/lined that provide complete range to comply with various industries' specifications



**Stainless Steel Drum –** Widely used in the food and pharmaceuticals industries for its purity & ease of cleaning & sterilization



## Fibre drums examples

#### Greif is the largest fibre drum producer in the world



**Economy** - Strong, economical, customizable fibre drums suited for shipping a multitude of loose or bagged contents. These containers are easy to open and easy to resecure using the unique quick-clip closures.



**Lok-Rim®** – Lok-Rim drums feature a full open top which ensures quick filling and dispensing. Exceptional strength against impact and provides tamper evident sealing



**Ro-Con®** – A durable, space saving fibre transport container. Compared to conventional fibre drums with metal components, the Ro-Con is a efficient alternative



**Hot-Flo® and Cold-Flo® –** The smooth cylindrical body and flush interior surface is perfect for emptying with a pressure plate or standard platens. Lighter weight and more cost effective when compared to steel drums



**Payoffpak®** – Makes packing and dispensing wire or tubing easier, while protecting product quality. Also provides customization for an all fibre construction when necessary



**All-Fi® Standard and Transport –** All-Fi Standard and Transport Drums are all fibre drums with NO metal components



**Liquipak® and Weatherpak® –** Designed for liquid or semiliquid applications. Features a full laminated plastic interior surface utilizing a heat-sealed seam, caulked bottom juncture, and plastic or steel cover



## Plastic drums examples

#### Greif is the second largest producer of plastic drums in the world



**Ecobalance™** – Containers made from post-consumer recycled (PCR) Resin. Made using approximately 75% recycled HDPE obtained from post-consumer containers and requires less energy to manufacture



Adrum, Valerex®, NexDRUM® – Different models gal plastic drums available to fit most customers' need depending on chemical compatibility, food contact and filling methods. Multiple types of filling both for a high cleanliness food contact and high chemical resistance as with surfactants



**PC Drum Series –** The PC Series of plastic drums is typically used for transporting hazardous and non-hazardous liquids. The body is extruded blow molded high molecular weight high density polyethylene



**NexDRUM® Tight Head –** Best performing tight head plastic drum. Optimizes top load stacking strength and provides two times the vacuum resistance than other plastic drums



**GP Series Tight Head –** Tight head plastic drums designed to fit customary filling requirements. Proven over many years to be a safe and dependable package



**P Series Tight Head –** Intermediate size plastic drums. Sizes designed to fit customary filling requirements and easy to handle when drums are empty or near empty. The natural color allows user to gauge the liquid level



**055FR Open Head –** Footring style open head plastic designed for handling when empty or near empty. Strong rigid cover provides a safe and secure fit



**PCL/PCH Series** – Ag-Chem plastic drum. Specially designed closed probe systems and dip tubes available to meet the needs of the Ag Chem industry



## **Intermediate Bulk Containers (IBCs)**

#### IBCs are the fastest growing rigid substrate in industrial packaging



**GCUBE IBC Shield®**The best barrier technology to protect your product against gas permeation through high density polyethylene



**GCUBE IBC ELEKTRON** – GCUBE Elektron uses multilayer technology approved for EX zones



**GCUBE IBC - Wooden Pallet –** The ideal choice for oneway shipments due to the strong cage and a universally compatible valve



**GCUBE IBC FOOD –** GCUBE Food complying with applicable food packaging requirements



**GCUBE IBC - Plastic Pallet** – Combines the strongest IBC cage in the market with a new pallet concept that is flexible and yet rigid



**UNEX IBC** – An alternative to a stainless steel IBC for easier management of containers and safer shipment of your product



**GCUBE IBC - Hybrid Pallet –** Perfect balance between performance and cost. The strongest IBC for multi-way shipments and long-time storing in racks



### RECONCILIATION & KEY ASSUMPTIONS

## 2020 target assumptions (as of June 28, 2017)

- Annual market growth rate of 0-1%
- Raw material costs (including OCC) assumed flat against current indices in the markets in which we participate
- Raw material price increases are passed to customers through price adjustment mechanisms in contracts or otherwise with customary delay in our RIPS and FPS businesses (not PPS)
- FX rates assumed flat to April 2017 rates
- Salary and benefit increases based on estimated inflationary rates per jurisdiction consistent with 2015 2017
- Net income attributable to NCI assumed to increase to approximately \$20M by Fiscal 2020
- Annual other expense assumed to remain the same as Fiscal 2017
- Effective tax rate expense and cash paid assumed to be within the range of 32-36%
- Pension and post-retirement cash funding requirements increase by \$8M over Fiscal 2017
- Interest expense assumed to remain approximately flat to Fiscal 2017, not reflecting any benefit from further debt reduction nor refinancing at maturity of 2019 bonds – \$250M at 7.75%)
- Annual cash from OWC flat to a slight use based on assumed growth
- Annual CapEx of \$100M \$120M
- Acquisitions not contemplated in targets



## Key assumptions and sensitivity

FY 2019 Foreign Exchange Exposure											
Currency	10% strengthening of the USD; impact to OPBSI	Cumulative impact									
Euro	\$(7M) - \$(9M)	\$(7M) - \$(9M)									
Next five largest exposures	\$(7M) — \$(10M)	\$(14M) - \$(19M)									
Turkish Lira	\$3M – \$4M										
Singapore Dollar	\$(3M) - \$(4M)										
Russia Ruble	\$(3M) - \$(4M)										
Argentina Peso	\$(2M) - \$(3M)										
British Pound	\$(2M) - \$(3M)										
All remaining exposures	\$(5M) - \$(6M)	\$(19M) - \$(25M)									

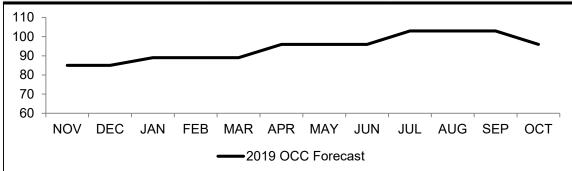
- Greif transacts in more than 25 global currencies
- Our currency exposure profile results in a benefit when the US dollar broadly weakens, and we face challenges when the US dollar broadly strengthens
- Offsets created by our global supply chain and cost structure help to mitigate our foreign exchange exposure

#### Paper Packaging & Services Assumptions & Sensitivity

PPS Stats	
Containerboard production	~67K tons per month
Containerboard sensitivity	Every \$10/ton increase = \$670K per month impact
OCC consumption	55 – 60K tons per month
OCC sensitivity	Every \$10/ton increase = \$575K per month impact

#### RIPS Pass Through Contracts overview

Region	Steel	Plastic
North America	~65%	~55%
EMEA	~85%	~60%
APAC	~55%	~50%





### Q4 Price, Volume and Foreign Currency Impact to Net Sales for Primary Products:

**Excluding Divestitures (\$ Millions)** 

	VOL	VOLUME			PRICE		FX		TOTAL VARI	SALES ANCE
RIPS NA		3.5%			7.4%		0	-0.3%	•	10.6%
***************************************		\$7.4			\$15.8			(\$0.6)		\$22.6
RIPS LATAM	•	-16.5%			28.8%			-30.5%		-18.2%
		(\$8.1)			\$14.2	**********		(\$15.0)		(\$8.9)
RIPS EMEA	•	-6.5%			5.4%		0	-4.8%	•	-5.9%
		(\$17.5)			\$14.5			(\$12.9)		(\$15.9)
RIPS APAC	•	-6.9%			8.6%		0	-2.2%	0	-0.5%
		(\$4.2)			\$5.3			(\$1.3)		(\$0.3)
RIPS Segment	•	-3.8%			8.4%		•	-5.1%	0	-0.4%
		(\$22.4)			\$49.8	******		(\$29.9)		(\$2.4)
PPS Segment		4.0%			6.0%		0	0.0%		10.0%
		\$8.9			\$13.3	**********		\$0.0		\$22.2
FPS Segment		5.2%			3.0%		•	-3.9%	•	4.4%
		\$3.6			\$2.1			(\$2.7)		\$3.0
PRIMARY PRODUCTS	0	-1.1%			7.4%		•	-3.7%	•	2.6%
		(\$9.9)			\$65.2			(\$32.6)		\$22.8

#### RECONCILIATION TO TOTAL COMPANY NET SALES

NON-PRIMARY PRODUCTS	•	-3.7% (\$3.2)
TOTAL COMPANY	0	2.0% \$19.6

#### Notes:

- (1) Primary products are manufactured steel, plastic, and fibre drums; IBCs; linerboard, medium, corrugated sheets and corrugated containers; 1&2 loop and 4 loop FIBCs; and exclude Venezuela
- Non-primary products include land management; closures; accessories; filling; reconditioning; water bottles; pails; Venezuela and
- The breakdown of price, volume, FX is not provided for non-primary products due to the difficulty of computation due to the mix; transactions, and other issues
- Var % > 2.5%
- (2.5)% < Var % < 2.5%
- (6) Var % < (2.5)%



### Non – GAAP Financial Measures

Non-GAAP measures are intended to supplement and should be read together with our financial results. They should not be considered an alternative or substitute for, and should not be considered superior to, our reported financial results. Accordingly, users of this financial information should not place undue reliance on these non-GAAP financial measures.



Segment and Consolidated Financials: Q4 2018, Q4 2017, and Q4 2016 (\$ Millions)

	Th	ree months er	ıded (	Twelve months ended October 3:				
(in millions)		2018		2017		2018		2017
Net sales:								
Rigid Industrial Packaging & Services	\$	657.9	\$	662.5	\$	2,623.6	\$	2,522.7
Paper Packaging & Services		244.8		223.0		898.5		800.9
Flexible Products & Services		77.5		76.2		324.2		286.4
Land Management		7.5		6.4		27.5		28.2
Total net sales	\$	987.7	\$	968.1	\$	3,873.8	\$	3,638.2
Gross profit:								
Rigid Industrial Packaging & Services		116.7		118.9		490.8		502.2
Paper Packaging & Services		69.8		49.0		222.5		150.9
Flexible Products & Services		15.7		12.0		65.2		51.1
Land Management		2.6		2.5		10.4		10.5
Total gross profit	\$	204.8	\$	182.4	\$	788.9	\$	714.7
Operating profit:								
Rigid Industrial Packaging & Services	\$	42.8	\$	25.9	\$	183.2	\$	190.1
Paper Packaging & Services		53.3		33.8		158.3		93.5
Flexible Products & Services		5.4		0.3		19.4		5.8
Land Management		1.8		1.9		9.6		10.1
Total operating profit	\$	103.3	\$	61.9	\$	370.5	\$	299.5
EBITDA(10):								
Rigid Industrial Packaging & Services	\$	59.9	\$	43.4	\$	249.0	\$	241.9
Paper Packaging & Services		61.9		41.9		191.8		115.3
Flexible Products & Services		5.7		1.4		25.7		11.1
Land Management		3.1		2.7		14.2		14.6
Total EBITDA	\$	130.6	\$	89.4	\$	480.7	\$	382.9
EBITDA before special items:								
Rigid Industrial Packaging & Services	\$	71.0	\$	71.4	\$	273.4	\$	294.9
Paper Packaging & Services		62.1		42.2		192.3		126.1
Flexible Products & Services		5.3		1.7		25.6		12.3
Land Management		3.1		2.6		11.9		12.2
Total EBITDA before special items	\$	141.5	\$	117.9	\$	503.2	\$	445.5
10)			<u> </u>	1	<del></del>		<u> </u>	**

<sup>(10)</sup> EBITDA is defined as net income, plus interest expense, net, plus income tax expense, plus depreciation, depletion and amortization. However, because the Company does not calculate net income by segment, this table calculates EBITDA by segment with reference to operating profit (loss) by segment, which, as demonstrated in the table of Consolidated EBITDA, is another method to achieve the same result. See the reconciliations in the table of Segment EBITDA.

	Thr	ee months e	nded	October 31,	Twelve months ended October 31,				
(in millions)						2017 2016			
Net sales:									
Rigid Industrial Packaging & Services	\$	662.5	\$	602.9	\$	2,522.7	\$	2,324.2	
Paper Packaging & Services		223.0		189.0		800.9		687.1	
Flexible Products & Services		76.2		69.1		286.4		288.1	
Land Management		6.4		6.6		28.2		24.2	
Total net sales	\$	968.1	\$	867.6	\$	3,638.2	\$	3,323.6	
Gross profit:									
Rigid Industrial Packaging & Services	\$	118.9	\$	130.9	\$	502.2	\$	489.4	
Paper Packaging & Services		49.0		39.0		150.9		144.5	
Flexible Products & Services		12.0		11.7		51.1		42.0	
Land Management		2.5		1.8		10.5		9.0	
Total gross profit	\$	182.4	\$	183.4	\$	714.7	\$	684.9	
Operating profit (loss):									
Rigid Industrial Packaging & Services	\$	25.9	\$	30.5	\$	190.1	\$	143.9	
Paper Packaging & Services		33.8		24.7		93.5		89.1	
Flexible Products & Services		0.3		(3.6)		5.8		(15.5)	
Land Management		1.9		2.0		10.1		8.1	
Total operating profit	\$	61.9	\$	53.6	\$	299.5	\$	225.6	
EBITDA:									
Rigid Industrial Packaging & Services	\$	43.4	\$	50.3	\$	241.9	\$	223.8	
Paper Packaging & Services		41.9		32.7		115.3		120.7	
Flexible Products & Services		1.4		(2.3)		11.1		(11.3)	
Land Management		2.7		3.2		14.6		11.9	
Total EBITDA	\$	89.4	\$	83.9	\$	382.9	\$	345.1	
EBITDA before special items:									
Rigid Industrial Packaging & Services	\$	71.4	\$	80.2	\$	294.9	\$	293.6	
Paper Packaging & Services		42.2		33.1		126.1		123.3	
Flexible Products & Services		1.7		1.4		12.3		0.6	
Land Management		2.6		2.6		12.2		10.3	
Total EBITDA before special items	\$	117.9	\$	117.3	\$	445.5	S	427.8	



Segment and Consolidated Q4 2018, Q4 2017, and Q4 2016 Operating Profit (Loss) Before Special Items (\$ Millions)

	Th	ree months en	ided	October 31,	Twelve months ended October 31,				
(in millions)		2018		2017		2018		2017	
Operating profit:									
Rigid Industrial Packaging & Services	\$	42.8	\$	25.9	\$	183.2	\$	190.1	
Paper Packaging & Services		53.3		33.8		158.3		93.5	
Flexible Products & Services		5.4		0.3		19.4		5.8	
Land Management		1.8		1.9		9.6		10.1	
Total operating profit	\$	103.3	\$	61.9	\$	370.5	\$	299.5	
Restructuring charges:									
Rigid Industrial Packaging & Services	\$	4.2	\$	3.6	\$	17.3	\$	11.2	
Paper Packaging & Services		0.1		_		0.4		0.3	
Flexible Products & Services		0.5		0.4		0.9		1.2	
Total restructuring charges	\$	4.8	\$	4.0	\$	18.6	\$	12.7	
Acquisition-related costs:									
Rigid Industrial Packaging & Services	\$	_	\$	0.5	\$	0.7	\$	0.5	
Paper Packaging & Services		_		0.2		_		0.2	
Total acquisition-related costs	\$	_	\$	0.7	\$	0.7	\$	0.7	
Non-cash asset impairment charges:							_		
Rigid Industrial Packaging & Services	\$	4.2	\$	14.9	\$	8.3	\$	20.5	
Flexible Products & Services		_		_		_		0.3	
Total non-cash asset impairment charges	\$	4.2	\$	14.9	\$	8.3	\$	20.8	
(Gain) loss on disposal of properties, plants, equipment and businesses, net:									
Rigid Industrial Packaging & Services	\$	1.8	\$	7.6	\$	(3.2)	\$	4.1	
Paper Packaging & Services		0.1		_		0.1		0.1	
Flexible Products & Services		(0.9)		(0.1)		(1.0)		(0.4)	
Land Management		_		(0.1)		(2.3)		(2.5)	
Total (gain) loss on disposal of properties, plants equipment and businesses, net	\$	1.0	\$	7.4	s	(6.4)	\$	1.3	
Operating profit before special items:									
Rigid Industrial Packaging & Services	\$	53.0	\$	52.5	\$	206.3	\$	226.4	
Paper Packaging & Services		53.5		34.0		158.8		94.1	
Flexible Products & Services		5.0		0.6		19.3		6.9	
Land Management		1.8		1.8		7.3		7.6	
Total operating profit before special items	\$	113.3	\$	88.9	\$	391.7	\$	335.0	

		ee months e	nded (	October 31,	Twelve months ended October 31,					
(in millions)		2017		2016		2017		2016		
Operating profit:										
Rigid Industrial Packaging & Services	\$	25.9	\$	30.5	\$	190.1	\$	143.9		
Paper Packaging & Services		33.8		24.7		93.5		89.1		
Flexible Products & Services		0.3		(3.6)		5.8		(15.5		
Land Management		1.9		2.0		10.1		8.1		
Total operating profit	\$	61.9	\$	53.6	\$	299.5	\$	225.		
Restructuring charges:										
Rigid Industrial Packaging & Services	\$	3.6	\$	7.8	\$	11.2	\$	19.0		
Paper Packaging & Services		_		0.4		0.3		1.3		
Flexible Products & Services		0.4		0.7		1.2		6.		
Land Management		_		0.1		_		0.		
Total restructuring charges	\$	4.0	\$	9.0	\$	12.7	\$	26.		
Acquisition-related costs:										
Rigid Industrial Packaging & Services	\$	0.5	\$	0.1	\$	0.5	\$	0.		
Paper Packaging & Services		0.2		_		0.2		_		
Total acquisition-related costs	\$	0.7	\$	0.1	\$	0.7	\$	0.		
Non-cash asset impairment charges:										
Rigid Industrial Packaging & Services	\$	14.9	\$	3.5	\$	20.5	\$	43.		
Paper Packaging & Services		_		_		_		1.		
Flexible Products & Services		_		3.0		0.3		6.		
Total non-cash asset impairment charges	\$	14.9	\$	6.5	\$	20.8	\$	51.		
Gain) loss on disposal of properties, plants, quipment and businesses, net:										
Rigid Industrial Packaging & Services	\$	7.6	\$	18.5	\$	4.1	\$	7.		
Paper Packaging & Services		_		_		0.1		(0.		
Flexible Products & Services		(0.1)		_		(0.4)		(1.		
Land Management		(0.1)		(0.7)		(2.5)		(1.		
Total loss on disposal of properties, plants, equipment and businesses, net	\$	7.4	\$	17.8	\$	1.3	\$	4.		
Operating profit before special items:										
Rigid Industrial Packaging & Services	\$	52.5	\$	60.4	\$	226.4	\$	213.		
Paper Packaging & Services		34.0		25.1		94.1		91.		
Flexible Products & Services		0.6		0.1		6.9		(3.		
Land Management		1.8		1.4		7.6		6.		
Total operating profit before special items	\$	88.9	\$	87.0	\$	335.0	\$	308.		



Segment and Consolidated Q4 2018, Q3 2018, Q2 2018, Q1 2018 and trailing four quarters Operating Profit (Loss) Before Special Items (\$ Millions)

(in millions)	Q1 2018		Q2 2018		Q3 2018		Q4 2018		Trailing 12 months	
Operating profit:										
Rigid Industrial Packaging & Services	\$	31.2	\$	47.2	\$	62.0	\$	42.8	\$	183.2
Paper Packaging & Services		27.9		33.0		44.1		53.3		158.3
Flexible Products & Services		3.2		5.0		5.8		5.4		19.4
Land Management		3.2		2.5		2.1		1.8		9.6
Total operating profit	\$	65.5	\$	87.7	\$	114.0	\$	103.3	\$	370.5
Restructuring charges:										
Rigid Industrial Packaging & Services	\$	3.8	\$	6.0	\$	3.3	\$	4.2	\$	17.3
Paper Packaging & Services		_		_		0.3		0.1		0.4
Flexible Products & Services		0.3		_		0.1		0.5		0.9
Total restructuring charges	\$	4.1	\$	6.0	\$	3.7	\$	4.8	\$	18.6
Acquisition-related costs:					_					
Rigid Industrial Packaging & Services	\$	0.2	\$	_	\$	0.5	\$	_	\$	0.7
Paper Packaging & Services		_		_		_		_		_
Total acquisition-related costs	\$	0.2	\$		\$	0.5	\$	_	\$	0.7
Non-cash asset impairment charges:					_					
Rigid Industrial Packaging & Services	\$	2.9	\$	0.4	\$	0.8	\$	4.2	\$	8.3
Total non-cash asset impairment charges	\$	2.9	\$	0.4	\$	0.8	\$	4.2	\$	8.3
(Gain) loss on disposal of properties, plants, equipment and businesses, net:										
Rigid Industrial Packaging & Services	\$	(3.4)	\$	(1.1)	\$	(0.5)	\$	1.8	\$	(3.2)
Paper Packaging & Services		_		_		_		0.1		0.1
Flexible Products & Services		_		_		(0.1)		(0.9)		(1.0)
Land Management		(1.2)		(0.4)		(0.7)		_		(2.3)
Total (gain) loss on disposal of properties, plants, equipment and businesses, net	s	(4.6)	\$	(1.5)	•	(1.3)	\$	1.0	\$	(6.4)
Operating profit before special items:	-	(4.0)	Ψ	(1.5)	<u> </u>	(1.5)	Ψ	1.0	Ψ	(0.4)
Rigid Industrial Packaging & Services	s	34.7	\$	52.5	s	66.1	\$	53.0	\$	206.3
Paper Packaging & Services	•	27.9	Ψ.	33.0	Ÿ	44.4	Ψ	53.5	Ψ	158.8
Flexible Products & Services		3.5		5.0		5.8		5.0		19.3
Land Management		2.0		2.1		1.4		1.8		7.3
Total operating profit before special		2.0	_	2.1		1.4		1.0		1.3
items	\$	68.1	\$	92.6	\$	117.7	\$	113.3	\$	391.7



Consolidated Operating Profit (Loss) Before Special Items for FY 2016, FY 2017, and FY 2018 (\$ Millions)

(in millions)	For the twelve months ended October 31,										
	2016		2017		2018						
Operating profit (loss):											
Rigid Industrial Packaging & Services	\$ 143.9	\$	190.1	\$	183.2						
Paper Packaging & Services	89.1		93.5		158.3						
Flexible Products & Services	(15.5)		5.9		19.4						
Land Management	8.1		10.1		9.6						
Total operating profit	\$ 225.6	\$	299.6	\$	370.5						
Restructuring charges:											
Rigid Industrial Packaging & Services	\$ 19.0	\$	11.2	\$	17.3						
Paper Packaging & Services	1.5		0.3		0.4						
Flexible Products & Services	6.3		1.2		0.9						
Land Management	0.1		_		_						
Total restructuring charges	\$ 26.9	\$	12.7	\$	18.6						
Acquisition-related costs:											
Rigid Industrial Packaging & Services	\$ 0.2	\$	0.5	\$	0.7						
Paper Packaging & Services	_		0.2		_						
Total acquisition-related costs	\$ 0.2	\$	0.7	\$	0.7						
Non-cash asset impairment charges:											
Rigid Industrial Packaging & Services	\$ 43.3	\$	20.5	\$	8.3						
Paper Packaging & Services	1.5		_		_						
Flexible Products & Services	6.6		0.3								
Total non-cash asset impairment charges	\$ 51.4	\$	20.8	\$	8.3						
(Gain) loss on disposal of properties, plants, equipment and businesses, net:											
Rigid Industrial Packaging & Services	\$ 7.3	\$	4.1	\$	(3.2)						
Paper Packaging & Services	(0.4)		0.1		0.1						
Flexible Products & Services	(1.0)		(0.4)		(1.0)						
Land Management	(1.7)		(2.5)		(2.3)						
Total loss on disposal of properties, plants, equipment and businesses, net	\$ 4.2	\$	1.3	\$	(6.4)						
Operating profit (loss) before special items:											
Rigid Industrial Packaging & Services	\$ 213.7	\$	226.4	\$	206.3						
Paper Packaging & Services	91.7		94.1		158.8						
Flexible Products & Services	(3.6)		7.0		19.3						
Land Management	6.5		7.6		7.3						
Total operating profit before special items	\$ 308.3	\$	335.1	\$	391.7						



Net Income and Class A Earnings Per Share Excluding Special Items – various time periods (\$ Millions and \$/sh)

	1	Income Tax Senefit) Expense and Equity Earnings of Unconsolidated Affiliates, net	- (	come Tax Benefit) Expense	Equity Earnings of nconsolidated Affiliates	Non- ontrolling Interest	A	et Income ttributable Greif, Inc.	A	luted Class Earnings Per Share	Tax Rate
Three months ended October 31, 2018	\$	86.4	\$	42.1	\$ (1.2)	\$ 5.4	\$	40.1	\$	0.67	48.6%
Loss on disposal of properties, plants, equipment and businesses, net		1.0		_	_	(0.5)		1.5		0.02	
Restructuring charges		4.8		0.3	_	0.4		4.1		0.08	
Non-cash asset impairment charges		4.2		0.8	_	_		3.4		0.05	
Acquisition-related costs		_		(0.2)	_	_		0.2		_	
Non-cash pension settlement charge		0.9		0.1	_	_		0.8		0.02	
Provisional tax net benefit resulting from the Tax Reform Act		_		(14.2)	_	_		14.2		0.24	
Excluding Special Items	\$	97.3	\$	28.9	\$ (1.2)	\$ 5.3	\$	64.3	\$	1.08	29.8%
Three months ended October 31, 2017	\$	43.2	\$	5.2	\$ (1.7)	\$ 6.4	\$	33.3	\$	0.57	12.2%
Loss on disposal of properties, plants, equipment and businesses, net		7.4		1.5	_	(0.1)		6.0		0.10	
Restructuring charges		4.0		0.1	_	0.2		3.7		0.06	
Non-cash asset impairment charges		14.9		0.1	_	_		14.8		0.25	
Acquisition-related costs		0.7		0.2	_	_		0.5		0.01	
Non-cash pension settlement charge		1.5		2.0	_	_		(0.5)		(0.01)	
Excluding Special Items	\$	71.7	\$	9.1	\$ (1.7)	\$ 6.5	\$	57.8	\$	0.98	12.8%
Twelve months ended October 31, 2018	\$	299.8	\$	73.3	\$ (3.0)	\$ 20.1	\$	209.4	\$	3.55	24.4%
Gain on disposal of properties, plants, equipment and businesses, net		(6.4)		(0.9)	_	(0.5)		(5.0)		(0.09)	
Restructuring charges		18.6		3.1	_	0.6		14.9		0.26	
Non-cash asset impairment charges		8.3		1.5	_	_		6.8		0.11	
Acquisition-related costs		0.7		_	_	_		0.7		0.01	
Non-cash pension settlement charge		1.3		0.2	_	_		1.1		0.02	
Provisional tax net benefit resulting from the Tax Reform Act		_		19.2	_	_		(19.2)		(0.33)	
Excluding Special Items	\$	322.3	\$	96.4	\$ (3.0)	\$ 20.2	\$	208.7	\$	3.53	29.9%
Twelve months ended October 31, 2017	\$	200.3	\$	67.2	\$ (2.0)	\$ 16.5	\$	118.6	\$	2.02	33.6%
Loss on disposal of properties, plants, equipment and businesses, net		1.3		(0.7)	_	(0.2)		2.2		0.04	
Restructuring charges		12.7		(2.2)	_	0.6		14.3		0.24	
Non-cash asset impairment charges		20.8		0.1	_	0.1		20.6		0.35	
Acquisition-related costs		0.7		0.2	_	_		0.5		0.01	
Non-cash pension settlement charge		27.1		10.2	_	_		16.9		0.29	
Excluding Special Items	\$	262.9	\$	74.8	\$ (2.0)	\$ 17.0	\$	173.1	\$	2.95	28.4%
									_		

	Equ Uı	icome before Income Tax Expense and ity Earnings of Iconsolidated Iffiliates, net	1	income Tax Expense (Benefit)	un	Equity earnings of consolidated affiliates	Non- ontrolling Interest	At	et Income tributable Greif, Inc.	iluted Class A Earnings Per Share
Three months ended October 31, 2017	\$	43.2	\$	5.2	\$	(1.7)	\$ 6.4	\$	33.3	\$ 0.57
Loss on disposal of properties, plants, equipment and businesses, net		7.4		1.5		_	(0.1)		6.0	0.10
Restructuring charges		4.0		0.1		_	0.2		3.7	0.06
Non-cash asset impairment charges		14.9		0.1		_	_		14.8	0.25
Acquisition-related costs		0.7		0.2		_	_		0.5	0.01
Non-cash pension settlement charge		1.5		2.0		_	_		(0.5)	(0.01)
Excluding Special Items	\$	71.7	\$	9.1	\$	(1.7)	\$ 6.5	\$	57.8	\$ 0.98
Three months ended October 31, 2016	\$	34.8	\$	28.3	\$	_	\$ (2.0)	\$	8.5	\$ 0.14
Loss on disposal of properties, plants, equipment and businesses, net		17.8		0.5		_	_		17.3	0.29
Restructuring charges		9.0		1.3		_	0.3		7.4	0.13
Non-cash asset impairment charges		6.5		(0.7)		_	1.9		5.3	0.09
Acquisition-related costs		0.1		0.1		_	_		_	_
Excluding Special Items	\$	68.2	\$	29.5	\$	_	\$ 0.2	\$	38.5	\$ 0.65
Twelve months ended October 31, 2017	\$	200.3	\$	67.2	\$	(2.0)	\$ 16.5	\$	118.6	\$ 2.02
Loss on disposal of properties, plants, equipment and businesses, net		1.3		(0.7)		_	(0.2)		2.2	0.04
Restructuring charges		12.7		(2.2)		_	0.6		14.3	0.24
Non-cash asset impairment charges		20.8		0.1		_	0.1		20.6	0.35
Acquisition-related costs		0.7		0.2		_	_		0.5	0.01
Non-cash pension settlement charge		27.1		10.2		_	_		16.9	0.29
Excluding Special Items	\$	262.9	\$	74.8	\$	(2.0)	\$ 17.0	\$	173.1	\$ 2.95
Twelve months ended October 31, 2016	\$	141.2	\$	66.5	\$	(0.8)	\$ 0.6	\$	74.9	\$ 1.28
Loss on disposal of properties, plants, equipment and businesses, net		4.2		(2.1)		_	(0.7)		7.0	0.12
Restructuring charges		26.9		4.9		_	2.9		19.1	0.33
Non-cash asset impairment charges		51.4		5.2		_	3.8		42.4	0.71
Acquisition-related costs		0.2		0.1		_	_		0.1	_
Excluding Special Items	\$	223.9	\$	74.6	\$	(0.8)	\$ 6.6	\$	143.5	\$ 2.44



Reconciliation of Net Sales to Net Sales Excluding the Impact of Currency Translation (\$ Millions)

	1	Three months en	ıded	October 31,		
(in millions)		2018		2017	Increase in Net Sales (\$)	Increase in Net Sales (%)
Consolidated						
Net Sales	\$	987.7	\$	968.1	\$ 19.6	2.0 %
Currency Translation		(37.6)		N/A		
Net Sales Excluding the Impact of Currency Translation	\$	1,025.3	\$	968.1	\$ 57.2	5.9 %
Rigid Industrial Packaging & Services						
Net Sales	\$	657.9	\$	662.5	\$ (4.6)	(0.7)%
Currency Translation		(34.1)		N/A		
Net Sales Excluding the Impact of Currency Translation	\$	692.0	\$	662.5	\$ 29.5	4.5 %
Flexible Products & Services						
Net Sales	\$	77.5	\$	76.2	\$ 1.3	1.7 %
Currency Translation		(3.5)		N/A		
Net Sales Excluding the Impact of Currency Translation	\$	81.0	\$	76.2	\$ 4.8	6.3 %

	T	welve months e	nded	October 31,		
(in millions)	2018			2017	Increase in Net Sales (\$)	Increase in Net Sales (%)
Consolidated						
Net Sales	\$	3,873.8	\$	3,638.2	\$ 235.6	6.5%
Currency Translation		31.2		N/A		
Net Sales Excluding the Impact of Currency Translation	\$	3,842.6	\$	3,638.2	\$ 204.4	5.6%
Rigid Industrial Packaging & Services						
Net Sales	\$	2,623.6	\$	2,522.7	\$ 100.9	4.0%
Currency Translation		18.9		N/A		
Net Sales Excluding the Impact of Currency Translation	\$	2,604.7	\$	2,522.7	\$ 82.0	3.3%
Flexible Products & Services						
Net Sales	\$	324.2	\$	286.4	\$ 37.8	13.2%
Currency Translation		12.3		N/A		
Net Sales Excluding the Impact of Currency Translation	\$	311.9	\$	286.4	\$ 25.5	8.9%



Free Cash Flow (\$ Millions)

	T	hree months en	ided	October 31,	Twelve months ended October 31,					
(in millions)		2018		2017		2018	2017			
Net cash provided by operating activities	\$	197.2	\$	199.9	\$	253.0	\$	305.0		
Cash paid for purchases of properties, plants and equipment		(48.2)		(31.7)		(140.2)		(96.8)		
Free Cash Flow	\$	149.0	\$	168.2	\$	112.8	\$	208.2		

	Th	ree months en	ided	October 31,	Twelve months ended October 3				
(in millions)	2018 2017 2018				2018	2017			
Net cash provided by operating activities	\$	197.2	\$	199.9	\$	253.0	\$	305.0	
Additional U.S. pension contribution		_		_		65.0		_	
Adjusted net cash provided by operating activities <sup>(13)</sup>	\$	197.2	\$	199.9	\$	318.0	\$	305.0	
Cash paid for purchases of properties, plants and equipment		(48.2)		(31.7)		(140.2)		(96.8)	
Free cash flow excluding the additional U.S. pension contribution	\$	149.0	\$	168.2	\$	177.8	\$	208.2	

<sup>(13)</sup> Adjusted net cash provided by operating activities is defined as net cash provided by operating activities excluding the additional U.S. pension contribution.



## Net debt to trailing four quarter EBITDA BSI reconciliation

	Q1 2016	Q2 2016	Q3 2016	Q4 2016	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018	Q2 2018	Q3 2018	Q4 2018
Short Term Borrowings	44.1	59.4	55.2	51.6	38.9	35.5	18.3	14.5	8.1	8.8	5.5	2.9
Current Portion of Long-term Debt	22.2	317.7	300.3	-	-	15.0	16.3	15.0	15.0	15.0	15.0	19.4
Long Term Debt	1,112.1	777.0	758.6	974.6	1,074.8	1,033.6	1,033.7	937.8	1,010.8	1,020.5	1,020.1	887.8
TOTAL DEBT	1178.4	1154.1	1114.1	1026.2	1113.7	1084.1	1068.3	967.3	1033.9	1044.3	1040.6	910.1
Less: Cash and Cash Equivalents	65.3	89.6	94.3	103.7	106.8	87.0	94.6	142.3	94.3	108.2	100.9	94.2
NET DEBT	1,113.1	1,064.5	1,019.8	922.5	1,006.9	997.1	973.7	825.0	939.6	936.1	939.7	815.9
Operating Profit	17.6	82.8	71.6	53.6	42.1	81.5	90.5	61.9	65.5	87.7	114.0	103.3
Less: Other (income) expense, net	3.0	1.7	2.7	1.6	3.6	3.2	1.4	3.8	7.7	2.5	4.8	3.4
Less: Equity (earnings) losses of unconsolidated affiliates, net of tax	0.0	0.0	(0.8)	0.0	0.0	0.0	(0.3)	(1.7)	0.0	(8.0)	(1.0)	(1.2)
Less: Non cash pension settlement charge	0.0	0.0	0.0	0.0	0.0	(1.1)	1.0	1.5	0.0	0.0	0.4	0.9
Plus: Depreciation, depletion and amortization expense	32.3	32.0	31.5	31.9	30.7	31.0	27.7	31.1	31.7	32.4	32.4	30.4
EBITDA	46.9	113.1	101.2	83.9	69.2	108.2	116.1	89.4	89.5	118.4	142.2	130.6
Restructuring charges	2.3	5.4	10.2	9.0	(0.3)	5.1	3.9	4.0	4.1	6.0	3.7	4.8
Acquisition-related costs	0.0	0.1	0.0	0.1	0.0	0.0	0.0	0.7	0.2	0.0	0.5	0.0
Non-cash asset impairment charges	39.1	1.7	4.1	6.5	1.9	2.0	2.0	14.9	2.9	0.4	8.0	4.2
Non-cash pension settlement charge	0.0	0.0	0.0	0.0	23.5	1.1	1.0	1.5	0.0	0.0	0.4	0.9
(Gain) loss on disposal properties, plants equipment, and businesses, net	(0.9)	(10.7)	(2.0)	17.8	(0.5)	(3.7)	(1.9)	7.4	(4.6)	(1.5)	(1.3)	1.0
Impact of Venezuela devaluation of inventory on cost of products sold	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Venezuela devaluation other (income)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Timberland gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA BSI	87.4	109.6	113.5	117.3	93.8	112.7	121.1	117.9	92.1	123.3	146.3	141.5

DEBT RATIO CALCULATION												
	Q1-16	Q2-16	Q3-16	Q4-16	Q1-17	Q2-17	Q3-17	Q4-17	Q1-18	Q2-18	Q3-18	Q4-18
Trailing 4 Qtr EBITDA BSI	404.1	409.2	414.5	427.8	434.2	437.3	444.9	445.5	443.8	454.4	479.6	503.2
Short Term Borrowings	44.1	59.4	55.2	51.6	38.9	35.5	18.3	14.5	8.1	8.8	5.5	2.9
Current Portion of Long-term Debt	22.2	317.7	300.3	-	-	15.0	16.3	15.0	15.0	15.0	15.0	19.4
Long Term Debt	1,112.1	777.0	758.6	974.6	1,074.8	1,033.6	1,033.7	937.8	1010.8	1020.5	1020.1	887.8
TOTAL DEBT	1,221.7	1,197.4	1,157.4	1,069.5	1,157.0	1,127.4	1,111.6	1,010.6	1,077.2	1,087.6	1,083.9	953.4
EBITDA BSI MULTIPLE	3.02x	2.93x	2.79x	2.50x	2.66x	2.58x	2.50x	2.27x	2.43x	2.39x	2.26x	1.89x
Cash and Cash Equivalents	(65.3)	(89.6)	(94.3)	(103.7)	(106.8)	(87.0)	(94.6)	(142.3)	(94.3)	(108.2)	(100.9)	(94.2)
NET DEBT	1,113.1	1,064.5	1,019.8	922.5	1,006.9	997.1	973.7	825.0	939.6	936.1	939.7	815.9
EBITDA BSI MULTIPLE	2.75x	2.60x	2.46x	2.16x	2.32x	2.28x	2.19x	1.85x	2.12x	2.06x	1.96x	1.62x

