# GREIF

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### SEPTEMBER 2018 INVESTOR MEETINGS

### Safe harbor

#### FORWARD-LOOKING STATEMENTS

 This presentation contains certain forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. The words "may," "will," "expect," "intend," "estimate," "anticipate," "aspiration," "objective," "project," "believe," "continue," "on track" or "target" or the negative thereof and similar expressions, among others, identify forward-looking statements. All forward looking statements are based on information currently available to management. Such forward-looking statements are subject to certain risks and uncertainties that could cause events and the Company's actual results to differ materially from those expressed or implied. Please see the disclosure regarding forward-looking statements immediately preceding Part I of the Company's Annual Report on the most recently filed Form 10-K. The company assumes no obligation to update any forward-looking statements.

#### **REGULATION G**

This presentation includes certain non-GAAP financial measures like EBITDA and other measures that exclude special items such as
restructuring and other unusual charges and gains that are volatile from period to period. Management of the company uses the non-GAAP
measures to evaluate ongoing operations and believes that these non-GAAP measures are useful to enable investors to perform
meaningful comparisons of current and historical performance of the company. All non-GAAP data in the presentation are indicated by
footnotes. Tables showing the reconciliation between GAAP and non-GAAP measures are available at the end of this presentation and on
the Greif website at www.greif.com.



## A global, diversified industrial packaging solutions provider





Rigid Industrial Packaging & Services

TTM Ended Q3'2018 \$2,628.2M Revenue \$205.8M OPBSI<sup>1</sup> Paper Packaging & Services





Land Management

 TTM Ended Q3'2018
 TTM

 \$876.7M Revenue
 \$32

 \$139.3M OPBSI1
 \$7

TTM Ended Q3'2018 \$322.9M Revenue \$14.9M OPBSI<sup>1</sup>

TTM Ended Q3'2018 **\$26.4M Revenue** \$7.3M OPBSI<sup>1</sup>

<sup>1</sup>A summary of all special items that are excluded from operating profit before special items is set forth in the appendix of this presentation. Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.



# A global, diversified industrial packaging solutions provider

| Rigid Industrial<br>Packaging & Services | <ul> <li>The leading global partner to petro and chemical companies, pharmaceuticals, agricultural and food companies</li> <li>Leading global product share and services offering; growing at industrial plus growth rate</li> </ul>                             |
|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Paper<br>Packaging & Services            | <ul> <li>Trusted partner to independent box makers and integrated containerboard producers</li> <li>High service model with complex product mix – CorrChoice processes ~600 different orders every 24 hours per plant due to technological advantages</li> </ul> |
| Flexible<br>Products & Services          | <ul> <li>The leading global partner to chemical companies, pharmaceuticals, agricultural and food companies</li> <li>Global footprint and position in highly fragmented business with deep end to end technical knowledge and capabilities</li> </ul>            |
| Land Management                          | <ul> <li>Provides strategic optionality and balance sheet strength</li> </ul>                                                                                                                                                                                    |

# Our core business consists of RIPS, PPS and FPS. The businesses provide a full spectrum of industrial packaging offerings in a wide variety of regions that offer a natural hedge



### Leading product positions worldwide



Note: ranking denotes standing in global market. Based on company estimates.



### **Global footprint with presence in 44 countries**





### Key strategic priorities and strategy in place

| Vision           | In industrial packaging, be the best performing<br>customer service company in the world                                                                                                                       |                                                                                                                                                                                                                              |                                                                                                                                                                                                |  |  |  |  |  |
|------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|
| Priorities       | <ul> <li>People &amp; Teams</li> <li>Environment, health and safety</li> <li>Colleague engagement</li> <li>Accountability aligned to value creation</li> </ul>                                                 | <ul> <li>Customer Service Excellence</li> <li>Deliver superior customer satisfaction</li> <li>Create value for our customers<br/>through a solutions based approach</li> <li>Earn our customers trust and loyalty</li> </ul> | <ul> <li>Performance</li> <li>Growth aligned to value</li> <li>Margin expansion via Greif<br/>Business System execution</li> <li>Fiscal discipline and free cash flow<br/>expansion</li> </ul> |  |  |  |  |  |
| Values<br>Our st | Values       THE GREIF WAY         Our strategy is to be the premier global industrial packaging solutions provider, creating value for our customers with the most diversified products and services offering |                                                                                                                                                                                                                              |                                                                                                                                                                                                |  |  |  |  |  |

Note: According to Gallup's State of the American Workplace, work units in the top quartile in employee engagement outperformed bottom-quartile units by 10% on customer ratings, 22% in profitability, and 21% in productivity.

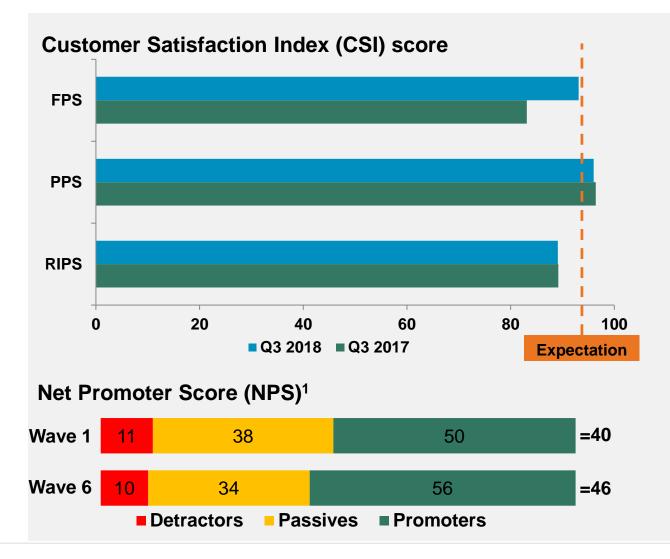
### Four core metrics that guide our business

| Strategic Priority          | Metric                                                                                  | Why?                                                                                                                                           |
|-----------------------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|
| People and teams            | <ul> <li>Medical Case Rate (MCR)</li> </ul>                                             | The safety of our global colleagues and<br>host communities is our highest priority<br>and underpins everything else that we do                |
| Customer service excellence | <ul> <li>Customer Satisfaction Index (CSI)</li> <li>Net Promoter Score (NPS)</li> </ul> | Unmatched service – through meeting,<br>exceeding and anticipating customer<br>needs – is a market differentiator that<br>drives profitability |
| Performance                 | <ul> <li>Free Cash Flow (FCF)</li> </ul>                                                | Consistent free cash flow funds profitable<br>growth, strengthens our balance sheet<br>and generates amplified returns for<br>shareholders     |

#### Core metrics align to our strategic priorities and help drive our vision as a company



# Pursuing customer service excellence globally



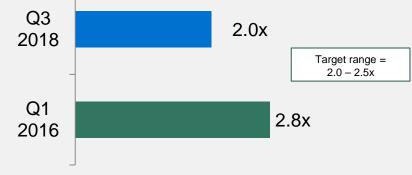
- Customer service index in place across all segments of the business
  - Internal performance measure against selected parameters of the customer experience
  - Provides indication of whether basic customers needs are met
- Net Promoter Score methodology implemented
  - Indicates how likely a customer is to recommending Greif as a business partner
  - Target is > 55 +

### Improved financial performance with additional upside

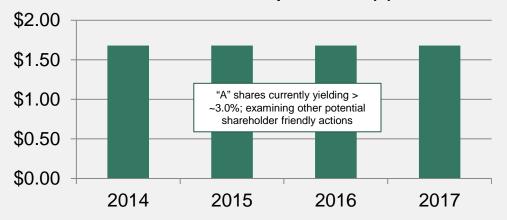


Free Cash Flow (\$M)<sup>3</sup> \$300 \$200 \$100 \$0 2015 2016 2017 2020 commitment<sup>2</sup>

**Trailing twelve month** net debt<sup>4</sup> to EBITDA BSI<sup>5</sup>



#### Class A Dividends per share (\$)



<sup>1</sup>A summary of all special items that are excluded from operating profit before special items is set forth in the appendix of this presentation.

<sup>2</sup>No reconciliation of 2020 OPBSI commitment, a non-GAAP financial measure which excludes gains and losses on the sales of businesses, timberland and property, plant and equipment. acquisition costs and restructuring and impairment charges, or 2020 Free Cash Flow commitment, is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information and assumptions, together with some of such information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.

<sup>3</sup>Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures.

<sup>4</sup>Net debt is defined as total debt less cash and equivalents.

<sup>5</sup>EBITDA is defined as net income, plus interest expense, net, plus income tax expense, plus depreciation, depletion and amortization A summary of all special items that are included in the

EBITDA before special items is set forth in the appendix of this presentation

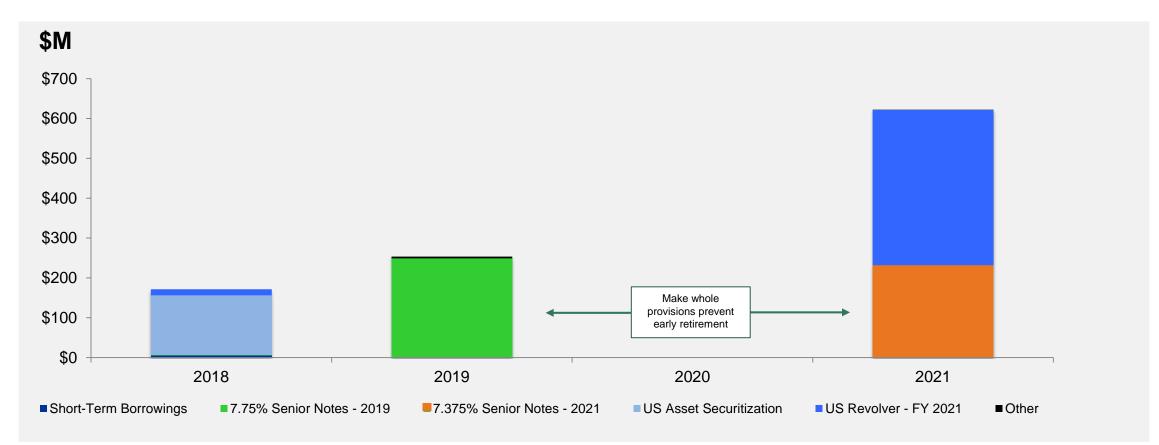
Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.



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### Debt maturity schedule as of July 31, 2018

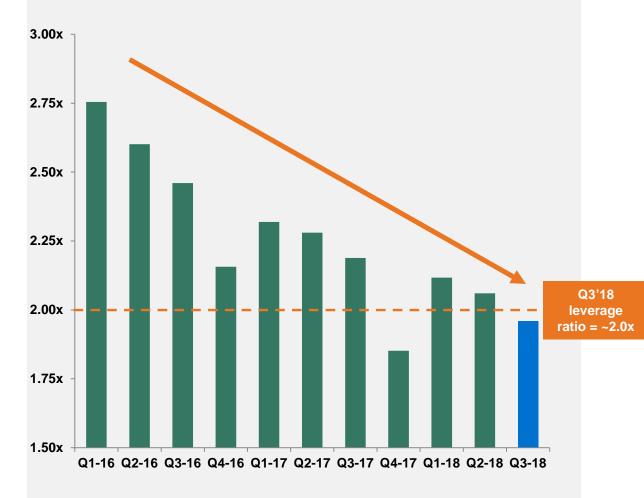


#### **Interest savings expected in Fiscal 2019**



### Financial flexibility to maximize value creation

#### Net debt<sup>1</sup> to trailing four quarter EBITDA BSI<sup>2</sup>



#### **Capital priorities**

#### **Reinvest in the business**

• Fund maintenance and organic growth opportunities that exceed required returns

#### Maintain financial flexibility

 Maintain between 2.0 – 2.5x; willing to temporarily exceed if compelling growth opportunity emerges

#### Maintain annual dividend and periodically review

• Board of Directors approved 4.8% increase to quarterly dividend

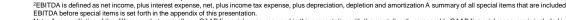
#### Grow the business

• Advance opportunistic capital options if justified by returns

### Return additional capital to shareholders beyond annual dividend

Examine additional capital returns





Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.



### **Targets drive Greif towards performance potential**

| (\$M)                                                   | Fiscal 2017 | 2020 consolidated<br>commitments |
|---------------------------------------------------------|-------------|----------------------------------|
| Net Sales                                               | \$3,638.2   | \$3,870                          |
| Gross Profit                                            | \$714.7     | \$810 - \$830                    |
| SG&A                                                    | \$380.4     | \$385 - \$365                    |
| Operating Profit Before<br>Special Items <sup>1,2</sup> | \$335.0     | \$425 - \$465                    |
| Free Cash Flow <sup>2,3</sup>                           | \$208.2     | \$230 - \$270                    |

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<sup>1</sup> A summary of all special items that are excluded from operating profit before special items is set forth in the appendix of this presentation. <sup>2</sup>No reconciliation of 2020 OPBSI commitment, a non-GAAP financial measure which excludes gains and losses on the sales of businesses, timberland and property, plant and equipment, acquisition costs and restructuring and impairment charges, or 2020 Free Cash Flow commitment, is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information and assumptions, together with some of such information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts. <sup>3</sup>Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures

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\*Free cash flow is defined as net cash provided by operating activities less cash paid for capital expenditures Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

### Pursuing three avenues to growth

**Organic growth** 

- Strategic customer share expansion via broad portfolio of products and services
- Alignment of resources to targeted end use markets and profit pools (value over volume)
- Customer service
   differentiation

#### **Capital expansion**

- Guided by strategy alignment to customer needs, markets, products / services, innovation
- Expansion of existing manufacturing facilities
- New manufacturing expansion in existing geographic footprint

### 3

#### **Merger & Acquisition**

 Growth aligned to serve strategic customer needs and current end use markets that extends from our core businesses

Any investment pursued must demonstrate an adequate return in line with new risk framework



### Risk adjusted framework helps to screen future growth

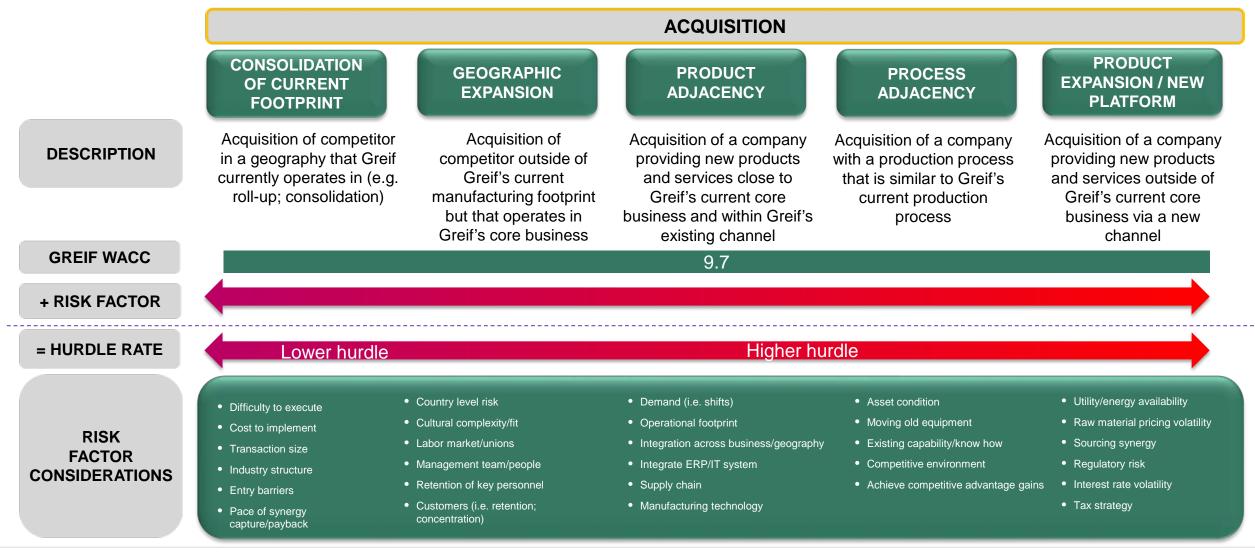
|                               | ORGANIC GROWTH                                                                                                                                     | Η                                                                                                        | CAPITAL EXPENDITURE                                                                                                                                |                                                                                                                                                                                 |                                                                                                        |  |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|--|
|                               | STRATEGIC<br>CUSTOMER<br>ALIGNMENT                                                                                                                 | IN EXIS                                                                                                  | NEW EQUIPMENT<br>IN EXISTING<br>FACILITY<br>NEW PLANT<br>IN EXISTING<br>GEOGRAPHY                                                                  |                                                                                                                                                                                 | NEW PLANT<br>IN NEW<br>GEOGRAPHY                                                                       |  |
| DESCRIPTION                   | Sell to existing open<br>capacity within<br>manufacturing system                                                                                   | Add equipmer<br>manufactur<br>increasing                                                                 | ing facility ope                                                                                                                                   | Build a new plant<br>eration within existing<br>eographical footprint                                                                                                           | Build a new plant<br>operation in a new<br>geography                                                   |  |
| GREIF WACC                    |                                                                                                                                                    |                                                                                                          | 9.7                                                                                                                                                |                                                                                                                                                                                 |                                                                                                        |  |
|                               |                                                                                                                                                    |                                                                                                          |                                                                                                                                                    |                                                                                                                                                                                 |                                                                                                        |  |
|                               |                                                                                                                                                    |                                                                                                          |                                                                                                                                                    |                                                                                                                                                                                 |                                                                                                        |  |
|                               | Lower hurdle                                                                                                                                       |                                                                                                          | High                                                                                                                                               | ner hurdle                                                                                                                                                                      |                                                                                                        |  |
|                               |                                                                                                                                                    | Country level risk                                                                                       | Higt<br>• Demand (i.e. shifts)                                                                                                                     | ner hurdle<br>• Asset condition                                                                                                                                                 | <ul> <li>Utility/energy availability</li> </ul>                                                        |  |
| HURDLE RATE                   | <ul><li>Difficulty to execute</li><li>Cost to implement</li></ul>                                                                                  | Cultural complexity/fit                                                                                  | <ul><li>Demand (i.e. shifts)</li><li>Operational footprint</li></ul>                                                                               | <ul><li>Asset condition</li><li>Moving old equipment</li></ul>                                                                                                                  | <ul> <li>Raw material pricing volatility</li> </ul>                                                    |  |
| IURDLE RATE                   | <ul><li>Difficulty to execute</li><li>Cost to implement</li><li>Transaction size</li></ul>                                                         | <ul><li>Cultural complexity/fit</li><li>Labor market/unions</li></ul>                                    | <ul> <li>Demand (i.e. shifts)</li> <li>Operational footprint</li> <li>Integration across business</li> </ul>                                       | <ul> <li>Asset condition</li> <li>Moving old equipment</li> <li>Existing capability/know how</li> </ul>                                                                         | <ul><li> Raw material pricing volatility</li><li> Sourcing synergy</li></ul>                           |  |
| IURDLE RATE<br>RISK<br>FACTOR | <ul><li>Difficulty to execute</li><li>Cost to implement</li><li>Transaction size</li></ul>                                                         | Cultural complexity/fit                                                                                  | <ul><li>Demand (i.e. shifts)</li><li>Operational footprint</li></ul>                                                                               | <ul> <li>Asset condition</li> <li>Moving old equipment</li> <li>Existing capability/know how</li> </ul>                                                                         | <ul> <li>Raw material pricing volatility</li> </ul>                                                    |  |
| HURDLE RATE<br>RISK<br>FACTOR | <ul> <li>Difficulty to execute</li> <li>Cost to implement</li> <li>Transaction size</li> <li>Industry structure</li> </ul>                         | <ul><li>Cultural complexity/fit</li><li>Labor market/unions</li></ul>                                    | <ul> <li>Demand (i.e. shifts)</li> <li>Operational footprint</li> <li>Integration across business</li> </ul>                                       | <ul> <li>Asset condition</li> <li>Moving old equipment</li> <li>Existing capability/know how</li> <li>Competitive environment</li> <li>Achieve competitive advantage</li> </ul> | <ul><li> Raw material pricing volatility</li><li> Sourcing synergy</li></ul>                           |  |
| HURDLE RATE                   | <ul> <li>Difficulty to execute</li> <li>Cost to implement</li> <li>Transaction size</li> <li>Industry structure</li> <li>Entry barriers</li> </ul> | <ul> <li>Cultural complexity/fit</li> <li>Labor market/unions</li> <li>Management team/people</li> </ul> | <ul> <li>Demand (i.e. shifts)</li> <li>Operational footprint</li> <li>Integration across business</li> <li>Integration across geography</li> </ul> | <ul> <li>Asset condition</li> <li>Moving old equipment</li> <li>Existing capability/know how</li> <li>Competitive environment</li> </ul>                                        | <ul> <li>Raw material pricing volatility</li> <li>Sourcing synergy</li> <li>Regulatory risk</li> </ul> |  |



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### Risk adjusted framework helps to screen future growth



GREIF

# Merger and acquisition priorities



Steel

- New and existing regional opportunities that align to strategic customer needs
- Global footprint optimized to customer demands

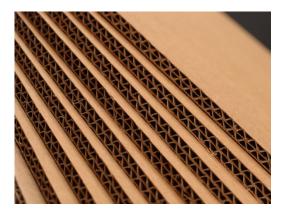


- IBC expansion
- IBC reconditioning
- Plastic drum expansion

Plastic

 Global closures and accessories

#### Paper Packaging



- Vertical integration opportunities, to include specialty products
- Expanded N. America footprint

#### Merger and acquisition priorities extend from Greif's core in RIPS and PPS



### Why invest in Greif?

#### Comprehensive packaging provider with leverage to the industrial economy

Broad product offering with exposure to favorable long term global trends

#### Diverse global portfolio that mitigates risk

Global presence in 44 countries that reduces risk and is not easily replicated

#### Best performing customer service company in industrial packaging

Customer centric mindset that strengthens relationships, differentiates the business and engenders loyalty

#### 4) Disciplined execution and capital deployment, leading to reliable earnings and cash flow

Sharp focus on operating fundamentals driven by the Greif Business System

#### Committed to return of capital to shareholders

Solid track record of paying dividends with potential for other shareholder friendly activities





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### **APPENDIX**

### **Market Information**

**1-Year Price Chart** 

----Class A ----Class B \$75 \$70 \$65 \$60 \$55 \$50 \$45 \$40 31- 31- 30- 31- 30- 31- 31- 28- 31- 30-31-30-31-Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr Jul Mav Jun

**Analyst Coverage** 

Robert W. Baird & Co.

Sidoti & Company, LLC Wells Fargo Securities, LLC KeyBanc Capital Markets D.A. Davidson & Co.

Bank of America Merrill Lynch

BMO Capital Markets Corp.

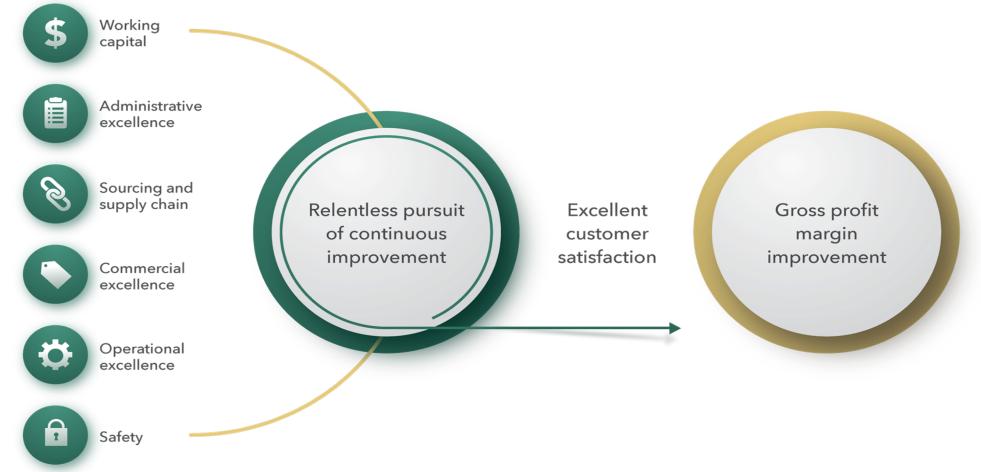
#### Key Institutional Shareholders (as of 6/30/2018 and based on most recent 13-F filings)

| Top 10 Class A Institutional Owners |                                        |           | Top 10 Class B Institutional Owners |                                                 |           |  |
|-------------------------------------|----------------------------------------|-----------|-------------------------------------|-------------------------------------------------|-----------|--|
| Rank                                | Institution                            | Class A % | Ranl                                | <pre>c Institution</pre>                        | Class B % |  |
| 1                                   | The Vanguard Group, Inc.               | 15.3%     | 1                                   | Arbiter Partners Capital Management LLC         | 3.0%      |  |
| 2                                   | BlackRock Fund Advisors                | 10.2%     | 2                                   | Advisors Asset Management, Inc.                 | 1.6%      |  |
| 3                                   | Wellington Management Co. LLP          | 7.2%      | 3                                   | BlackRock Fund Advisors                         | 1.1%      |  |
| 4                                   | Dimensional Fund Advisors LP           | 7.0%      | 4                                   | The Vanguard Group, Inc.                        | 1.0 %     |  |
| 5                                   | GAMCO Asset Management, Inc.           | 3.5%      | 5                                   | Dimensional Fund Advisors LP                    | 0.8%      |  |
| 6                                   | State Street Global Advisors (SSgA)    | 3.4%      | 6                                   | Raymond James & Associates, Inc. (Invt Mgmt)    | 0.6%      |  |
| 7                                   | Voya Investment Management Co. LLC     | 2.5%      | 7                                   | Gabelli Funds LLC                               | 0.6%      |  |
| 8                                   | Quantitative Management Associates LLC | 2.3%      | 8                                   | State Street Global Advisors (SSgA)             | 0.5%      |  |
| 9                                   | Norges Bank Investment Management      | 2.1%      | 9                                   | BNY Mellon Asset Management North America Corp. | 0.4%      |  |
| 10                                  | Marshall Wace North America LP         | 1.7%      | 10                                  | Northern Trust Investments, Inc.                | 0.3%      |  |

|                                |         | Current quarterly dividend |        | Proxy vote Share      |                        | Share | es outstanding  |                |
|--------------------------------|---------|----------------------------|--------|-----------------------|------------------------|-------|-----------------|----------------|
| Share class<br>characteristics |         | \$0.44 per share           |        | No voting rights 25.9 |                        | 25.9M | Λ               |                |
| onaraoteristics                | Class B | \$0.66 per share           |        | 1 vote per sha        | 1 vote per share 22.0M |       | I               |                |
| Key Market                     |         | Market                     | Ticker | Share Price           | Market                 | Сар   | Cash            | Debt           |
| Data as of                     | Class A | NYSE                       | GEF    | \$54.45               | \$1.4B                 |       | <b>\$</b> 400.0 | <b>A</b> 4 4 D |
| 7/31/2018                      | Class B | NYSE                       | GEF/B  | \$57.85               | \$1.3B                 |       | \$100.9         | \$1.1B         |



## **Greif Business System (GBS): driving margin enhancement**



#### The Greif Business System drives customer service excellence and margin expansion

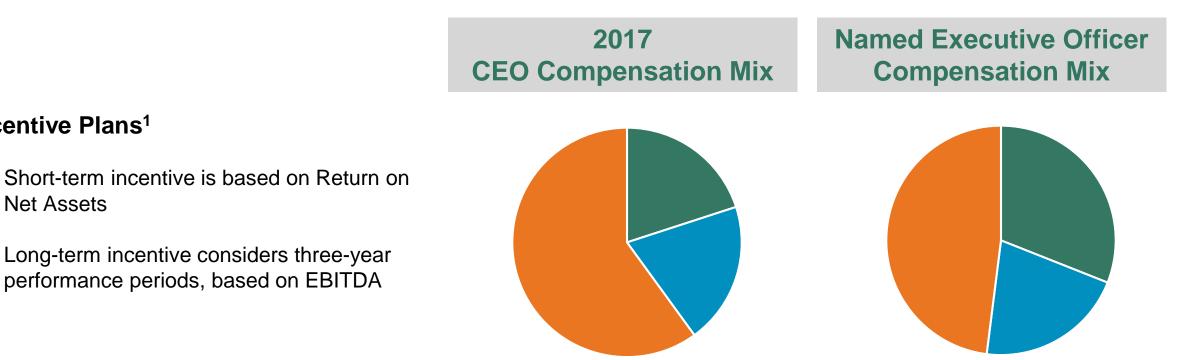




An engaged team, inspired by culture and driven by a common vision, will generate elite performance



### **Compensation tied to shareholder returns**



Salary
 Short-term Incentives
 Long-term Incentives

 Short-term Incentives
 Long-term Incentives Salary

Incentive Plans<sup>1</sup>

Net Assets

•

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### Tax Reform provides long term benefits to Greif

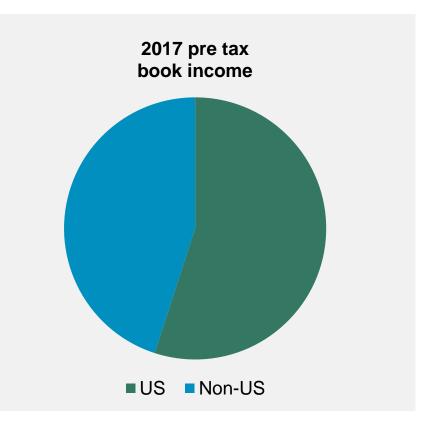
#### **Tax Cuts and Jobs Act Implications**

#### Tax rate

- Fiscal 2018 non-GAAP tax rate guidance at 28 32%
- 2 Accelerated depreciation
  - Maintain disciplined review process on capital allocation but take advantage of full expensing in the U.S. when appropriate

#### Cash repatriation

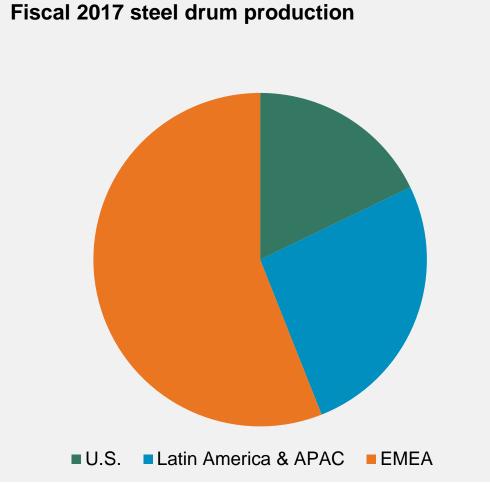
- Related tax will be paid over next 8 years
- Expect no Fiscal 2018 impact; associated cash tax payments commence in Fiscal 2019
- Interest limitation
- No impact to Greif currently expected





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### Bulk of Greif's steel drum production outside of U.S.



- Steel drums widely recognized as safest packaging for transport
- Manufactured to a variety of specifications and gauges according to customer needs
- Generally manufactured and utilized locally; transportation does not exceed a 250 mile radius
- Can be reconditioned and used multiples times
- Greif produced ~65 M steel drums in Fiscal 2017; more than half produced and used outside of the U.S.



# Fiscal 2018 Foreign Exchange Exposure

| Currency                    | 10% strengthening of the USD;<br>impact to OPBSI | Cumulative impact |
|-----------------------------|--------------------------------------------------|-------------------|
| Euro                        | \$(5M) – \$(7M)                                  | \$(5M) – \$(7M)   |
| Next five largest exposures | \$(7M) – \$(10M)                                 | \$(12M) – \$(17M) |
| Turkish Lira                | \$4M – \$5M                                      |                   |
| Singapore Dollar            | \$(3M) - \$(4M)                                  |                   |
| Argentina Peso              | \$(3M) - \$(4M)                                  |                   |
| Russia Ruble                | \$(3M) - \$(4M)                                  |                   |
| British Pound               | \$(2M) - \$(3M)                                  |                   |
| All remaining exposures     | \$(4M) – \$(5M)                                  | \$(16M) – \$(22M) |

- Greif transacts in more than 25 global currencies
- Our currency exposure profile results in a benefit when the US dollar broadly weakens, and we face challenges when the US dollar broadly strengthens
- Offsets created by our global supply chain and cost structure help to mitigate our foreign exchange exposure



### Path to growth: capital projects and expansions







#### Capital expansions in steel

• Kaluga (Russia) – new plant operational June 2018

#### Capital expansions plastics and IBC

- Alsip expansion (Chicago) 2<sup>nd</sup> IBC line co-located in steel plant; operational March 2018
- San Roque expansion (Spain) new IBC line co-located in steel plant; operational April 2018
- New IBC plant (Houston) operational August 2018
- Small plastics expansion (Israel) operational September 2018
- Ede (Netherlands) 2<sup>nd</sup> IBC line operational October 2018
- Bradley & Lavonia (U.S.) blow molders; operational August 2019
- Kaluga IBC (Russia) new IBC line co-located in steel plant; operational late 2019

#### Capital expansions in paper specialty products

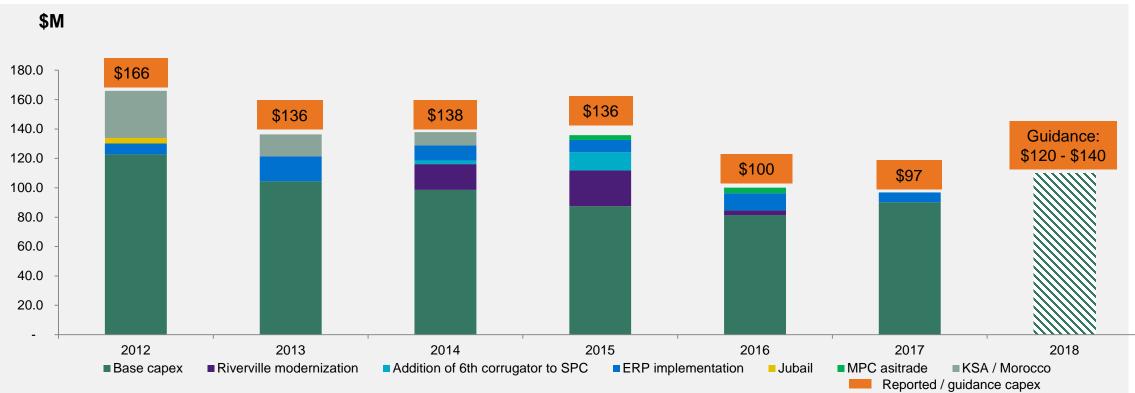
- MultiCorr bulk packaging line expansion (Louisville) operational April 2018
- Greenfield corrugated sheet feeder and specialty converter to be located in the Mid-Atlantic; operational late 2019

#### Investments expected to contribute ~\$35M OPBSI annually on a run rate basis when fully ramped



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### Historical and forecasted capital expenditures



- Reinvesting in the business: capex guidance exceeds more recent historical base level spending
  - ~\$66M in "one time" capex in Paper Packaging & Services (PPS) between 2014 2016
  - Ongoing ERP capex set to curtail in 2018 with global implementation largely complete
- 45 assets closed or divested over the course of Transformation since 2014



### Aligning innovation to customer needs

#### New barrier technology

#### **Digital printing applications**



• Barrier additives that provide enhanced product protection



• Improves advertising and display

#### **Anti-counterfeit applications**





 Ultraviolet ink used to add anticounterfeit seal

#### Innovation addresses customer needs and offers enhanced margins





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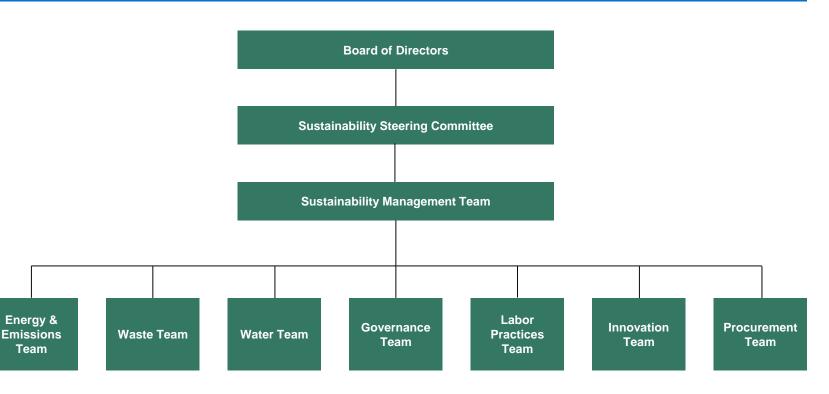
### SUSTAINABILITY HIGHLIGHTS

### Significant progress toward our sustainability agenda

#### 2017 Highlights

- Published ninth annual sustainability report, which is in full accordance with the GRI Standards Core guidelines
- Conducted a materiality assessment to identify our highest-priority sustainability impacts, risks and opportunities
- Established governance structure and stakeholder engagement process; identified 16 environmental, social, product, governance and economic topics that were the highest priorities for our stakeholders

#### **Governance Structure**





### Selected 2025 Sustainability goals

#### Governance

- Provide online training of the Greif code of Business Conduct and Ethics to 100% of employees<sup>1</sup>
- Provide training and information on the Greif Antibribery Policy to 100% of employees<sup>1</sup>
- Provide online training of the Fair Treatment of Employees policy to 100% of employees<sup>1</sup> and provide accessible and traceable information to all employees

#### **Labor Practices**

- Reduce Medical Case Rate by 10% annually
- Using FY17 baseline, increase the proportion of women in management positions by 25%
- Using FY17 baseline, increase average hours of annual training per employee by 50%

#### Procurement

• Using a FY17 baseline, reduce all raw materials/logistics costs used to produce current product offering by 1%

#### Environment

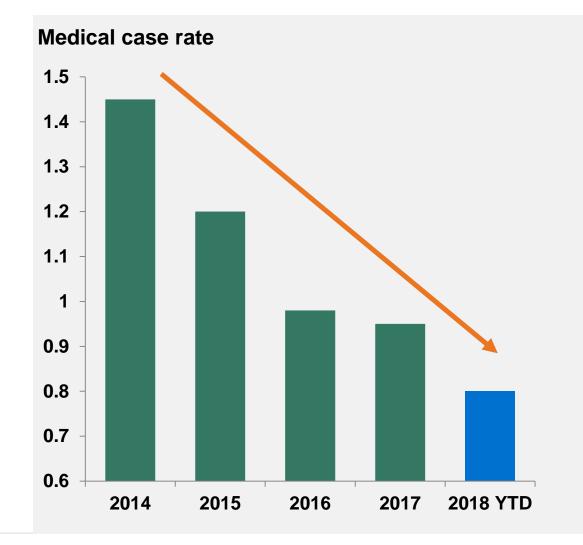
- Divert 90% of waste from landfills from all Greif production facilities globally
- Reduce Biochemical Oxygen Demand (BOD) discharged in kilograms by 10% per metric ton of production from Riverville and Massillon Mills using a FY14 baseline

#### See complete list of sustainability goals in the 2017 Sustainability Report

<sup>1</sup> Refers to all employees with access to computers and whom training is relevant



### Committed to health, safety and environmental protection





- Awarded gold rating by Ecovadis in sustainability performance
  - Greif improved its rating from silver to gold in 2018
  - Overall GREIF is amongst the TOP 5% of all suppliers assessed by EcoVadis



### **Greif sustainability scores**

#### **Active Participants of:**



#### **Improvement of ESG Scores**

|           | 2015-16     | 2016-17     | 2017-18   | Global, NA or Industry Ave. | What is leading to increased scores?                                                                                       |
|-----------|-------------|-------------|-----------|-----------------------------|----------------------------------------------------------------------------------------------------------------------------|
| Bloomberg | 33.88       | 45.45       | 53.31     | 34.71                       | Increase in transportency on metrics that matter                                                                           |
| MSCI      | BB          | BBB         |           | BBB                         | <ul> <li>Increase in transparency on metrics that matter</li> <li>Making information accessible and accute find</li> </ul> |
| CDP       | 92B         | A-          | В         | С                           | <ul> <li>Making information accessible and easy to find</li> </ul>                                                         |
| EcoVadis  | Silver (55) | Silver (58) | Gold (63) | 42.5                        | <ul> <li>Taking actions that are valued by external stakeholders</li> </ul>                                                |



# GREIF

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### EXECUTIVE LEADERSHIP TEAM

### **Executive Leadership Team**



#### Peter G. Watson

Pete was named Greif's President and Chief Executive Officer on November 1, 2015, after having previously served as Chief Operating Officer for Greif. Since joining the company in 1999, Pete has served in a variety of positions, including Group President for Paper Packaging, Land Management and Global Sourcing and Supply Chain. He also served as Division President of Paper Packaging, President of CorrChoice (a Greif division) and Vice President of Corrugated Operations. Prior to joining Greif, Pete worked in several management positions with Union Camp Corporation, which was later acquired by International Paper. Pete holds a master's and bachelor's degree from Springfield College in Massachusetts. He serves on the Board of Directors of the American Forest & Paper Association and Ohio Health.



#### Larry A. Hilsheimer

Larry joined Greif in May 2014 as Chief Financial Officer. As CFO, Larry has restructured the company's financial operations crucial to the Greif's transformation. Previously, he served as Executive Vice President and Chief Financial Officer of Scotts Miracle-Gro, Executive Vice President and Chief Financial Officer of Nationwide Mutual Insurance Company and Vice Chairman and Regional Managing Partner for Deloitte & Touche USA, LLP. Larry holds a bachelor's degree in accounting from the Fisher College of Business at The Ohio State University and a law degree from Capital University Law School. Larry serves on the Board of Directors of IBP (NYSE), on the audit committee of The Ohio State University and as a Board member of Battelle for Kids. He also sits on the Dean's Advisory Council at Fisher College of Business and served as a Board member for The Ohio State University Alumni Association.



#### Gary R. Martz

Gary is Greif's Executive Vice President, General Counsel and Secretary and joined the company in 2002 as its first in-house attorney. He is responsible for all aspects of Greif's legal affairs worldwide, including corporate governance and compliance matters, mergers and acquisitions, joint ventures, litigation, patents and trademarks. He is also responsible for Greif Global Real Estate Services. Gary was formerly President of Soterra LLC, a Greif subsidiary, and served as Greif's Chief Administrative Officer. Prior to joining Greif, Gary was a partner with the law firm of Baker & Hostetler LLP in Cleveland, Ohio. He received his Juris Doctor degree from The Ohio State University Michael E. Moritz College of Law, and earned a bachelor's degree from the University of Toledo.

## **Executive Leadership Team**



#### **Ole Rosgaard**

Ole joined Greif in August 2015 as Vice President and Division President overseeing Greif's Rigid Industrial Packaging & Services - North America business unit. In January 2016, he assumed additional responsibilities for Rigid Industrial Packaging & Services — Latin America and Container Life Cycle Management LLC. In June 2017, he was named Senior Vice President and Group President, Rigid Industrial Packaging & Services - Americas, and Global Sustainability. Prior to Greif, Ole served in various roles of increasing responsibility with Icopal a/s, including Managing Director in Denmark, Group Managing Director/Chief Executive Officer of the West European Region and Group Managing Director/Chief Executive Officer of the Central European Region. Ole's team-focus and results-driven leadership resulted in double-digit EBITDA growth for many of those organizations. A former military leader, Ole spent his early career as Managing Director at one of the world's largest window companies. There he grew the United Kingdom business from its inception to a multi-million dollar operation.

#### **Doug Lingrel**



Doug was named Vice President and Chief Administrative Officer in June 2016. Previously, Doug served as Greif's Chief Information Officer and Vice President, Global Supply Chain Process and Administration. Doug joined Greif in March 1998 as part of the Sonoco Industrial Containers acquisition. His 28 years of leadership experience include roles in IT, sourcing and supply chain, finance and operations. Doug's career highlights include: migrating IT to a business centric organization, partnering with businesses to design and launch supporting platforms, and creating IT architecture and standards. He also played a key leadership role in developing a global sourcing and supply organization. Doug holds master's and bachelor's degrees from the University of Cincinnati.



#### **Michael Cronin**

Michael joined Greif in May 2015 as Senior Vice President and Group President, Rigid Industrial Packaging & Services - Europe, Middle East, and Africa. In January 2016, he assumed additional responsibility for Rigid Industrial Packaging & Services Asia Pacific, Greif Packaging Accessories and Global Key Accounts. After almost four decades in the packaging business, his industrial experience includes aluminum rolling, paper making and plastic extrusion, combined with a deep knowledge of complex downstream operations in flexible, rigid and paper board packaging. Michael has led and developed multi-cultural teams with 15 years' experience at a CEO/President level. During a 12 year career with Rio Tinto Alcan, he gained significant experience acquiring and integrating businesses on an international scale as President of FPS in Europe and Brazil. His marketing and accounting gualifications are the basis for a strong market focus to executing business strategy.

## **Executive Leadership Team**

#### Hari Kumar



Hari was named Vice President and Division President, Flexible Products & Services in May 2016 to help accelerate the business' transformation strategy. Previously, Hari was Vice President, Transformation and Greif Business System; Vice President, Portfolio Optimization; Vice President of Flexible Products & Services with responsibility over the Asia Pacific region; and Director, Program Management for Flexible Products & Services. Prior to joining Greif, Hari was in the Global Mergers and Acquisitions practice at Deloitte Consulting and in the Business Development group at Eaton Corporation. Hari holds a Master of Business Administration degree from Cornell University.



#### **Tim Bergwall**

Tim was named Vice President and Group President, Paper Packaging & Services and Soterra LLC in June 2016, having previously served as Vice President and Group President, Paper Packaging & Services since January 2014, and President of Soterra LLC, a Greif subsidiary since May 2015. Prior to these roles, he served as Vice President, Containerboard Mills, where he led efforts to modernize Greif's paper mills, adding over 100,000 tons of capacity and doubling operating profits. Tim's career spans 29 years in the paper packaging industry, in management roles in both large integrated firms and smaller independent companies where he focused organizations on strategic growth initiatives. He is active in the industry and currently serves on the Board of Directors of the Fibre Box Association, as the Chairman of the Containerboard Sector at the American Forest & Paper Association and is a member of the Paper & Packaging Board. Tim earned his bachelor's degree from Miami University, and has attended graduate programs at Kellogg School of Management at Northwestern and The London Business School.



#### Matt Eichmann

Matt joined Greif in November 2015 as Vice President, Investor Relations and in November 2016 assumed responsibility for Corporate Communications as well. Prior to Greif, he worked at Newmont Mining Corporation (NYSE:NEM) where he served as Director, Investor Relations and held various other corporate finance and leadership roles. Matt earned a bachelor's degree in history from the US Naval Academy, and a master's degree in finance and a Master of Business Administration degree from the University of Denver. He is a former U.S. Marine Corps artillery officer.





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## Q3'2018 EARNINGS REVIEW

## Third Quarter Fiscal Year (FY) 2018 key takeaways

#### Key statistics







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#### Key themes / trends

- Operating Profit Before Special Items<sup>1</sup> up 25% versus prior year quarter
- Class A EPS Before Special Items<sup>1</sup> up 41% versus prior year quarter
  - <u>PPS</u>: strong demand and high volume growth; continued favorable price/cost environment outpacing \$4.6M transportation headwind
  - <u>FPS</u>: customer service improvement supporting strong network volume demand
  - <u>RIPS</u>: continued raw material inflation; volume shortfalls driven by isolated challenges

#### Guidance and other

- Class A Earnings Per Share Before Special Items
  - Increased range to \$3.53 \$3.69
- Free Cash Flow, excluding additional U.S. pension contribution<sup>2</sup>
  - Maintained at \$200 \$220M
- Declared increased dividend
  - Class A: \$0.44/sh
  - Class B: \$0.66/sh

#### Takeaway: Strong Q3 performance; guidance increased

<sup>1</sup> A summary of all special items that are included in the operating profit before special items and Class A earnings per share before special items is set forth in the appendix of this presentation.

<sup>2</sup>Free cash flow excluding the additional U.S. pension contribution is defined as net cash provided by operating activities plus the additional pension contribution less cash paid for capital expenditures.

Note: A reconciliation of the differences between all non-GAAP financial measures used in this presentation with the most directly comparable GAAP financial measures is included in the appendix of this presentation.

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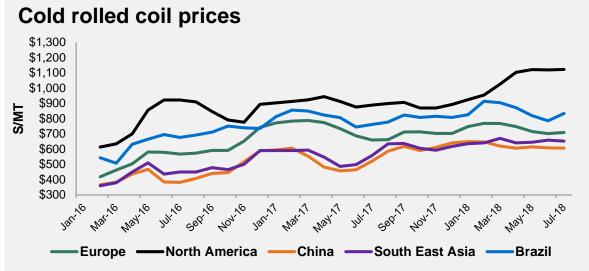
## Q3'18 guidance update

| Fiscal 2018 outlook <sup>1</sup> (\$M and %)                                                                         | FY 2018<br>Guidance @<br>Q3'18 | FY 2018<br>Guidance @<br>Q2'18           | Q3 vs. Q2 Comments                                           |                            |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------------|--------------------------------------------------------------|----------------------------|
| SG&A expense                                                                                                         | \$395 – \$415                  | \$395 – \$415                            | No change; expect at<br>high end of range                    |                            |
| Interest expense                                                                                                     | \$50 – \$55                    | \$50 – \$55                              | No change                                                    |                            |
| Other expense                                                                                                        | \$15 – \$20                    | \$15 – \$20                              | No change                                                    |                            |
| Non – GAAP tax rate                                                                                                  | 28 – 32%                       | 28 – 32%                                 | No change                                                    | МТ                         |
| Class A Earnings Per Share Before Special<br>Items <sup>1</sup>                                                      | \$3.53 - \$3.69                | \$3.45 - \$3.70                          | Strong PPS and FPS performance; freight adjustment benefit   | iveen M                    |
| Capital expenditures                                                                                                 | \$120 - \$140                  | \$120 - \$140                            | No change; expect at high end of range                       | vc                         |
| Free Cash Flow, excluding one time U.S. pension contribution <sup>2</sup>                                            | \$200 – \$220                  | \$200 – \$220                            | No change; excludes \$65M one time U.S. pension contribution |                            |
| GEF<br>BREKE<br>OF OF OF NYSE                                                                                        | HIGH<br>LOW                    |                                          | R                                                            |                            |
| <sup>1</sup> No reconciliation of the fiscal year 2018 Class A earnings per share before special items guidance, a n | VWAP<br>25.835,000             | des asiss and lasses on the dispersed of | GTS Securities<br>MARKET MAKER                               | <b>,871,0</b><br>Es outsta |

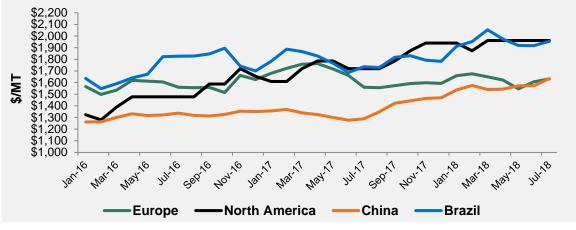
<sup>1</sup>No reconciliation of the fiscal year 2018 Class A earnings per share before special items guidance, a non-GAAP financial measure which excludes gains and losses on the disposal of businesses, timberland and property, plant and equipment, acquisition costs, non-cash pension settlement charges, restructuring and impairment charges is included in this presentation because, due to the high variability and difficulty in making accurate forecasts and projections of some of the excluded information, together with some of the excluded information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts. <sup>2</sup>Free cash flow excluding the additional U.S. pension contribution is defined as net cash provided by operating activities plus the additional pension contribution less cash paid for capital expenditures.



## **Operating in an inflationary raw material environment**



#### High density polyethylene



- Stronger global growth and US trade discussions contributing to raw material inflation
- YoY N.A. raw material cost per steel drum up ~9.7% in Q3'18; EMEA up ~4.8%
- Price adjustment mechanisms (PAMS) in place to pass raw material costs along
  - Contractual arrangement with customer
  - Typically a 3-4 month lag



# GREIF

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## **BUSINESS SEGMENT OVERVIEWS**

## **RIPS: highlights and differentiation**

### Highlights

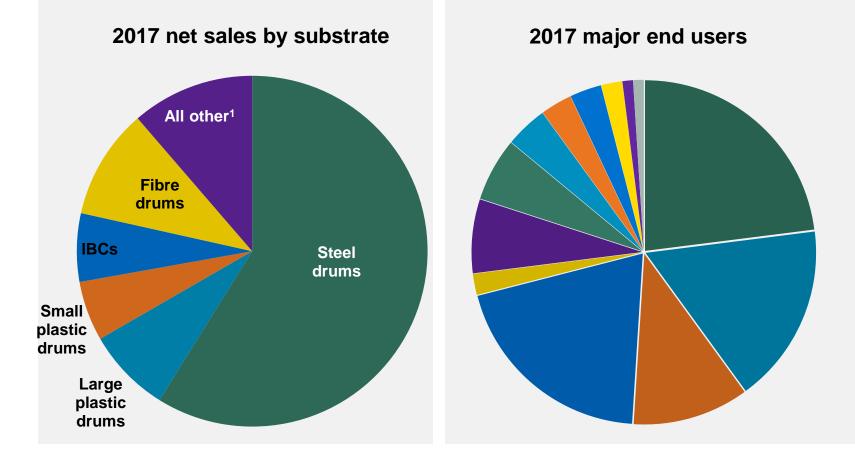
- Global network with industry's most comprehensive product line offering
- Diverse customer mix petro and chemicals, pharmaceuticals, agriculture, paints, coatings, food and beverage
- Robust operational execution and value delivery

### Differentiation and key messages

- Focus on earning value first, volume second
- Valued industry partner with strategic customer relationships
- Pursuing organic expansions to improve product mix and better align to market needs



## **RIPS: comprehensive product line and customer base**



Bulk/commodity chemicals

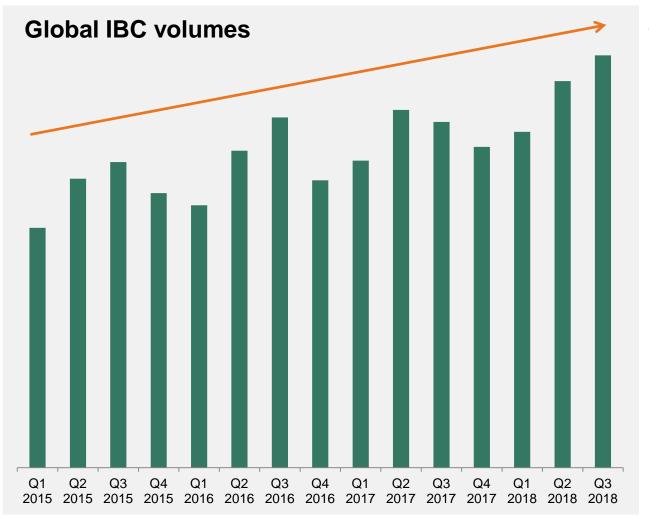
- Oil/lubricants
- Specialty chemicals
- Food and juices
- Other
- Paints, coatings, adhesives
- Packaging distributors
- Agro chemicals
- Pharmaceuticals and personal care
- Flavors and fragrances
- Blenders/fillers
- Detergents
- Waste industry

### Broad product offering to serve a variety of customer needs

<sup>1</sup>Includes packaging accessories, filling, reconditioning, water bottles, pails and other miscellaneous



## **RIPS: strategic growth outpacing the industry**



- Increasing IBC capacity to meet customer needs
  - Germany
  - Netherlands
  - Spain
  - Russia
  - Houston, TX
  - Chicago, IL



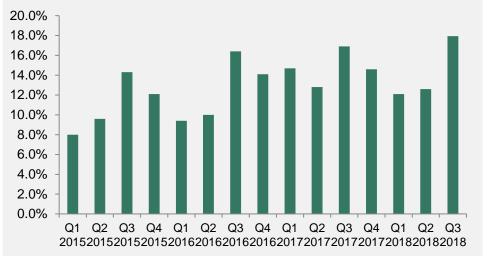
# **PPS: highlights and differentiation**

## Highlights

- 8 highly capitalized and efficient plants
  - Containerboard mills four machines at two mill sites producing over 775,000 tons annually
  - Sheet feeding six corrugators in five locations in Eastern US
  - Pursuing growth in specialty products
- Highly integrated system offering recycled and virgin grades

#### Differentiation

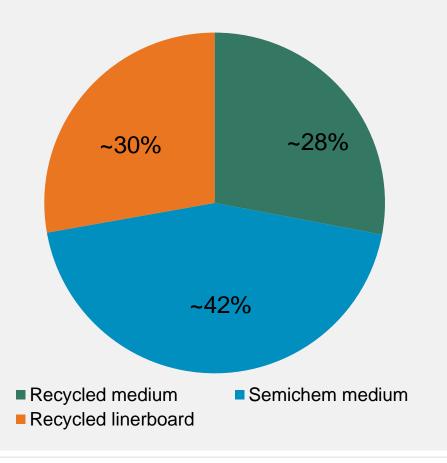
- Unique industry position
  - Speed shortest lead time on all products
  - Customer service beyond the fundamentals
  - Non–conflict partner to the corrugated industry



#### Paper specialty sales (% of revenue)

# **PPS: tonnage and specialty product highlights**

# Containerboard production by type (tonnage)<sup>1</sup>



## Specialty product examples



#### NURRER ALTERNATOR ALTERNATOR MALTERNATOR ALTERNATOR ALTERNATOR



#### **Triplewall**

- Triple corrugated sheet product with added strength
- Serves a variety of customers, including agriculture and automotive sectors

#### Litho-laminates

- Superior print surface for use in point of purchase displays
- Largest format sized litho-laminate in U.S.

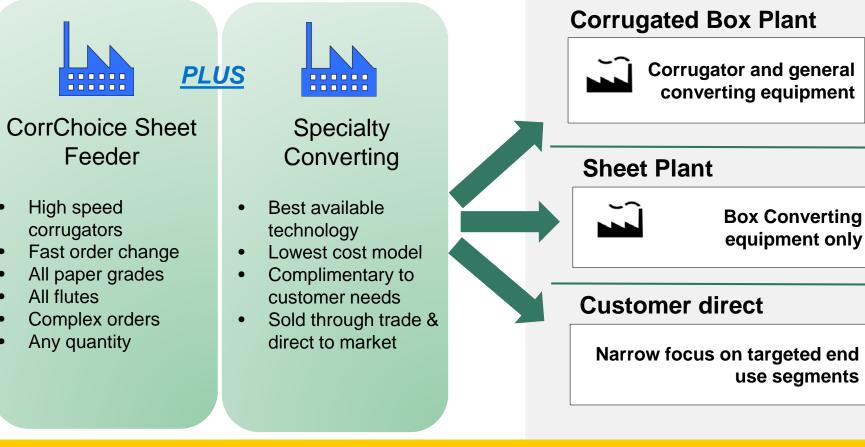
#### Coated products

- Provides a variety of wax free, antiscuff and highly water resistant solutions
- Multiple applications in produce, construction, meats, etc.

<sup>1</sup>Data as of FY 2017



# PPS: Greif's sheet feeder PLUS business model is unique





CPG or Mfg. customer



E-commerce customer



Point of Purchase customer



Grower / Packer customer

### The sheet feeder plus model has gross margins 2x that of a traditional model



## **PPS: announced new sheet feeder <u>PLUS</u> in Mid-Atlantic**

## Highlights

- Enables growth with existing strategic customers, specialty sales expansion and adds integration
- Utilizes committed volumes
- Location still to be determined, but will be sited in Mid-Atlantic
- Sized similarly to other existing CorrChoice facilities







## **Increases integration and expands specialty sales**



# **FPS: highlights and differentiation**

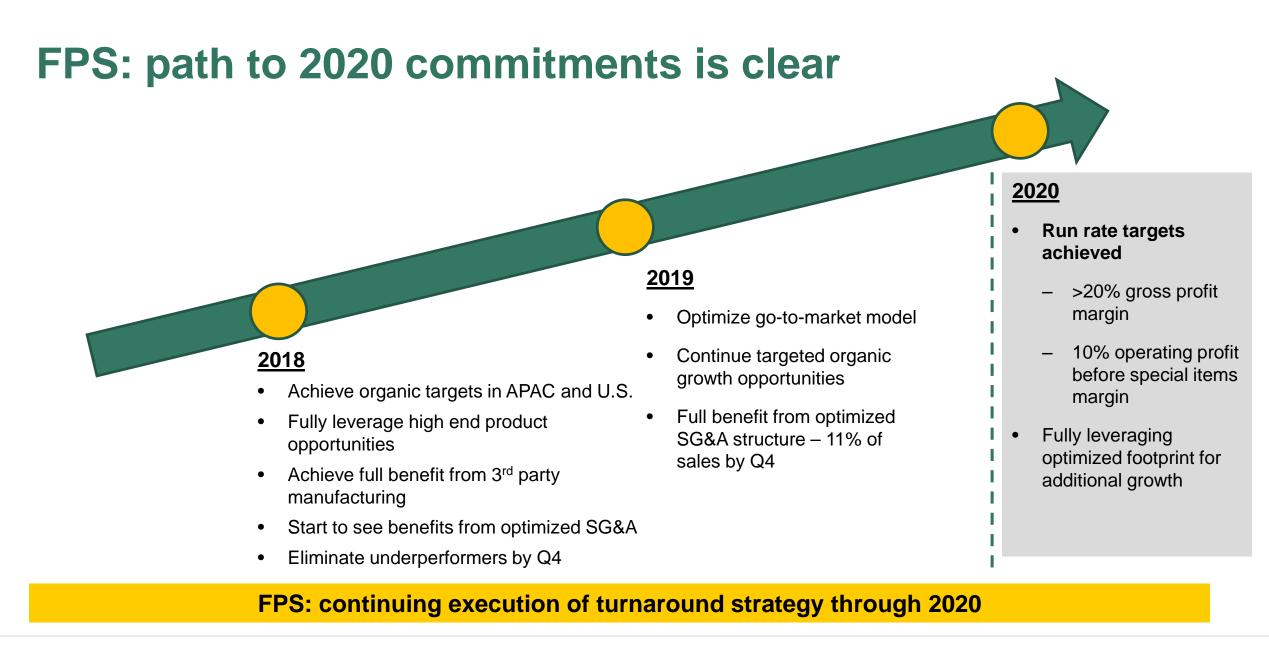
## Highlights

- Leading position in highly fragmented market
- Extensive product offering: 1, 2 and 4 loop flexible intermediate bulk container options, aggregate bags
- Accelerating pace of change entering second phase of strategy execution with 2020 run rate targets

#### Differentiation

- Unmatched global network of production and commercial facilities
- Pursuing high end applications
- Balanced network, including third party
- End to end technical expertise







# Land: highlights and differentiation

## Highlights

- ~243,000 acres in Louisiana, Mississippi, and Alabama
- Steady cash flows with minimal capital reinvestment
- Valued at \$1,700 \$2,100/acre

#### Differentiation

- Emphasis on generating non-timber related revenue
  - Consulting services and solar applications
  - Recreation and mitigation credits
  - Waste application processes
  - Mineral rights exploitation







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## **PRODUCT OVERVIEW**

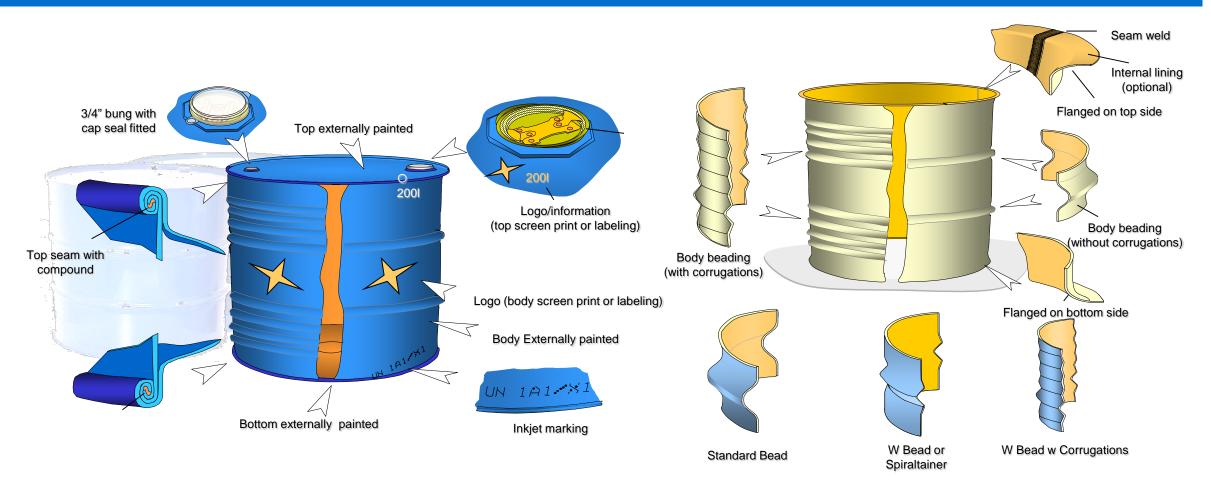
## **Greif: Diverse Product Portfolio**

What We Make Globally **Steel Drums** IBCs Plastic Drums Jerrycans Fibre Drums Water Bottles **Big Bags** Reconditioning **Container Liners** Containerboard **Corrugated Sheets Corrugated Specialty Products** 



## **Steel Drum Overview**

#### **Drum Characteristics**





## **Steel Drums**

#### **Examples of Greif's Products**



Large Steel Drum – The large steel drum is a recognized global container with the same specifications around the world. With a wide range of internal coatings and liners, most goods can be packaged and transported in steel drums. Tight head & open head, plain or internally lacquered/lined



**Conical Steel Drum** – Maximum number of storage in a minimum amount of space, ideal for seasonal productions. The special conical design allows you to reduce the steel thickness, reduces the transport cost and finally optimizes the full logistics costs of the drum



**Composite Steel Drum (Valethene)** – Tight or open head steel drum with a rigid plastic liner inside. Combine the strength of a steel drum with the chemical safety of a plastic drum



**Small & Intermediate Steel Drums** – 4 to 42 gallon (15 to 160 liters) steel drums, tight and open head, plain or lacquered/lined that provide complete range to comply with various industries' specifications



**Knock-Down Drums (KDD)** – Large steel drums assembled close to the filling station (from pre-painted parts) optimizing transportation costs, a large number of drums can be exported in ISO-containers over long distances



**Agitator Steel Drum** – Large steel drum equipped with a built-in mixing device. Easy to fill thanks to the lid, easy to mix thanks to the integrated agitator powered by pneumatic or electrical motor, easy to empty thanks to the bottom body bung



**Bitumen Drum** – Designed for hot filling of solidifying asphalt after cooling. Economical solution for export that's 100% recyclable



Stainless Steel Drum – Widely used in the food and pharmaceuticals industries for its purity & ease of cleaning & sterilization

## **Fibre Drums**

#### **Examples of Greif's Products**



**Economy** - Strong, economical, customizable fibre drums suited for shipping a multitude of loose or bagged contents. These containers are easy to open and easy to resecure using the unique quick-clip closures.



**Ro-Con**® – A durable, space saving fibre transport container. Compared to conventional fibre drums with metal components, the Ro-Con is a efficient alternative



**Payoffpak®** – Makes packing and dispensing wire or tubing easier, while protecting product quality. Also provides customization for an all fibre construction when necessary



Liquipak® and Weatherpak® – Designed for liquid or semiliquid applications. Features a full laminated plastic interior surface utilizing a heat-sealed seam, caulked bottom juncture, and plastic or steel cover



**Lok-Rim®** – Lok-Rim drums feature a full open top which ensures quick filling and dispensing. Exceptional strength against impact and provides tamper evident sealing

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**Hot-Flo® and Cold-Flo®** – The smooth cylindrical body and flush interior surface is perfect for emptying with a pressure plate or standard platens. Lighter weight and more cost effective when compared to steel drums



**All-Fi® Standard and Transport** – All-Fi Standard and Transport Drums are all fibre drums with NO metal components



## **Plastic Drums**

#### **Examples of Greif's Products**



**Ecobalance™** – Containers made from post-consumer recycled (PCR) Resin. Made using approximately 75% recycled HDPE obtained from post-consumer containers and requires less energy to manufacture



Adrum, Valerex®, NexDRUM® – Different models gal plastic drums available to fit most customers' need depending on chemical compatibility, food contact and filling methods. Multiple types of filling both for a high cleanliness food contact and high chemical resistance as with surfactants



**PC Drum Series** – The PC Series of plastic drums is typically used for transporting hazardous and non-hazardous liquids. The body is extruded blow molded high molecular weight high density polyethylene



**NexDRUM® Tight Head** – Best performing tight head plastic drum. Optimizes top load stacking strength and provides two times the vacuum resistance than other plastic drums



**GP Series Tight Head** – Tight head plastic drums designed to fit customary filling requirements. Proven over many years to be a safe and dependable package



**P Series Tight Head** – Intermediate size plastic drums. Sizes designed to fit customary filling requirements and easy to handle when drums are empty or near empty. The natural color allows user to gauge the liquid level

|   | - |
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**055FR Open Head** – Footring style open head plastic designed for handling when empty or near empty. Strong rigid cover provides a safe and secure fit



**PCL/PCH Series** – Ag-Chem plastic drum. Specially designed closed probe systems and dip tubes available to meet the needs of the Ag Chem industry

## Intermediate Bulk Containers (IBCs)

#### **Examples of Greif's Products**



**GCUBE IBC Shield**®– The best barrier technology to protect your product against gas permeation through high density polyethylene



**GCUBE IBC ELEKTRON** – GCUBE Elektron uses multilayer technology approved for EX zones



**GCUBE IBC - Wooden Pallet** – The ideal choice for oneway shipments due to the strong cage and a universally compatible valve



**GCUBE IBC FOOD** – GCUBE Food complying with applicable food packaging requirements



**GCUBE IBC - Plastic Pallet** – Combines the strongest IBC cage in the market with a new pallet concept that is flexible and yet rigid



**GCUBE IBC - Hybrid Pallet** – Perfect balance between performance and cost. The strongest IBC for multi-way shipments and long-time storing in racks



**UNEX IBC** – An alternative to a stainless steel IBC for easier management of containers and safer shipment of your product



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# GREIF

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## **RECONCILIATION & KEY ASSUMPTIONS**

## 2020 target assumptions (as of June 28, 2017)

- Annual market growth rate of 0-1%
- Raw material costs (including OCC) assumed flat against current indices in the markets in which we participate
- Raw material price increases are passed to customers through price adjustment mechanisms in contracts or otherwise with customary delay in our RIPS and FPS businesses (not PPS)
- FX rates assumed flat to April 2017 rates
- Salary and benefit increases based on estimated inflationary rates per jurisdiction consistent with 2015 2017
- Net income attributable to NCI assumed to increase to approximately \$20M by Fiscal 2020
- Annual other expense assumed to remain the same as Fiscal 2017
- Effective tax rate expense and cash paid assumed to be within the range of 32-36%
- Pension and post-retirement cash funding requirements increase by \$8M over Fiscal 2017
- Interest expense assumed to remain approximately flat to Fiscal 2017, not reflecting any benefit from further debt reduction nor refinancing at maturity of 2019 bonds – \$250M at 7.75%)
- Annual cash from OWC flat to a slight use based on assumed growth
- Annual CapEx of \$100M \$120M
- Acquisitions not contemplated in targets



## Non – GAAP Financial Measures

Non-GAAP measures are intended to supplement and should be read together with our financial results. They should not be considered an alternative or substitute for, and should not be considered superior to, our reported financial results. Accordingly, users of this financial information should not place undue reliance on these non-GAAP financial measures.

## **GAAP to Non-GAAP reconciliation:**

Segment and Consolidated Financials: Q3 2018, Q3 2017, and Q3 2016

|                                       | 1  | hree months | ende | d July 31, | Nine months ( | ended | July 31, |
|---------------------------------------|----|-------------|------|------------|---------------|-------|----------|
| (in millions)                         |    | 2018        |      | 2017       | 2018          |       | 2017     |
| Net sales:                            |    |             |      |            |               |       |          |
| Rigid Industrial Packaging & Services | \$ | 687.6       | \$   | 674.4      | \$<br>1,965.7 | \$    | 1,860.2  |
| Paper Packaging & Services            |    | 236.0       |      | 206.3      | 653.7         |       | 577.9    |
| Flexible Products & Services          |    | 82.6        |      | 73.9       | 246.7         |       | 210.2    |
| Land Management                       |    | 5.9         |      | 7.2        | 20.0          |       | 21.8     |
| Total net sales                       | \$ | 1,012.1     | \$   | 961.8      | \$<br>2,886.1 | \$    | 2,670.1  |
| Gross profit:                         |    |             |      |            |               |       |          |
| Rigid Industrial Packaging & Services | \$ | 138.8       | \$   | 137.0      | \$<br>374.1   | \$    | 383.3    |
| Paper Packaging & Services            |    | 59.5        |      | 33.7       | 152.7         |       | 101.9    |
| Flexible Products & Services          |    | 16.7        |      | 13.7       | 49.5          |       | 39.1     |
| Land Management                       |    | 2.1         |      | 2.7        | 7.8           |       | 8.0      |
| Total gross profit                    | \$ | 217.1       | \$   | 187.1      | \$<br>584.1   | \$    | 532.3    |
| Operating profit:                     |    |             |      |            |               |       |          |
| Rigid Industrial Packaging & Services | \$ | 62.0        | \$   | 65.3       | \$<br>140.4   | \$    | 164.2    |
| Paper Packaging & Services            |    | 44.1        |      | 19.4       | 105.0         |       | 59.7     |
| Flexible Products & Services          |    | 5.8         |      | 3.1        | 14.0          |       | 5.5      |
| Land Management                       |    | 2.1         |      | 2.7        | 7.8           |       | 8.2      |
| Total operating profit                | \$ | 114.0       | \$   | 90.5       | \$<br>267.2   | \$    | 237.6    |
| EBITDA <sup>(10)</sup> :              |    |             |      |            |               |       |          |
| Rigid Industrial Packaging & Services | \$ | 78.3        | \$   | 80.3       | \$<br>189.1   | \$    | 198.5    |
| Paper Packaging & Services            |    | 52.8        |      | 26.9       | 129.9         |       | 73.4     |
| Flexible Products & Services          |    | 7.8         |      | 4.9        | 20.0          |       | 9.7      |
| Land Management                       |    | 3.3         |      | 4.0        | 11.1          |       | 11.9     |
| Total EBITDA                          | \$ | 142.2       | \$   | 116.1      | \$<br>350.1   | \$    | 293.5    |
| EBITDA before special items:          |    |             |      |            |               |       |          |
| Rigid Industrial Packaging & Services | \$ | 82.8        | \$   | 85.8       | \$<br>202.4   | \$    | 223.5    |
| Paper Packaging & Services            |    | 53.1        |      | 27.5       | 130.2         |       | 83.9     |
| Flexible Products & Services          |    | 7.8         |      | 4.4        | 20.3          |       | 10.6     |
| Land Management                       |    | 2.6         |      | 3.4        | 8.8           |       | 9.6      |
| Total EBITDA before special items     | \$ | 146.3       | \$   | 121.1      | \$<br>361.7   |       | 327.6    |

(10) EBITDA is defined as net income, plus interest expense, net, plus income tax expense, plus depreciation, depletion and amortization. However, because the Company does not calculate net income by segment, this table calculates EBITDA by segment with reference to operating profit by segment, which, as demonstrated in the table of Consolidated EBITDA, is another method to achieve the same result. See the reconciliations in the table of Segment EBITDA.

|                                       | т  | hree months | ende | d July 31, | <br>Nine months | nths ended July 31, |         |  |  |
|---------------------------------------|----|-------------|------|------------|-----------------|---------------------|---------|--|--|
| (in millions)                         |    | 2017        |      | 2016       | 2017            |                     | 2016    |  |  |
| Net sales:                            |    |             |      |            |                 |                     |         |  |  |
| Rigid Industrial Packaging & Services | \$ | 674.4       | \$   | 596.8      | \$<br>1,860.2   | \$                  | 1,721.3 |  |  |
| Paper Packaging & Services            |    | 206.3       |      | 172.5      | 577.9           |                     | 498.1   |  |  |
| Flexible Products & Services          |    | 73.9        |      | 69.9       | 210.2           |                     | 219.0   |  |  |
| Land Management                       |    | 7.2         |      | 5.8        | 21.8            |                     | 17.6    |  |  |
| Total net sales                       | \$ | 961.8       | \$   | 845.0      | \$<br>2,670.1   | \$                  | 2,456.0 |  |  |
| Gross profit:                         |    |             |      |            |                 |                     |         |  |  |
| Rigid Industrial Packaging & Services | \$ | 137.0       | \$   | 131.8      | \$<br>383.3     | \$                  | 358.5   |  |  |
| Paper Packaging & Services            |    | 33.7        |      | 32.3       | 101.9           |                     | 105.5   |  |  |
| Flexible Products & Services          |    | 13.7        |      | 10.2       | 39.1            |                     | 30.3    |  |  |
| Land Management                       |    | 2.7         |      | 2.2        | <br>8.0         |                     | 7.2     |  |  |
| Total gross profit                    | \$ | 187.1       | \$   | 176.5      | \$<br>532.3     | \$                  | 501.5   |  |  |
| Operating profit (loss):              |    |             |      |            |                 |                     |         |  |  |
| Rigid Industrial Packaging & Services | \$ | 65.3        | \$   | 56.7       | \$<br>164.2     | \$                  | 113.4   |  |  |
| Paper Packaging & Services            |    | 19.4        |      | 19.1       | 59.7            |                     | 64.4    |  |  |
| Flexible Products & Services          |    | 3.1         |      | (5.9)      | 5.5             |                     | (11.9   |  |  |
| Land Management                       |    | 2.7         |      | 1.7        | 8.2             |                     | 6.1     |  |  |
| Total operating profit                | \$ | 90.5        | \$   | 71.6       | \$<br>237.6     | \$                  | 172.0   |  |  |
| EBITDA:                               |    |             |      |            |                 |                     |         |  |  |
| Rigid Industrial Packaging & Services | \$ | 80.3        | \$   | 77.2       | \$<br>198.5     | \$                  | 173.5   |  |  |
| Paper Packaging & Services            |    | 26.9        |      | 27.1       | 73.4            |                     | 88.0    |  |  |
| Flexible Products & Services          |    | 4.9         |      | (5.7)      | 9.7             |                     | (9.0    |  |  |
| Land Management                       |    | 4.0         |      | 2.6        | 11.9            |                     | 8.7     |  |  |
| Total EBITDA                          | \$ | 116.1       | \$   | 101.2      | \$<br>293.5     | \$                  | 261.2   |  |  |
| EBITDA before special items:          |    |             |      |            |                 |                     |         |  |  |
| Rigid Industrial Packaging & Services | \$ | 85.8        | \$   | 84.0       | \$<br>223.5     | \$                  | 213.4   |  |  |
| Paper Packaging & Services            |    | 27.5        |      | 27.9       | 83.9            |                     | 90.2    |  |  |
| Flexible Products & Services          |    | 4.4         |      | (0.8)      | 10.6            |                     | (0.8    |  |  |
| Land Management                       |    | 3.4         |      | 2.4        | 9.6             |                     | 7.7     |  |  |
| Total EBITDA before special items     | \$ | 121.1       | \$   | 113.5      | \$<br>327.6     | \$                  | 310.5   |  |  |



## **GAAP to Non-GAAP reconciliation:**

Segment and Consolidated Q3 2018, Q3 2017, and Q3 2016 Operating Profit (Loss) Before Special Items

|                                                                                  | Т  | hree months | ended | i July 31, | Nine months ( | ended | July 31, |
|----------------------------------------------------------------------------------|----|-------------|-------|------------|---------------|-------|----------|
| (in millions)                                                                    |    | 2018        |       | 2017       | 2018          |       | 2017     |
| Operating profit:                                                                |    |             |       |            |               |       |          |
| Rigid Industrial Packaging & Services                                            | \$ | 62.0        | \$    | 65.3       | \$<br>140.4   | \$    | 164.     |
| Paper Packaging & Services                                                       |    | 44.1        |       | 19.4       | 105.0         |       | 59.      |
| Flexible Products & Services                                                     |    | 5.8         |       | 3.1        | 14.0          |       | 5.       |
| Land Management                                                                  |    | 2.1         |       | 2.7        | 7.8           |       | 8.       |
| Total operating profit                                                           | \$ | 114.0       | \$    | 90.5       | \$<br>267.2   | \$    | 237.     |
| Restructuring charges:                                                           |    |             |       |            |               |       |          |
| Rigid Industrial Packaging & Services                                            | \$ | 3.3         | \$    | 3.7        | \$<br>13.1    | \$    | 7.       |
| Paper Packaging & Services                                                       |    | 0.3         |       | _          | 0.3           |       | 0.       |
| Flexible Products & Services                                                     |    | 0.1         |       | 0.2        | 0.4           |       | 0        |
| Total restructuring charges                                                      | \$ | 3.7         | \$    | 3.9        | \$<br>13.8    | \$    | 8        |
| Acquisition-related costs:                                                       |    |             |       |            | <br>          |       |          |
| Rigid Industrial Packaging & Services                                            | \$ | 0.5         | \$    | _          | \$<br>0.7     | \$    | -        |
| Total acquisition-related costs                                                  | \$ | 0.5         | \$    | _          | \$<br>0.7     | \$    | -        |
| Non-cash asset impairment charges:                                               |    |             |       |            | <br>          |       |          |
| Rigid Industrial Packaging & Services                                            | \$ | 0.8         | \$    | 2.0        | \$<br>4.1     | \$    | 5        |
| Flexible Products & Services                                                     |    | _           |       | _          | _             |       | 0        |
| Total non-cash asset impairment charges                                          | \$ | 0.8         | \$    | 2.0        | \$<br>4.1     | \$    | 5        |
| (Gain) loss on disposal of properties, plants,<br>equipment and businesses, net: |    |             |       |            |               |       |          |
| Rigid Industrial Packaging & Services                                            | \$ | (0.5)       | \$    | (0.8)      | \$<br>(5.0)   | \$    | (3       |
| Paper Packaging & Services                                                       |    | _           |       | 0.2        | _             |       | 0        |
| Flexible Products & Services                                                     |    | (0.1)       |       | (0.7)      | (0.1)         |       | (0       |
| Land Management                                                                  |    | (0.7)       |       | (0.6)      | (2.3)         |       | (2       |
| Total gain on disposal of properties, plants,<br>equipment and businesses, net   | \$ | (1.3)       | \$    | (1.9)      | \$<br>(7.4)   | \$    | (6       |
| Operating profit before special items:                                           |    |             |       |            |               |       |          |
| Rigid Industrial Packaging & Services                                            | s  | 66.1        | \$    | 70.2       | \$<br>153.3   | \$    | 173      |
| Paper Packaging & Services                                                       |    | 44.4        |       | 19.6       | 105.3         |       | 60       |
| Flexible Products & Services                                                     |    | 5.8         |       | 2.6        | 14.3          |       | 6        |
| Land Management                                                                  |    | 1.4         |       | 2.1        | 5.5           |       | 5        |
| Total operating profit before special items                                      | \$ | 117.7       | \$    | 94.5       | \$<br>278.4   | \$    | 246      |

(13)Operating profit before special items is defined as operating profit, plus restructuring charges, plus acquisition-related costs, plus non-cash impairment charges, less gain on disposal of properties, plants, equipment and businesses, net.

|                                                                                  |    | Three months | ende | ed July 31, |    | Nine months ( | Nine months ended July 31, |        |  |
|----------------------------------------------------------------------------------|----|--------------|------|-------------|----|---------------|----------------------------|--------|--|
| (in millions)                                                                    |    | 2017         |      | 2016        |    | 2017          |                            | 2016   |  |
| Operating profit:                                                                |    |              |      |             |    |               |                            |        |  |
| Rigid Industrial Packaging & Services                                            | \$ | 65.3         | \$   | 56.7        | \$ | 164.2         | \$                         | 113.4  |  |
| Paper Packaging & Services                                                       |    | 19.4         |      | 19.1        |    | 59.7          |                            | 64.4   |  |
| Flexible Products & Services                                                     |    | 3.1          |      | (5.9)       |    | 5.5           |                            | (11.9) |  |
| Land Management                                                                  |    | 2.7          |      | 1.7         |    | 8.2           |                            | 6.1    |  |
| Total operating profit                                                           | \$ | 90.5         | \$   | 71.6        | \$ | 237.6         | \$                         | 172.0  |  |
| Restructuring charges:                                                           |    |              |      |             |    |               |                            |        |  |
| Rigid Industrial Packaging & Services                                            | \$ | 3.7          | \$   | 6.9         | \$ | 7.6           | \$                         | 11.2   |  |
| Paper Packaging & Services                                                       |    | _            |      | 1.1         |    | 0.3           |                            | 1.1    |  |
| Flexible Products & Services                                                     |    | 0.2          |      | 2.2         |    | 0.8           |                            | 5.6    |  |
| Total restructuring charges                                                      | \$ | 3.9          | \$   | 10.2        | \$ | 8.7           | \$                         | 17.9   |  |
| Acquisition-related costs:                                                       |    |              |      |             | _  |               | _                          |        |  |
| Rigid Industrial Packaging & Services                                            | \$ | _            | \$   | _           | \$ | _             | \$                         | 0.1    |  |
| Total acquisition-related costs                                                  | \$ | _            | \$   | _           | \$ | _             | \$                         | 0.1    |  |
| Non-cash asset impairment charges:                                               |    |              |      |             |    |               |                            |        |  |
| Rigid Industrial Packaging & Services                                            | \$ | 2.0          | \$   | 1.3         | \$ | 5.6           | \$                         | 39.8   |  |
| Paper Packaging & Services                                                       |    | _            |      | _           |    | _             |                            | 1.5    |  |
| Flexible Products & Services                                                     |    | _            |      | 2.8         |    | 0.3           |                            | 3.6    |  |
| Total non-cash asset impairment charges                                          | \$ | 2.0          | \$   | 4.1         | \$ | 5.9           | \$                         | 44.9   |  |
| (Gain) loss on disposal of properties, plants,<br>equipment and businesses, net: |    |              |      |             | _  |               | _                          |        |  |
| Rigid Industrial Packaging & Services                                            | \$ | (0.8)        | \$   | (1.4)       | \$ | (3.5)         | \$                         | (11.2) |  |
| Paper Packaging & Services                                                       |    | 0.2          |      | (0.3)       |    | 0.1           |                            | (0.4)  |  |
| Flexible Products & Services                                                     |    | (0.7)        |      | (0.1)       |    | (0.3)         |                            | (1.0)  |  |
| Land Management                                                                  |    | (0.6)        |      | (0.2)       |    | (2.4)         |                            | (1.0)  |  |
| Total gain on disposal of properties, plants,<br>equipment and businesses, net   | \$ | (1.9)        | s    | (2.0)       | \$ | (6.1)         | \$                         | (13.6) |  |
| Operating profit before special items:                                           | _  |              |      |             | _  |               | _                          |        |  |
| Rigid Industrial Packaging & Services                                            | \$ | 70.2         | \$   | 63.5        | \$ | 173.9         | \$                         | 153.3  |  |
| Paper Packaging & Services                                                       |    | 19.6         |      | 19.9        |    | 60.1          |                            | 66.6   |  |
| Flexible Products & Services                                                     |    | 2.6          |      | (1.0)       |    | 6.3           |                            | (3.7)  |  |
| Land Management                                                                  |    | 2.1          |      | 1.5         |    | 5.8           |                            | 5.1    |  |
| Total operating profit before special items                                      | \$ | 94.5         | \$   | 83.9        | \$ | 246.1         | \$                         | 221.3  |  |

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## **GAAP to Non-GAAP Reconciliation:**

Segment and Consolidated Q3 2018, Q2 2018, Q1 2018, Q4 2017 and trailing four quarters Operating Profit (Loss) Before Special Items

| (in millions)                                                                            |    | Q4 2017 | <br>Q1 2018 | <br>Q2 2018 | <br>Q3 2018    | Trailing 12<br>months |
|------------------------------------------------------------------------------------------|----|---------|-------------|-------------|----------------|-----------------------|
| Operating profit:                                                                        |    |         |             |             |                |                       |
| Rigid Industrial Packaging & Services                                                    | \$ | 25.9    | \$<br>31.2  | \$<br>47.2  | \$<br>62.0 \$  | 166.3                 |
| Paper Packaging & Services                                                               |    | 33.8    | 27.9        | 33.0        | 44.1           | 138.8                 |
| Flexible Products & Services                                                             |    | 0.3     | 3.2         | 5.0         | 5.8            | 14.3                  |
| Land Management                                                                          |    | 1.9     | 3.2         | 2.5         | 2.1            | 9.7                   |
| Total operating profit                                                                   | \$ | 61.9    | \$<br>65.5  | \$<br>87.7  | \$<br>114.0 \$ | 329.                  |
| Restructuring charges:                                                                   |    |         |             |             |                |                       |
| Rigid Industrial Packaging & Services                                                    | \$ | 3.6     | \$<br>3.8   | \$<br>6.0   | \$<br>3.3 \$   | 16.                   |
| Paper Packaging & Services                                                               |    | _       | —           | _           | 0.3            | 0.3                   |
| Flexible Products & Services                                                             |    | 0.4     | 0.3         | _           | 0.1            | 0.8                   |
| Total restructuring charges                                                              | \$ | 4.0     | \$<br>4.1   | \$<br>6.0   | \$<br>3.7 \$   | 17.                   |
| Acquisition-related costs:                                                               |    |         |             |             |                |                       |
| Rigid Industrial Packaging & Services                                                    | \$ | 0.5     | \$<br>0.2   | \$<br>—     | \$<br>0.5 \$   | 1.1                   |
| Paper Packaging & Services                                                               |    | 0.2     | _           | _           | _              | 0.                    |
| Total acquisition-related costs                                                          | \$ | 0.7     | \$<br>0.2   | \$<br>_     | \$<br>0.5 \$   | 1.                    |
| Non-cash asset impairment charges:                                                       |    |         |             |             |                |                       |
| Rigid Industrial Packaging & Services                                                    | \$ | 14.9    | \$<br>2.9   | \$<br>0.4   | \$<br>0.8 \$   | 19.                   |
| Total non-cash asset impairment charges                                                  | \$ | 14.9    | \$<br>2.9   | \$<br>0.4   | \$<br>0.8 \$   | 19.0                  |
| (Gain) loss on disposal of properties, plants equipment and businesses, net:             | ,  |         |             |             |                |                       |
| Rigid Industrial Packaging & Services                                                    | \$ | 7.6     | \$<br>(3.4) | \$<br>(1.1) | \$<br>(0.5) \$ | 2.                    |
| Flexible Products & Services                                                             |    | (0.1)   | —           | —           | (0.1)          | (0.                   |
| Land Management                                                                          |    | (0.1)   | <br>(1.2)   | <br>(0.4)   | <br>(0.7)      | (2.4                  |
| Total (gain) loss on disposal of<br>properties, plants, equipment and<br>businesses, net | \$ | 7.4     | \$<br>(4.6) | \$<br>(1.5) | \$<br>(1.3) \$ | _                     |
| Operating profit before special items:                                                   |    |         |             |             |                |                       |
| Rigid Industrial Packaging & Services                                                    | \$ | 52.5    | \$<br>34.7  | \$<br>52.5  | \$<br>66.1 \$  | 205.3                 |
| Paper Packaging & Services                                                               |    | 34.0    | 27.9        | 33.0        | 44.4           | 139.                  |
| Flexible Products & Services                                                             |    | 0.6     | 3.5         | 5.0         | 5.8            | 14.                   |
| Land Management                                                                          |    | 1.8     | 2.0         | 2.1         | 1.4            | 7.                    |
| Total operating profit before special items                                              | \$ | 88.9    | \$<br>68.1  | \$<br>92.6  | \$<br>117.7 \$ | 367.                  |



## **GAAP to Non-GAAP Reconciliation:**

Consolidated Operating Profit (Loss) Before Special Items for FY 2015, FY 2016, and FY 2017 \$Millions

|                                                                                |          | 2015   |          | 2016   |          | 2017  |
|--------------------------------------------------------------------------------|----------|--------|----------|--------|----------|-------|
| n millions)                                                                    |          | 2015   |          | 2016   |          | 2017  |
| Operating profit (loss):                                                       | ¢        | 06.4   | ¢        | 142.0  | ¢        | 100   |
| Rigid Industrial Packaging & Services                                          | \$       | 86.4   | \$       | 143.9  | \$       | 190.  |
| Paper Packaging & Services                                                     |          | 109.3  |          | 89.1   |          | 93.   |
| Flexible Products & Services                                                   |          | (36.6) |          | (15.5) |          | 5.    |
| Land Management                                                                |          | 33.7   |          | 8.1    |          | 10.   |
| Total operating profit                                                         | \$       | 192.8  | \$       | 225.6  | \$       | 299.: |
| testructuring charges:                                                         |          |        |          |        |          |       |
| Rigid Industrial Packaging & Services                                          | \$       | 29.6   | \$       | 19.0   | \$       | 11.   |
| Paper Packaging & Services                                                     |          | 2.2    |          | 1.5    |          | 0.    |
| Flexible Products & Services                                                   |          | 8.1    |          | 6.3    |          | 1.    |
| Land Management                                                                |          | 0.1    |          | 0.1    |          | -     |
| Total restructuring charges                                                    | \$       | 40.0   | \$       | 26.9   | \$       | 12.   |
| cquisition-related costs:                                                      |          |        |          |        |          |       |
| Rigid Industrial Packaging & Services                                          | \$       | 0.3    | \$       | 0.2    | \$       | 0.    |
| Paper Packaging & Services                                                     |          |        |          |        |          | 0.    |
| Total acquisition-related costs                                                | \$       | 0.3    | \$       | 0.2    | \$       | 0.    |
| ïmberland gains:                                                               |          |        |          |        |          |       |
| Land Management                                                                | \$       | (24.3) | \$       |        | \$       | _     |
| Total timberland gains                                                         | \$       | (24.3) | \$       | _      | \$       | -     |
| on-cash asset impairment charges:                                              |          |        |          |        |          |       |
| Rigid Industrial Packaging & Services                                          | \$       | 43.4   | \$       |        | \$       | 20.   |
| Paper Packaging & Services                                                     |          | 0.8    |          | 1.5    |          | -     |
| Flexible Products & Services                                                   |          | 1.7    |          | 6.6    |          | 0.    |
| Total non-cash asset impairment charges                                        | \$       | 45.9   | \$       | 51.4   | \$       | 20.   |
| Gain) loss on disposal of properties, plants, equipment and                    |          |        |          |        |          |       |
| usinesses, net:                                                                | \$       | 2.7    | ¢        | 7.3    | ¢        | 4.    |
| Rigid Industrial Packaging & Services                                          | ¢        |        | \$       |        | ¢        |       |
| Paper Packaging & Services                                                     |          | (0.5)  |          | (0.4)  |          | 0.    |
| Flexible Products & Services                                                   |          | 2.7    |          | (1.0)  |          | (0.   |
| Land Management                                                                |          | (2.7)  |          | (1.7)  |          | (2.   |
| Total loss on disposal of properties, plants, equipment and<br>businesses, net | \$       | 2.2    | \$       | 4.2    | \$       | 1.    |
| npact of Venezuela devaluation on cost of products sold:                       | <u> </u> |        | <u> </u> |        | <u> </u> |       |
| Rigid Industrial Packaging & Services                                          | \$       | 9.3    | \$       |        | \$       | -     |
| Total Impact of Venezuela devaluation on cost of products<br>sold              | \$       | 9.3    | -        |        | \$       | _     |
| perating profit (loss) before special items:                                   |          |        |          |        |          |       |
| Rigid Industrial Packaging & Services                                          | \$       | 171.7  | \$       | 213.7  | \$       | 226.  |
| Paper Packaging & Services                                                     |          | 111.8  |          | 91.7   |          | 94.   |
| Flexible Products & Services                                                   |          | (24.1) |          | (3.6)  |          | 6.    |
| Land Management                                                                |          | 6.8    |          | 6.5    |          | 7.    |
| Land Frank, officiat                                                           |          | 5.8    |          | 0.5    |          | 7.    |



## **GAAP to Non-GAAP reconciliation:**

Net Income and Class A Earnings Per Share Excluding Special Items – various time periods \$Millions and \$/sh

| (in millions, except for per share<br>amounts)                              | Inco<br>(B<br>Exp<br>Exp<br>Ear<br>Unco | ne before<br>ome Tax<br>enefit)<br>ense and<br>quity<br>nings of<br>nsolidated<br>iates, net | 0  | ome Tax<br>Senefit)<br>Ipense | Un | Equity<br>Carnings of<br>consolidated<br>Affiliates | Non-<br>ntrolling<br>interest | At | t Income<br>tributable<br>Greif, Inc. | E  | iluted<br>lass A<br>arnings<br>r Share | Taz Rate |
|-----------------------------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------------------------------------|----|-------------------------------|----|-----------------------------------------------------|-------------------------------|----|---------------------------------------|----|----------------------------------------|----------|
| Three months ended July 31, 2018                                            | \$                                      | <b>96</b> .7                                                                                 | \$ | 25.7                          | \$ | (1.0)                                               | \$<br>4.3                     | \$ | 67.7                                  | \$ | 1.15                                   | 26.6%    |
| Gain on disposal of properties,<br>plants, equipment and<br>businesses, net |                                         | (1.3)                                                                                        |    | (0.2)                         |    | _                                                   | _                             |    | (1.1)                                 |    | (0.02)                                 |          |
| Restructuring charges                                                       |                                         | 3.7                                                                                          |    | 0.9                           |    | _                                                   | _                             |    | 2.8                                   |    | 0.04                                   |          |
| Acquisition-related costs                                                   |                                         | 0.5                                                                                          |    | 0.1                           |    | _                                                   | _                             |    | 0.4                                   |    | 0.01                                   |          |
| Non-cash asset impairment<br>charges                                        |                                         | 0.8                                                                                          |    | _                             |    | _                                                   | _                             |    | 0.8                                   |    | 0.02                                   |          |
| Non-cash pension settlement                                                 |                                         | 0.4                                                                                          |    | 0.1                           |    | -                                                   | -                             |    | 0.3                                   |    | —                                      |          |
| Excluding Special Items                                                     | \$                                      | 100.8                                                                                        | \$ | 26.6                          | \$ | (1.0)                                               | \$<br>4.3                     | \$ | 70.9                                  | \$ | 1.20                                   | 26.4%    |
| Three months ended July 31, 2017                                            | \$                                      | 74.4                                                                                         | \$ | 27.2                          | \$ | (0.3)                                               | \$<br>3.6                     | \$ | 43.9                                  | \$ | 0.74                                   | 36.6%    |
| Gain on disposal of properties,<br>plants, equipment and<br>businesses, net |                                         | (1.9)                                                                                        |    | (1.3)                         |    | _                                                   | (0.3)                         |    | (0.3)                                 |    | _                                      |          |
| Restructuring charges                                                       |                                         | 3.9                                                                                          |    | 0.5                           |    | _                                                   | 0.1                           |    | 3.3                                   |    | 0.06                                   |          |
| Non-cash asset impairment<br>charges                                        |                                         | 2.0                                                                                          |    | _                             |    | -                                                   | _                             |    | 2.0                                   |    | 0.04                                   |          |
| Non-cash pension settlement<br>charge                                       |                                         | 1.0                                                                                          |    | 0.2                           |    | _                                                   | _                             |    | 0.8                                   |    | 0.01                                   |          |
| Excluding Special Items                                                     | \$                                      | 79.4                                                                                         | \$ | 26.6                          | \$ | (0.3)                                               | \$<br>3.4                     | \$ | 49.7                                  | \$ | 0.85                                   | 33.5%    |
| Nine months ended July 31, 2018                                             | \$                                      | 213.4                                                                                        | \$ | 31.2                          | \$ | (1.8)                                               | \$<br>14.7                    | \$ | 169.3                                 | \$ | 2.88                                   | 14.6%    |
| Gain on disposal of properties,<br>plants, equipment and<br>businesses, net |                                         | (7.4)                                                                                        |    | (0.9)                         |    | _                                                   | _                             |    | (6.5)                                 |    | (0.11)                                 |          |
| Restructuring charges                                                       |                                         | 13.8                                                                                         |    | 2.8                           |    | -                                                   | 0.2                           |    | 10.8                                  |    | 0.18                                   |          |
| Acquisition-related costs                                                   |                                         | 0.7                                                                                          |    | 0.2                           |    | _                                                   | _                             |    | 0.5                                   |    | 0.01                                   |          |
| Non-cash asset impairment<br>charges                                        |                                         | 4.1                                                                                          |    | 0.7                           |    | _                                                   | _                             |    | 3.4                                   |    | 0.06                                   |          |
| Non-cash pension settlement<br>charge                                       |                                         | 0.4                                                                                          |    | 0.1                           |    | _                                                   | _                             |    | 0.3                                   |    | _                                      |          |
| Provisional tax net benefit<br>resulting from the Tax Reform<br>Act         |                                         | _                                                                                            |    | 33.4                          |    | _                                                   | _                             |    | (33.4)                                |    | (0.57)                                 |          |
| Excluding Special Items                                                     | \$                                      | 225.0                                                                                        | \$ | 67.5                          | \$ | (1.8)                                               | \$<br>14.9                    | \$ | 144.4                                 | \$ | 2.45                                   | 30.0%    |
| Nine months ended July 31, 2017                                             | \$                                      | 157.1                                                                                        | \$ | 62.0                          | \$ | (0.3)                                               | \$<br>10.1                    | \$ | 85.3                                  | \$ | 1.45                                   | 39.5%    |
| Gain on disposal of properties,<br>plants, equipment and<br>businesses, net |                                         | (6.1)                                                                                        |    | (2.3)                         |    | _                                                   | _                             |    | (3.8)                                 |    | (0.06)                                 |          |
| Restructuring charges                                                       |                                         | 8.7                                                                                          |    | (2.3)                         |    | -                                                   | 0.4                           |    | 10.6                                  |    | 0.18                                   |          |
| Non-cash asset impairment<br>charges                                        |                                         | 5.9                                                                                          |    | _                             |    | _                                                   | 0.1                           |    | 5.8                                   |    | 0.10                                   |          |
| Non-cash pension settlement<br>charge                                       |                                         | 25.6                                                                                         |    | 8.1                           |    | -                                                   | _                             |    | 17.5                                  |    | 0.30                                   |          |
| Excluding Special Items                                                     | \$                                      | 191.2                                                                                        | \$ | 65.5                          | \$ | (0.3)                                               | \$<br>10.6                    | \$ | 115.4                                 | \$ | 1.97                                   | 34.3%    |

|                                                                          | Tax E<br>U | me before Income<br>xpense and Equity<br>Earnings of<br>'nconsolidated<br>Affiliates, net | ncome Tax<br>sense (Benefit) | quity earnings of<br>unconsolidated<br>affiliates | Nor | a-Controlling<br>Interest | Net Income<br>ttributable to<br>Greif, Inc. | luted Class A<br>nings Per Share |
|--------------------------------------------------------------------------|------------|-------------------------------------------------------------------------------------------|------------------------------|---------------------------------------------------|-----|---------------------------|---------------------------------------------|----------------------------------|
| Three months ended July 31, 2017                                         | \$         | 74.4                                                                                      | \$<br>27.2                   | \$<br>(0.3)                                       | \$  | 3.6                       | \$<br>43.9                                  | \$<br>0.74                       |
| Gain on disposal of properties, plants,<br>equipment and businesses, net |            | (1.9)                                                                                     | (1.3)                        | _                                                 |     | (0.3)                     | (0.3)                                       | _                                |
| Restructuring charges                                                    |            | 3.9                                                                                       | 0.5                          | _                                                 |     | 0.1                       | 3.3                                         | 0.06                             |
| Non-cash asset impairment charges                                        |            | 2.0                                                                                       | _                            | _                                                 |     | _                         | 2.0                                         | 0.04                             |
| Non-cash pension settlement charge                                       |            | 1.0                                                                                       | 0.2                          | _                                                 |     | _                         | 0.8                                         | 0.01                             |
| Excluding Special Items                                                  | \$         | 79.4                                                                                      | \$<br>26.6                   | \$<br>(0.3)                                       | \$  | 3.4                       | \$<br>49.7                                  | \$<br>0.85                       |
| Three months ended July 31, 2016                                         | \$         | 49.1                                                                                      | \$<br>3.5                    | \$<br>(0.8)                                       | \$  | 0.3                       | \$<br>46.1                                  | \$<br>0.78                       |
| Gain on disposal of properties, plants,<br>equipment and businesses, net |            | (2.0)                                                                                     | _                            | _                                                 |     | (0.2)                     | (1.8)                                       | (0.03)                           |
| Restructuring charges                                                    |            | 10.2                                                                                      | 2.4                          | _                                                 |     | 0.8                       | 7.0                                         | 0.12                             |
| Non-cash asset impairment charges                                        |            | 4.1                                                                                       | 0.4                          | _                                                 |     | 1.4                       | 2.3                                         | 0.04                             |
| Excluding Special Items                                                  | \$         | 61.4                                                                                      | \$<br>6.3                    | \$<br>(0.8)                                       | \$  | 2.3                       | \$<br>53.6                                  | \$<br>0.91                       |
| Nine months ended July 31, 2017                                          | \$         | 157.1                                                                                     | \$<br>62.0                   | \$<br>(0.3)                                       | \$  | 10.1                      | \$<br>85.3                                  | \$<br>1.45                       |
| Gain on disposal of properties, plants,<br>equipment and businesses, net |            | (6.1)                                                                                     | (2.3)                        | _                                                 |     | _                         | (3.8)                                       | (0.06)                           |
| Restructuring charges                                                    |            | 8.7                                                                                       | (2.3)                        | _                                                 |     | 0.4                       | 10.6                                        | 0.18                             |
| Non-cash asset impairment charges                                        |            | 5.9                                                                                       | _                            | _                                                 |     | 0.1                       | 5.8                                         | 0.10                             |
| Non-cash pension settlement charge                                       |            | 25.6                                                                                      | 8.1                          | _                                                 |     | —                         | 17.5                                        | 0.30                             |
| Excluding Special Items                                                  | \$         | 191.2                                                                                     | \$<br>65.5                   | \$<br>0.3                                         | \$  | 10.6                      | \$<br>115.4                                 | \$<br>1.97                       |
|                                                                          |            |                                                                                           |                              |                                                   |     |                           |                                             |                                  |
| Nine months ended July 31, 2016                                          | \$         | 106.4                                                                                     | \$<br>38.2                   | \$<br>(0.8)                                       | \$  | 2.6                       | \$<br>66.4                                  | \$<br>1.13                       |
| Gain on disposal of properties, plants,<br>equipment and businesses, net |            | (13.6)                                                                                    | (2.4)                        | _                                                 |     | (0.8)                     | (10.4)                                      | (0.18)                           |
| Restructuring charges                                                    |            | 17.9                                                                                      | 3.4                          | _                                                 |     | 2.6                       | 11.9                                        | 0.20                             |
| Non-cash asset impairment charges                                        |            | 44.9                                                                                      | 6.1                          | _                                                 |     | 1.7                       | 37.1                                        | 0.64                             |
| Acquisition-related costs                                                |            | 0.1                                                                                       | _                            | _                                                 |     | _                         | 0.1                                         | _                                |
| Excluding Special Items                                                  | \$         | 155.7                                                                                     | \$<br>45.3                   | \$<br>(0.8)                                       | \$  | 6.1                       | \$<br>105.1                                 | \$<br>1.79                       |

The impact of income tax expense and non-controlling interest on each special item is calculated based on tax rates and ownership percentages specific to each applicable entity. Included in the nine months ended July 31, 2017 restructuring charges special item is a \$4.4 million income tax charge due to a change in assertions related to unremitted foreign earnings as a result of the restructuring of our intercompany debt portfolio. The tax rate excluding the impact of special items for the third quarter of 2017 was 33.5 percent.



## **GAAP to Non-GAAP reconciliation:**

Reconciliation of Net Sales to Net Sales Excluding the Impact of Currency Translation \$Millions

|                                                        |    | Three months | ende | ed July 31, |                               |      |                              |
|--------------------------------------------------------|----|--------------|------|-------------|-------------------------------|------|------------------------------|
| (in millions)                                          |    | 2018         |      | 2017        | Increase in<br>Net Sales (\$) |      | Increase in<br>Net Sales (%) |
| Consolidated                                           |    |              |      |             |                               |      |                              |
| Net Sales                                              | \$ | 1,012.1      | \$   | 961.8       | \$                            | 50.3 | 5.2%                         |
| Currency Translation                                   |    | 2.8          |      | N/A         |                               |      |                              |
| Net Sales Excluding the Impact of Currency Translation | \$ | 1,014.9      | \$   | 961.8       | \$                            | 53.1 | 5.5%                         |
| Rigid Industrial Packaging & Services                  |    |              |      |             |                               |      |                              |
| Net Sales                                              | \$ | 687.6        | \$   | 674.4       | \$                            | 13.2 | 2.0%                         |
| Currency Translation                                   |    | 4.4          |      | N/A         |                               |      |                              |
| Net Sales Excluding the Impact of Currency Translation | \$ | 692.0        | \$   | 674.4       | \$                            | 17.6 | 2.6%                         |
| Flexible Products & Services                           |    |              |      |             |                               |      |                              |
| Net Sales                                              | \$ | 82.6         | \$   | 73.9        | \$                            | 8.7  | 11.8%                        |
| Currency Translation                                   |    | (1.6)        |      | N/A         |                               |      |                              |
| Net Sales Excluding the Impact of Currency Translation | \$ | 81.0         | \$   | 73.9        | \$                            | 7.1  | 9.6%                         |

|                                                        |      | Nine months o | ende | d July 31, |    |                               |                              |
|--------------------------------------------------------|------|---------------|------|------------|----|-------------------------------|------------------------------|
| (in millions)                                          | 2018 |               |      | 2017       | 1  | Increase in<br>Net Sales (\$) | Increase in<br>Net Sales (%) |
| Consolidated                                           |      |               |      |            |    |                               |                              |
| Net Sales                                              | \$   | 2,886.1       | \$   | 2,670.1    | \$ | 216.0                         | 8.1%                         |
| Currency Translation                                   |      | (68.8)        |      | N/A        |    |                               |                              |
| Net Sales Excluding the Impact of Currency Translation | \$   | 2,817.3       | \$   | 2,670.1    | \$ | 147.2                         | 5.5%                         |
| Rigid Industrial Packaging & Services                  |      |               |      |            |    |                               |                              |
| Net Sales                                              | \$   | 1,965.7       | \$   | 1,860.2    | \$ | 105.5                         | 5.7%                         |
| Currency Translation                                   |      | (53.0)        |      | N/A        |    |                               |                              |
| Net Sales Excluding the Impact of Currency Translation | \$   | 1,912.7       | \$   | 1,860.2    | \$ | 52.5                          | 2.8%                         |
| Flexible Products & Services                           |      |               |      |            |    |                               |                              |
| Net Sales                                              | \$   | 246.7         | \$   | 210.2      | \$ | 36.5                          | 17.4%                        |
| Currency Translation                                   |      | (15.8)        |      | N/A        |    |                               |                              |
| Net Sales Excluding the Impact of Currency Translation | \$   | 230.9         | \$   | 210.2      | s  | 20.7                          | 9.8%                         |



## **GAAP to Non-GAAP Reconciliation:**

Free Cash Flow for Fiscal 2015, 2016 & 2017 Free Cash Flow \$ Millions

|                                                             | Twelve months ended October 31, |        |    |         |    |         |
|-------------------------------------------------------------|---------------------------------|--------|----|---------|----|---------|
| (in millions)                                               |                                 | 2017   |    | 2016    |    | 2015    |
| Net cash provided by operating activities                   | \$                              | 305.0  | \$ | 301.0   | \$ | 206.3   |
| Cash paid for purchases of properties, plants and equipment | \$                              | (96.8) | \$ | (100.1) | \$ | (135.8) |
| Free Cash Flow                                              | \$                              | 208.2  | \$ | 200.9   | \$ | 70.5    |



## **GAAP to Non-GAAP reconciliation:**

Free Cash Flow and projected 2018 Free Cash Flow guidance

|                                                                | Three months | ende | ed July 31, | Nine months e | ended | ded July 31, |  |  |
|----------------------------------------------------------------|--------------|------|-------------|---------------|-------|--------------|--|--|
| (in millions)                                                  | 2018         |      | 2017        | 2018          |       | 2017         |  |  |
| Net cash provided by operating activities                      | \$<br>51.3   | \$   | 89.6        | \$<br>55.8    | \$    | 105.1        |  |  |
| Cash paid for purchases of properties, plants and<br>equipment | (35.7)       |      | (25.4)      | (92.0)        |       | (65.1)       |  |  |
| Free cash flow                                                 | \$<br>15.6   | \$   | 64.2        | \$<br>(36.2)  | \$    | 40.0         |  |  |

|                                                                      | Three months ended July 31, |        |    |        |    | Nine months | ended | ded July 31, |  |  |
|----------------------------------------------------------------------|-----------------------------|--------|----|--------|----|-------------|-------|--------------|--|--|
| (in millions)                                                        |                             | 2018   |    | 2017   |    | 2018        |       | 2017         |  |  |
| Net cash provided by operating activities                            | \$                          | 51.3   | \$ | 89.6   | \$ | 55.8        | \$    | 105.1        |  |  |
| Additional pension contribution                                      |                             | 65.0   |    | _      |    | 65.0        |       | _            |  |  |
| Adjusted net cash provided by operating activities                   | \$                          | 116.3  | \$ | 89.6   | \$ | 120.8       | \$    | 105.1        |  |  |
| Cash paid for purchases of properties, plants and<br>equipment       |                             | (35.7) |    | (25.4) |    | (92.0)      |       | (65.1)       |  |  |
| Free cash flow excluding the additional U.S. pension<br>contribution | \$                          | 80.6   | \$ | 64.2   | \$ | 28.8        | \$    | 40.0         |  |  |

|                                                                   | <br>Fiscal 2018 Guidance Range |    |            |  |  |  |
|-------------------------------------------------------------------|--------------------------------|----|------------|--|--|--|
| (in millions)                                                     | Scenario 1                     |    | Scenario 2 |  |  |  |
| Net cash provided by operating activities                         | \$<br>255.0                    | \$ | 295.0      |  |  |  |
| Additional U.S. pension contribution                              | 65.0                           |    | 65.0       |  |  |  |
| Adjusted net cash provided by operating activities                | <br>320.0                      |    | 360.0      |  |  |  |
| Cash paid for purchases of properties, plants and equipment       | (120.0)                        |    | (140.0)    |  |  |  |
| Free cash flow excluding the additional U.S. pension contribution | \$<br>200.0                    | \$ | 220.0      |  |  |  |



## Net debt to trailing four quarter EBITDA BSI reconciliation

|                                                                           | <u>Q1 2016</u> | Q2 2016 | <u>Q3 2016</u> | <u>Q4 2016</u> | <u>Q1 2017</u> | <u>Q2 2017</u> | <u>Q3 2017</u> | <u>Q4 2017</u> | <u>Q1 2018</u> | <u>Q2 2018</u> | Q3 2018 |
|---------------------------------------------------------------------------|----------------|---------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------|
| Short Term Borrowings                                                     | 44.1           | 59.4    | 55.2           | 51.6           | 38.9           | 35.5           | 18.3           | 14.5           | 8.1            | 8.8            | 5.5     |
| Current Portion of Long-term Debt                                         | 22.2           | 317.7   | 300.3          | -              | -              | 15.0           | 16.3           | 15.0           | 15.0           | 15.0           | 15.0    |
| Long Term Debt                                                            | 1,112.1        | 777.0   | 758.6          | 974.6          | 1,074.8        | 1,033.6        | 1,033.7        | 937.8          | 1,010.8        | 1,020.5        | 1,020.1 |
| TOTAL DEBT                                                                | 1178.4         | 1154.1  | 1114.1         | 1026.2         | 1113.7         | 1084.1         | 1068.3         | 967.3          | 1033.9         | 1044.3         | 1040.6  |
| Less: Cash and Cash Equivalents                                           | 65.3           | 89.6    | 94.3           | 103.7          | 106.8          | 87.0           | 94.6           | 142.3          | 94.3           | 108.2          | 100.9   |
| NET DEBT                                                                  | 1,113.1        | 1,064.5 | 1,019.8        | 922.5          | 1,006.9        | 997.1          | 973.7          | 825.0          | 939.6          | 936.1          | 939.7   |
| Operating Profit                                                          | 17.6           | 82.8    | 71.6           | 53.6           | 42.1           | 81.5           | 90.5           | 60.4           | 65.5           | 87.7           | 114.0   |
| Less: Other (income) expense, net                                         | 3.0            | 1.7     | 2.7            | 1.6            | 3.6            | 3.2            | 1.4            | 3.8            | 7.7            | 2.5            | 4.8     |
| Less: Equity (earnings) losses of unconsolidated affiliates, net of tax   | 0.0            | 0.0     | (0.8)          | 0.0            | 0.0            | 0.0            | (0.3)          | (1.7)          | 0.0            | (0.8)          | (1.0)   |
| Less: Non cash pension settlement charge                                  | 0.0            | 0.0     | 0.0            | 0.0            | 0.0            | (1.1)          | 1.0            | 0.0            | 0.0            | 0.0            | 0.4     |
| Plus: Depreciation, depletion and amortization expense                    | 32.3           | 32.0    | 31.5           | 31.9           | 30.7           | 31.0           | 27.7           | 31.1           | 31.7           | 32.4           | 32.4    |
| EBITDA                                                                    | 46.9           | 113.1   | 101.2          | 83.9           | 69.2           | 108.2          | 116.1          | 89.4           | 89.5           | 118.4          | 142.2   |
| Restructuring charges                                                     | 2.3            | 5.4     | 10.2           | 9.0            | (0.3)          | 5.1            | 3.9            | 4.0            | 4.1            | 6.0            | 3.7     |
| Acquisition-related costs                                                 | 0.0            | 0.1     | 0.0            | 0.1            | 0.0            | 0.0            | 0.0            | 0.7            | 0.2            | 0.0            | 0.5     |
| Non-cash asset impairment charges                                         | 39.1           | 1.7     | 4.1            | 6.5            | 1.9            | 2.0            | 2.0            | 14.9           | 2.9            | 0.4            | 0.8     |
| Non-cash pension settlement charge                                        | 0.0            | 0.0     | 0.0            | 0.0            | 23.5           | 1.1            | 1.0            | 1.5            | 0.0            | 0.0            | 0.4     |
| (Gain) loss on disposal properties, plants equipment, and businesses, net | (0.9)          | (10.7)  | (2.0)          | 17.8           | (0.5)          | (3.7)          | (1.9)          | 7.4            | (4.6)          | (1.5)          | (1.3)   |
| Impact of Venezuela devaluation of inventory on cost of products sold     | 0.0            | 0.0     | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0     |
| Venezuela devaluation other (income)                                      | 0.0            | 0.0     | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0     |
| Timberland gains                                                          | 0.0            | 0.0     | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0            | 0.0     |
| EBITDA BSI                                                                | 87.4           | 109.6   | 113.5          | 117.3          | 93.8           | 112.7          | 121.1          | 117.9          | 92.1           | 123.3          | 146.3   |
| DEBT RATIO CALCULATION                                                    |                |         |                |                |                |                |                |                |                |                |         |
|                                                                           | Q1-16          | Q2-16   | Q3-16          | Q4-16          | Q1-17          | Q2-17          | Q3-17          | Q4-17          | Q1-18          | Q2-18          | Q3-18   |
| Trailing 4 Qtr EBITDA BSI                                                 | 404.1          | 409.2   | 414.5          | 427.8          | 434.2          | 437.3          | 444.9          | 445.5          | 443.8          | 454.4          | 479.6   |
| Short Term Borrowings                                                     | 44.1           | 59.4    | 55.2           | 51.6           | 38.9           | 35.5           | 18.3           | 14.5           | 8.1            | 8.8            | 5.5     |
| Current Portion of Long-term Debt                                         | 22.2           | 317.7   | 300.3          | -              | -              | 15.0           | 16.3           | 15.0           | 15.0           | 15.0           | 15.0    |
| Long Term Debt                                                            | 1,112.1        | 777.0   | 758.6          | 974.6          | 1,074.8        | 1,033.6        | 1,033.7        | 937.8          | 1010.8         |                | 1020.1  |
| TOTAL DEBT                                                                | 1,221.7        | 1,197.4 | 1,157.4        | 1,069.5        | 1,157.0        | 1,127.4        | 1,111.6        | 1,010.6        | 1,077.2        | 1,087.6        | 1,083.9 |
| EBITDA BSI MULTIPLE                                                       | 3.02x          | 2.93x   | 2.79x          | 2.50x          | 2.66x          | 2.58x          | 2.50x          | 2.27x          | 2.43x          | 2.39x          | 2.26x   |
| Cash and Cash Equivalents                                                 | (65.3)         | (89.6)  | (94.3)         | (103.7)        | (106.8)        | (87.0)         | (94.6)         | (142.3)        | (94.3)         | (108.2)        | (100.9) |
|                                                                           |                |         |                |                |                |                |                |                |                |                |         |

1,113.1 1,064.5 1,019.8

2.60x

2.46x

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922.5 1,006.9

2.32x

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997.1

2.28x

973.7

2.19x

825.0

1.85x

939.6

2.12x

936.1

2.06x



EBITDA BSI MULTIPLE

NET DEBT

939.7

1.96x