## GREIF

PACKAGING SUCCESS TOGETHERTM

## FEBRUARY 2018 INVESTOR MEETINGS

## Safe harbor

## FORWARD-LOOKING STATEMENTS

- This presentation contains certain forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. The words "may," "will," "expect," "intend," "estimate," "anticipate," "aspiration," "objective," "project," "believe," "continue," "on track" or "target" or the negative thereof and similar expressions, among others, identify forward-looking statements. All forward looking statements are based on information currently available to management. Such forward-looking statements are subject to certain risks and uncertainties that could cause events and the Company's actual results to differ materially from those expressed or implied. Please see the disclosure regarding forward-looking statements immediately preceding Part I of the Company's Annual Report on the most recently filed Form 10-K. The company assumes no obligation to update any forward-looking statements.


## REGULATION G

- This presentation includes certain non-GAAP financial measures like EBITDA and other measures that exclude special items such as restructuring and other unusual charges and gains that are volatile from period to period. Management of the company uses the non-GAAP measures to evaluate ongoing operations and believes that these non-GAAP measures are useful to enable investors to perform meaningful comparisons of current and historical performance of the company. All non-GAAP data in the presentation are indicated by footnotes. Tables showing the reconciliation between GAAP and non-GAAP measures are available at the end of this presentation and on the Greif website at www.greif.com.


## Key strategic priorities and strategy in place

| Vision | In industrial packaging, be the best performing customer service company in the world |  |  |
| :---: | :---: | :---: | :---: |
| Priorities | People \& Teams <br> - Environment, health and safety <br> - Colleague engagement <br> - Accountability aligned to value creation | Customer Service Excellence <br> - Deliver superior customer satisfaction <br> - Create value for our customers through a solutions based approach <br> - Earn our customers trust and loyalty | Performance <br> - Growth aligned to value <br> - Margin expansion via Greif Business System execution <br> - Fiscal discipline and free cash flow expansion |
| Values |  | THE GREIF WAY |  |

Our strategy is to be the premier global industrial packaging solutions provider, creating value for our customers with the most diversified products and services offering

## Fourth Quarter and Fiscal Year (FY) 2017 highlights

- Net Sales
- Q4: \$968.1M, up 12\% from prior year
- FY 2017: \$3,638.2M, up 9\% from prior year
- Operating Profit Before Special Items ${ }^{1}$ (OPBSI)
- Q4: \$88.9M, up 2\% from prior year
- FY 2017: \$335.0M, up 9\% from prior year
- Class A EPS Before Special Items ${ }^{1}$
- Q4: \$0.98/sh, up 51\% from prior year
- FY 2017: \$2.95/sh, up 21\% from prior year
- Free Cash Flow ${ }^{2}$


## Free Cash Flow (\$M)



- Q4: \$168.2M, up 47\% from prior year
- FY 2017: \$208.2, up 4\% from prior year


## Committed to health, safety and environmental protection




TOGETHER FOR
SUSTAINABILITY

- 2025 sustainability goals
- 10\% carbon reduction
- 10\% energy reduction
- $90 \%$ of waste diversion to landfill in N. America
- Awarded gold rating by Ecovadis in sustainability performance in 2017
- Greif among the top 5\%of all companies evaluated


## Michael J. Gasser Global Sustainability Award



## Pursuing customer service excellence globally

Customer Satisfaction Index (CSI) score


- Customer service index in place across all segments of the business
- Internal performance measure against selected parameters of the customer experience
- Provides indication of whether basic customers needs are met
- Net Promoter Score methodology implemented
- Indicates how likely a customer is to recommending Greif as a business partner
- Target is > $55+$


## Dempsey Award for Customer Service Excellence



## Improved financial performance with additional upside



Free Cash Flow (\$M) ${ }^{3}$


Trailing twelve month net debt ${ }^{4}$ to EBITDA BSI ${ }^{5}$



## Greif Business System (GBS): driving margin enhancement



The Greif Business System drives customer service excellence and margin expansion

## GBS driving notable operational improvement

Unplanned downtime ${ }^{1}$ (index $=100$ )


- Key improvement drivers:
- Disciplined execution of Greif Continuous Improvement Project (GCIP) with monthly reporting
- Total shop floor engagement
- Maintenance excellence preventative maintenance and scheduling improvements


## Clear capital priorities in place



## Capital priorities

1 Reinvest in the business

- Fund maintenance and organic growth opportunities that exceed required returns


## 2 Maintain financial flexibility

- Current leverage ratio of $1.85 x$; maintain between $2.0-2.5 x$, but willing to temporarily exceed if compelling growth opportunity emerges

3 Grow the business

- Advance opportunistic capital options if justified by returns

4 Return capital to shareholders

- Maintain annual dividend and examine additional capital returns


## Identifying and managing risk across the business

| Risk to Greif | What / Why | Sample Mitigation |
| :---: | :---: | :---: |
| Reputational risk | Impacts credibility with customers, suppliers, shareholders and neighbors | - Training <br> - Performance management <br> - Clear communication and accountability |
| Geopolitical uncertainty | Political unrest and market uncertainty in various parts of the world that threaten business results | - Cash management activities <br> - Identification of backup suppliers <br> - Strengthening JV relationships |
| Raw material procurement disruption | Persistent disrupted supply (e.g. steel, resin) jeopardizes customer order fulfillment | - Manage suppliers to have disaster recovery plans <br> - Enhancing sales \& operational planning <br> - Enhanced centralized supplier qualifications |
| Financial exposures | Market uncertainty can lead to volatility in commodities, F/X, etc. | - Improved cash management activities <br> - Piloting limited hedging |
| Cyber security | Loss of data or functionality as a result of a cyber attack | - Training <br> - Network tools added to detect anomalies |

## Systematic approach in place to identify enterprise risks and develop mitigation measures

## Other potential changes on the horizon

| Change | What / Why | Potential impact to Greif |
| :---: | :---: | :---: |
| The Tax Cuts and Jobs Act of 2017 | - Reduction in US federal corporate tax rate <br> - One time repatriation tax <br> - Depreciation changes | - Still evaluating changes, but overwhelming positive to Greif |
| NAFTA | - Ongoing discussion between US, Mexico and Canada re: potential changes to tariff and duties | - Potential risk - RIPS N. America raw materials; FPS Mexico <br> - Potential opportunity - weakening competition in RIPS N. America U.S. Gulf region |
| Immigration | - Ongoing discussion about potential immigration reform in US Congress | - Potential risk - restrictions on chain migration could deter some recruitment <br> - Potential opportunity - more stability around visa renewals |
| Section 232 | - Potential tariffs and /or quotas designed to limit imported steel into the U.S. and protect national security | - Domestic steel prices would increase and higher costs would be passed along via contractual arrangements |

## New targets drive Greif towards performance potential

| (\$M) | Fiscal 2017 | 2020 consolidated <br> commitments |
| :--- | :---: | :---: |
| Net Sales | $\$ 3,638.2$ | $\$ 3,870$ |
| Gross Profit | $\$ 714.7$ | $\$ 810-\$ 830$ |
| SG\&A | $\$ 380.4$ | $\$ 385-\$ 365$ |
| Operating Profit Before <br> Special Items <br>  <br> 1,2 | $\$ 335.0$ | $\$ 425-\$ 465$ |
| Free Cash Flow 2,3 |  |  |

## Pursuing three avenues to growth

1

## Organic growth

- Strategic customer share expansion via broad portfolio of products and services
- Alignment of resources to targeted end use markets and profit pools (value over volume)
- Customer service differentiation

2

## Capital expansion

- Guided by strategy alignment to customer needs, markets, products / services, innovation
- Expansion of existing manufacturing facilities
- New manufacturing expansion in existing geographic footprint

3

## Merger \& Acquisition

- Growth aligned to serve strategic customer needs and current end use markets that extends from our core businesses

Any investment pursued must demonstrate an adequate return in line with new risk framework

## Merger and acquisition priorities



- New and existing regional opportunities that align to strategic customer needs
- Global footprint optimized to customer demands
Plastic

- IBC expansion
- IBC reconditioning
- Plastic drum expansion
- Global closures and accessories


## Paper Packaging



- Vertical integration opportunities, to include specialty products
- Expanded N. America footprint

Merger and acquisition priorities extend from Greif's core in RIPS and PPS

## FPS: clear signs of improvement with further work to do

## Operating profit before special items ${ }^{1}$ (\$M)



## 2018 priorities

- Achieve organic growth targets
- Fully leverage high end product opportunities
- Achieve full benefit from $3^{\text {rd }}$ party manufacturing
- Further optimize SG\&A footprint
- Eliminate underperforming operations


## Why invest in Greif?

1) Comprehensive packaging provider with leverage to the industrial economy

Broad product offering with exposure to favorable long term global trends
2) Diverse global portfolio that mitigates risk

Global presence in 44 countries that reduces risk and is not easily replicated
3) Best performing customer service company in industrial packaging

Customer centric mindset that strengthens relationships, differentiates the business and engenders loyalty
4. Disciplined execution and capital deployment, leading to reliable earnings and cash flow

Sharp focus on operating fundamentals driven by the Greif Business System
5) Committed to return of capital to shareholders

Solid track record of paying dividends with potential for other shareholder friendly activities

## Greif: what to expect at our $150^{\text {th }}$ anniversary!



An engaged team, inspired by culture and driven by a common vision, will generate elite performance

# GREIF 

PACKAGING SUCCESS TOGETHERTM

## APPENDIX

## Global footprint with presence in 44 countries



2017 Net Sales


- United States
- EMEA
- APAC \& other Americas


## A global, diversified industrial packaging solutions provider



Rigid Industrial
Packaging \& Services

Fiscal 2017 \$2,522.7M Revenue \$226.4M OPBSI ${ }^{1}$



Paper Packaging \& Services

Fiscal 2017
\$800.9M Revenue \$94.1M OPBSI ${ }^{1}$


Flexible Products \& Services

Fiscal 2017 \$286.4M Revenue \$6.9M OPBSI ${ }^{1}$


Land
Management
Fiscal 2017
\$28.2 Revenue
\$7.6 OPBSI ${ }^{1}$

## RIPS: capital expansions in steel



- Enhances partnership with strategic customers in fast growing region
- Optimizes network fulfillment and reduces transport costs
- 1.5 million steel drums per year with upside potential
- Operational mid 2018


## RIPS: global capital expansions in IBC



- Optimizing footprint to serve our customers better
- Redistributing customer demand for better service and improved logistic and freight costs
- 1.8M units produced in FY 2017; forecasting double digit growth in FY 2018



## PPS: capital expansion in specialty products

Mulitcorr - Louisville, KY


- Enhance specialty product offering and increases vertical integration
- State-of-the-art bulk packaging plant
- World-class triple wall corrugator offering customer 2 - 3 day lead-times
- Most sophisticated large format converting line in the world with 2-color print, in-line diecutting \& glue/stitch capabilities
- Operational mid 2018



## Non - GAAP Financial Measures

Non-GAAP measures are intended to supplement and should be read together with our financial results. They should not be considered an alternative or substitute for, and should not be considered superior to, our reported financial results. Accordingly, users of this financial information should not place undue reliance on these non-GAAP financial measures.

## GAAP to Non-GAAP Reconciliation:

Segment and Consolidated Q4 2017, Q4 2016, FY 2017, FY 2016 and FY 2015 Operating Profit (Loss) Before Special ltems

|  | Triree montis ended OCtober 3 , |  |  |  | Twelve montis ended October |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| ${ }_{\text {(in milions }}^{\text {Operating profit (loss): }}$ : ${ }^{\text {a }}$ |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 24.5 | s | 30.5 | s | 173.4 | \$ | 143.9 |
| Paper Packaging \& Services |  | 33.7 |  | 24.7 |  | 83.3 |  | 89.1 |
| Flexible Product \& Services |  | 0.3 |  | (3.6) |  | 5.7 |  | (15.5) |
| Land Management |  | 1.9 |  | 2.0 |  | 10.0 |  | 8.1 |
| Total operating profit | s | 60.4 | s | 53.6 | s | 272.4 | \$ | 225.6 |
| Restructuring charges: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 3.6 | s | 7.8 | s | 11.2 | \$ | 19.0 |
| Paper Packaging \& Services |  | - |  | 0.4 |  | 0.3 |  | 1.5 |
| Flexible Product \& Services |  | 0.4 |  | 0.7 |  | 1.2 |  | 6.3 |
| Land Management |  | - |  | 0.1 |  | - |  | 0.1 |
| Total restucturing charges | s | 4.0 | 5 | 9.0 | s | 12.7 | s | 26.9 |
| Acquisition-related costs: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 0.5 | s | 0.1 | s | 0.5 | \$ | 0.2 |
| Paper Packaging \& Services |  | 0.2 |  | - |  | 0.2 |  |  |
| Total acquisition-related costs | s | 0.7 | 5 | 0.1 | 5 | 0.7 | \$ | 0.2 |
| Non-cash asset impairment charges: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 14.9 | s | 3.5 | s | 20.5 | \$ | 43.3 |
| Paper Packaging \& Services |  | - |  | - |  | - |  | 1.5 |
| Flexible Products \& Services |  | - |  | 3.0 |  | 0.3 |  | 6.6 |
| Total non-cash asset impairment charges | s | 14.9 | 5 | 6.5 | s | 20.8 | s | 51.4 |
| Non-cash pension settlement charge: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 1.4 | s | - | s | 16.7 | \$ | - |
| Paper Packaging \& Services |  | 0.1 |  | - |  | 10.2 |  | - |
| Flexible Products \& Serrices |  | - |  | - |  | 0.1 |  | - |
| Land Management |  | - |  | - |  | 0.1 |  |  |
| Total non-cash pension settlement charge | s | 1.5 | s | - | s | 27.1 | s | - |
| (Gain) loss on disposal of properties, plants, equipment and businesses, net: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 7.6 | s | 18.5 | s | 4.1 | s | 7.3 |
| Paper Packaging \& Services |  | - |  | - |  | 0.1 |  | (0.4) |
| Flexible Products \& Services |  | (0.1) |  | - |  | (0.4) |  | (1.0) |
| Land Management |  | (0.1) |  | (0.7) |  | (2.5) |  | (1.7) |
| Total loss on disposal of properties, plants, equipment and businesses, net | $s$ | 7.4 | s | 17.8 | s | 1.3 | s | 4.2 |
| Operating profit (loss) before special items: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 52.5 | s | 60.4 | s | 226.4 | s | 21.7 |
| Paper Packaging \& Services |  | 34.0 |  | 25.1 |  | 94.1 |  | 91.7 |
| Flexible Products \& Services |  | 0.6 |  | 0.1 |  | 6.9 |  | (3.) |
| Land Management |  | 1.8 |  | 1.4 |  | 7.6 |  | 6.5 |
| Total operating profit before special items | 5 | 88.9 | s | 87.0 | 5 | 335.0 | s | 308.3 |


|  | Three months ended October 31, |  |  |  | Twelve months ended October 3, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2016 |  | 2015 |  |
| Operating profit (loss): |  |  |  |  |  |  |  |  |
| Rigid Industial Packaging \& Serrices | s | 30.5 | s | 10.9 | \$ | 143.9 | s | 86.4 |
| Paper Packaging \& Services |  | 24.7 |  | 32.6 |  | 89.1 |  | 1093 |
| Flexible Products \& Services |  | (3.6) |  | (12.8) |  | (15.5) |  | (36.) |
| Land Management |  | 2.0 |  | 1.4 |  | 8.1 |  | 33.7 |
| Total operating profit |  | 53.6 |  | 32.1 |  | 225.6 |  | 192.8 |
| Restructuring charges: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Serrices |  | 7.8 |  | 9.2 |  | 19.0 |  | 29.6 |
| Paper Packaging \& Services |  | 0.4 |  | 1.2 |  | 1.5 |  | 2.2 |
| Flexible Products \& Services |  | 0.7 |  | 2.8 |  | 6.3 |  | 8.1 |
| Land Management |  | 0.1 |  | 0.1 |  | 0.1 |  | 0.1 |
| Total restucturing charges |  | 9.0 |  | 13.3 |  | 26.9 |  | 40.0 |
| Acquisition-related costs: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Serrices |  | 0.1 |  | - |  | 0.2 |  | 0.3 |
| Total a aquisition-related costs |  | 0.1 |  | - |  | 0.2 |  | 0.3 |
| Timberland gains: |  |  |  |  |  |  |  |  |
| Land Management |  | - |  | - |  | - |  | (24.3) |
| Total limberland gains |  | - |  | - |  | - |  | (24.3) |
| Non-cash asset impairment charges: |  |  |  |  |  |  |  |  |
| Rigid Industial Packaging \& Serrices |  | 3.5 |  | 22.1 |  | 43.3 |  | 43.4 |
| Paper Packaging \& Services |  | - |  | - |  | 1.5 |  | 0.8 |
| Flexible Products \& Services |  | 3.0 |  | 1.5 |  | 6.6 |  | 1.7 |
| Total non-cash asset impaiment charges |  | 6.5 |  | 23.6 |  | 51.4 |  | 45.9 |
| (Gain) loss on disposal of properties, plants, equipment and businesses, net: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services |  | 18.5 |  | 0.3 |  | 7.3 |  | 2.7 |
| Paper Packaging \& Services |  | - |  | (0.5) |  | (0.4) |  | (0.5) |
| Flexible Products \& Services |  | - |  | 3.2 |  | (1.0) |  | 2.7 |
| Land Management |  | (0.7) |  | - |  | (1.7) |  | (2.7) |
| Total loss on disposal of properties, plants, equipment and businesses, net |  | 17.8 |  | 3.0 |  | 4.2 |  | 2.2 |
| Impact of Venezuela devaluation of inventory on cost of products sold |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Serrices |  | - |  | - |  | - |  | 9.3 |
| Total Impact of Venezuela devaluation of inventory on cost of products sold |  | - |  | - |  | - |  | 9.3 |
| Operating profit (loss) before special items: |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Serrices |  | 60.4 |  | 42.5 |  | 21.7 |  | 171.7 |
| Paper Packaging \& Services |  | 25.1 |  | 33.3 |  | 91.7 |  | 111.8 |
| Flexible Products \& Services |  | 0.1 |  | (5.3) |  | (3.6) |  | (24.1) |
| Land Management |  | 1.4 |  | 1.5 |  | 6.5 |  | 6.8 |
| Total operating profit before special items | s | 87.0 | s | 72.0 | \$ | 308.3 | s | 266.2 |

## GAAP to Non-GAAP Reconciliation:

Net Income and Class A Earnings Per Share Excluding Special Items - various time periods \$Millions and \$/sh

|  | Income before Income Tax Equity Earnings of UnconsolidatedAffiliates, net |  | Income Tax Expense(Benefit) |  | $\begin{gathered} \text { Equinity } \\ \text { unconsong of } \\ \text { unfolidated } \\ \text { affiliates } \end{gathered}$ |  | $\begin{gathered} \text { Non- } \\ \text { Controlling } \\ \text { Interest } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { Net Income } \\ & \text { Attrinubatable } \\ & \text { to Greif, Inc. } \end{aligned}$ |  | Diluted Class AEarnings PerShare Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended October 31, 2017 | s | 43.2 | s | 5.2 | s | (1.7) | S | 6.4 | S | 33.3 | \$ | 0.57 |
| Loss on disposal of properties, plants, equipment and businesses, net |  | 7.4 |  | 1.5 |  | - |  | (0.1) |  | 6.0 |  | 0.10 |
| Restructuring charges |  | 4.0 |  | 0.1 |  | - |  | 0.2 |  | 3.7 |  | 0.06 |
| Non-cash asset impaiment charges |  | 14.9 |  | 0.1 |  | - |  | - |  | 14.8 |  | 0.25 |
| Acquistion-related costs |  | 0.7 |  | 0.2 |  | - |  | - |  | 0.5 |  | 0.01 |
| Non-cash pension settlement charge |  | 1.5 |  | 2.0 |  | - |  | - |  | (0.5) |  | (0.01) |
| Excluding Special Items | \$ | 71.7 | s | 9.1 | s | (1.7) | s | 6.5 | s | 57.8 | \$ | 0.98 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Three months ended October 31, 2016 | \$ | 34.8 | s | 28.3 | s | - | s | (2.0) | s | 8.5 | \$ | 0.14 |
| Loss on disposal of properties, plants, equipment and businesses, net |  | 17.8 |  | 0.5 |  | - |  | - |  | 17.3 |  | 0.29 |
| Restructuring charges |  | 9.0 |  | 1.3 |  | - |  | 0.3 |  | 7.4 |  | 0.13 |
| Non-cash asset impaiment charges |  | 6.5 |  | (0.7) |  | - |  | 1.9 |  | 5.3 |  | 0.09 |
| Acquisition-related costs |  | 0.1 |  | 0.1 |  | - |  | - |  | - |  | - |
| Excluding Special Items | \$ | 68.2 | s | 29.5 | s | - | S | 0.2 | S | 38.5 | \$ | 0.65 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Twelve months ended October 31, 2017 | \$ | 200.3 | s | 67.2 | \$ | (2.0) | s | 16.5 | s | 118.6 | \$ | 2.02 |
| Loss on disposal of properties, plants, equipment and businesses, net |  | 1.3 |  | (0.7) |  | - |  | (0.2) |  | 2.2 |  | 0.04 |
| Restructuring charges |  | 12.7 |  | (2.2) |  | - |  | 0.6 |  | 14.3 |  | 0.24 |
| Non-cash asset impaiment charges |  | 20.8 |  | 0.1 |  | - |  | 0.1 |  | 20.6 |  | 0.35 |
| Acquistion-related costs |  | 0.7 |  | 0.2 |  | - |  | - |  | 0.5 |  | 0.01 |
| Non-cash pension settlement charge |  | 27.1 |  | 10.2 |  | - |  | - |  | 16.9 |  | 0.29 |
| Excluding Special Items | \$ | 262.9 | s | 74.8 | \$ | (2.0) | s | 17.0 | s | 173.1 | \$ | 2.95 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Twelve months ended October 31, 2016 | \$ | 141.2 | s | 66.5 | \$ | (0.8) | s | 0.6 | s | 74.9 | \$ | 1.28 |
| Loss on disposal of properties, plants, equipment and businesses, net |  | 4.2 |  | (2.1) |  | - |  | (0.7) |  | 7.0 |  | 0.12 |
| Restructuring charges |  | 26.9 |  | 4.9 |  | - |  | 2.9 |  | 19.1 |  | 0.33 |
| Non-cash asset impaiment charges |  | 51.4 |  | 5.2 |  | - |  | 3.8 |  | 42.4 |  | 0.71 |
| Acquisition-related costs |  | 0.2 |  | 0.1 |  | - |  | - |  | 0.1 |  | - |
| Excluding Special Items | \$ | 223.9 |  | 74.6 | s | (0.8) | s | 6.6 | s | 143.5 | \$ | 2.44 |


| Three months ended October 31, 2016 |  |  | Class A |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Income Attributable to Greif, Inc. | \$ | 8.5 | \$ | 0.14 |
| Plus: Loss on disposal of properties, plants, equipment and businesses, net |  | 17.3 |  | 0.29 |
| Plus: Restructuring charges |  | 7.4 |  | 0.13 |
| Plus: Non-cash asset impairment charges |  | 5.3 |  | 0.09 |
| Plus: Acquisition-related costs |  | - |  | - |
| Net Income Attributable to Greif, Inc. Excluding Special Items | \$ | 38.5 | \$ | 0.65 |
|  |  |  |  |  |
| Three months ended October 31, 2015 |  |  |  |  |
| Net Income Attributable to Greif, Inc. | \$ | 12.4 | \$ | 0.21 |
| Plus: Loss on disposal of properties, plants, equipment and businesses, net |  | 1.7 |  | 0.03 |
| Plus: Restructuring charges |  | 9.5 |  | 0.16 |
| Plus: Non-cash asset impairment charges |  | 21.1 |  | 0.36 |
| Net Income Attributable to Greif, Inc. Excluding Special Items | \$ | 44.7 | \$ | 0.76 |
|  |  |  |  |  |
| Twelve months ended October 31, 2016 |  |  |  |  |
| Net Income Attributable to Greif, Inc. | \$ | 74.9 | \$ | 1.28 |
| Plus: Loss on disposal of properties, plants, equipment and businesses, net |  | 7.0 |  | 0.12 |
| Plus: Restructuring charges |  | 19.1 |  | 0.33 |
| Plus: Non-cash asset impairment charges |  | 42.4 |  | 0.71 |
| Plus: Acquisition-related costs |  | 0.1 |  | - |
| Net Income Attributable to Greif, Inc. Excluding Special Items | s | 143.5 | \$ | 2.44 |
|  |  |  |  |  |
| Twelve months ended October 31, 2015 |  |  | Class A |  |
| Net Income Attributable to Greif, Inc. | \$ | 71.9 | \$ | 1.23 |
| Less: Gain on disposal of properties, plants, equipment and businesses, net |  | (2.8) |  | (0.05) |
| Less: Timberland Gains |  | (14.9) |  | (0.25) |
| Less: Venezuela devaluation on other income/expense |  | (4.9) |  | (0.08) |
| Plus: Restructuring charges |  | 28.2 |  | 0.48 |
| Plus: Non-cash asset impairment charges |  | 40.7 |  | 0.69 |
| Plus: Acquisition-related costs |  | 0.2 |  | - |
| Plus: Venezuela devaluation of inventory on cost of products sold |  | 9.3 |  | 0.16 |
| Net Income Attributable to Greif, Inc. Excluding Special Items | \$ | 127.7 | \$ | 2.18 |

# GAAP to Non-GAAP Reconciliation: 

Reconciliation of Selected Financial Information Excluding the Impact of Divestitures

| (in millions) | Three months ended October 31, |  |  |  |  |  | Twelve months ended October 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | Impact of Divestitures |  | $\begin{gathered} \text { Excluding the } \\ \text { Impacto of } \\ \text { Divestitures } \end{gathered}$ |  | 2017 |  | Impact of Divestitures |  | $\begin{aligned} & \text { Excluding the } \\ & \text { Inpart of } \\ & \text { Divestitures } \end{aligned}$ |  |
| Net Sales: |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | \$ | 662.5 | S | - | S | 662.5 | \$ | 2,522.7 | \$ | 1.8 | \$ | 2,520.9 |
| Paper Packaging \& Services |  | 223.0 |  | - |  | 223.0 |  | 800.9 |  | - |  | 800.9 |
| Flexible Products \& Services |  | 76.2 |  | - |  | 76.2 |  | 286.4 |  | - |  | 286.4 |
| Land Management |  | 6.4 |  | - |  | 6.4 |  | 28.2 |  | - |  | 28.2 |
| Consolidated | \$ | 968.1 | s | - | s | 968.1 | \$ | 3,638.2 | \$ | 1.8 | \$ | 3,636.4 |
| Gross Profit: |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | s | 118.9 | S | (0.4) | s | 119.3 | S | 502.2 | \$ | (0.1) | \$ | 502.3 |
| Paper Packaging \& Services |  | 49.0 |  | - |  | 49.0 |  | 150.9 |  | - |  | 150.9 |
| Flexible Products \& Services |  | 12.0 |  | - |  | 12.0 |  | 51.1 |  | - |  | 51.1 |
| Land Management |  | 2.5 |  | - |  | 2.5 |  | 10.5 |  | - |  | 10.5 |
| Consolidated | S | 182.4 | s | (0.4) | $s$ | 182.8 | s | 714.7 | \$ | (0.1) | \$ | 714.8 |
| Operating Profit: |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | \$ | 24.5 | S | (0.6) | \$ | 25.1 | \$ | 173.4 | \$ | (0.5) | \$ | 173.9 |
| Paper Packaging \& Services |  | 33.7 |  | - |  | 33.7 |  | 83.3 |  | - |  | 83.3 |
| Flexible Products \& Services |  | 0.3 |  | - |  | 0.3 |  | 5.7 |  | - |  | 5.7 |
| Land Management |  | 1.9 |  | - |  | 1.9 |  | 10.0 |  | - |  | 10.0 |
| Consolidated | S | 60.4 | s | (0.6) | s | 61.0 | S | 272.4 | \$ | (0.5) | \$ | 272.9 |
| Operating profit before special items ${ }^{(10)}$ : |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | § | 52.5 | S | (0.5) | s | 53.0 | S | 226.4 | \$ | (0.5) | \$ | 226.9 |
| Paper Packaging \& Services |  | 34.0 |  | - |  | 34.0 |  | 94.1 |  | - |  | 94.1 |
| Flexible Products \& Services |  | 0.6 |  | - |  | 0.6 |  | 6.9 |  | - |  | 6.9 |
| Land Management |  | 1.8 |  | - |  | 1.8 |  | 7.6 |  | - |  | 7.6 |
| Consolidated | 5 | 88.9 | 5 | (0.5) | s | 89.4 | S | 335.0 | \$ | (0.5) | \$ | 335.5 |

## GAAP to Non-GAAP Reconciliation:

Reconciliation of Selected Financial Information Excluding the Impact of Divestitures Continued

| (in millions) | Three months ended October 31, |  |  |  |  |  | Twelve months ended October 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | Impact of Divestitures |  | $\begin{aligned} & \text { Excluding the } \\ & \text { Impact of } \\ & \text { Divestitures } \\ & \hline \end{aligned}$ |  | 2016 |  | Impact of Divestitures |  | Excluding the Impact of Divestitures |  |
| Net Sales: |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | \$ | 602.9 | \$ | 2.5 | \$ | 600.4 | S | 2,324.2 | S | 62.4 | S | 2,261.8 |
| Paper Packaging \& Services |  | 189.0 |  | - |  | 189.0 |  | 687.1 |  | - |  | 687.1 |
| Flexible Products \& Services |  | 69.1 |  | - |  | 69.1 |  | 288.1 |  | 6.5 |  | 281.6 |
| Land Management |  | 6.6 |  | - |  | 6.6 |  | 24.2 |  | - |  | 24.2 |
| Consolidated | \$ | 867.6 | \$ | 2.5 | \$ | 865.1 | S | 3,323.6 | S | 68.9 | s | 3,254.7 |
| Gross Profit: |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | \$ | 130.9 | \$ | 0.3 | \$ | 130.6 | S | 489.4 | S | 5.3 | S | 484.1 |
| Paper Packaging \& Services |  | 39.0 |  | - |  | 39.0 |  | 144.5 |  | - |  | 144.5 |
| Flexible Products \& Services |  | 11.7 |  | - |  | 11.7 |  | 42.0 |  | 1.1 |  | 40.9 |
| Land Management |  | 1.8 |  | - |  | 1.8 |  | 9.0 |  | - |  | 9.0 |
| Consolidated | \$ | 183.4 | \$ | 0.3 | \$ | 183.1 | S | 684.9 | S | 6.4 | s | 678.5 |
| Operating Profit (loss): |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | \$ | 30.5 | \$ | (0.4) | \$ | 30.9 | S | 143.9 | S | (19.2) | s | 163.1 |
| Paper Packaging \& Services |  | 24.7 |  | - |  | 24.7 |  | 89.1 |  | - |  | 89.1 |
| Flexible Products \& Services |  | (3.6) |  | - |  | (3.6) |  | (15.5) |  | 0.3 |  | (15.8) |
| Land Management |  | 2.0 |  | - |  | 2.0 |  | 8.1 |  | - |  | 8.1 |
| Consolidated | \$ | 53.6 | \$ | (0.4) | \$ | 54.0 | S | 225.6 | S | (18.9) | s | 244.5 |
| Operating profit (loss) before special items ${ }^{(1)}$ : |  |  |  |  |  |  |  |  |  |  |  |  |
| Rigid Industrial Packaging \& Services | \$ | 60.4 | \$ | 0.1 | \$ | 60.3 | s | 213.7 | S | (1.3) | S | 215.0 |
| Paper Packaging \& Services |  | 25.1 |  | - |  | 25.1 |  | 91.7 |  | - |  | 91.7 |
| Flexible Products \& Services |  | 0.1 |  | - |  | 0.1 |  | (3.6) |  | 0.3 |  | (3.9) |
| Land Management |  | 1.4 |  | - |  | 1.4 |  | 6.5 |  | - |  | 6.5 |
| Consolidated | \$ | 87.0 | \$ | 0.1 | \$ | 86.9 | 5 | 308.3 | 5 | (1.0) | $s$ | 309.3 |

${ }^{(11)}$ See table contained herein entitled GAAP to Non-GAAP Reconciliation Segment Operating Profit (Loss) Before Special Items for a
reconciliation of each segment's operating profit (loss) before special items.

## GAAP to Non-GAAP Reconciliation:

Reconciliation of Net Sales Excluding the Impact of Divestitures and Currency Translation

| (in millions) | Three months ended October 31, |  |  |  | Increase in Net Sales (\$) |  | $\begin{gathered} \text { Increase in } \\ \text { Net Sales (\%) } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |  |  |  |
| Net Sales | S | 968.1 | \$ | 867.6 | S | 100.5 | 11.6\% |
| Impact of Divestitures |  | - |  | 2.5 |  |  |  |
| Net Sales Excluding the Impact of Divestitures | \$ | 968.1 | \$ | 865.1 |  |  |  |
| Currency Translation |  | 12.2 |  | N/A |  |  |  |
| Net Sales Excluding the Impact of Divestitures and Currency Translation | \$ | 955.9 | \$ | 865.1 | \$ | 90.8 | 10.5\% |
|  |  | ve months e | de | tober 31, |  |  |  |
| (in millions) |  | 017 |  | 2016 |  |  | $\begin{aligned} & \text { Increase in } \\ & \text { Net Sales (\%) } \end{aligned}$ |
| Net Sales | \$ | 3,638.2 | \$ | 3,323.6 | \$ | 314.6 | 9.5\% |
| Impact of Divestitures |  | 1.8 |  | 68.9 |  |  |  |
| Net Sales Excluding the Impact of Divestitures | \$ | 3,636.4 | \$ | 3,254.7 |  |  |  |
| Currency Translation |  | (23.1) |  | N/A |  |  |  |
| Net Sales Excluding the Impact of Divestitures and Currency Translation | \$ | 3,659.5 | \$ | 3,254.7 | \$ | 404.8 | 12.4\% |

## GAAP to Non-GAAP Reconciliation:

Rigid Industrial Packaging \& Services Net Sales to Net Sales Excluding the Impact of Divestitures and Currency Translation \$Millions

| (in millions) | Three months ended October 31, |  |  |  | Increase in Net Sales (\$) |  | Increase in Net Sales (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |  |  |  |
| Net Sales | \$ | 662.5 | \$ | 602.9 | S | 59.6 | 9.9\% |
| Impact of Divestitures |  | - |  | 2.5 |  |  |  |
| Net Sales Excluding the Impact of Divestitures | \$ | 662.5 | \$ | 600.4 |  |  |  |
| Currency Translation |  | 9.8 |  | N/A |  |  |  |
| Net Sales Excluding the Impact of Divestitures and Currency Translation | \$ | 652.7 | \$ | 600.4 | \$ | 52.3 | 8.7\% |


| (in millions) | Twelve months ended October 31, |  |  |  | Increase in Net Sales (\$) |  | Increase in Net Sales (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  |  |  |  |
| Net Sales | \$ | 2,522.7 | \$ | 2,324.2 | S | 198.5 | 8.5\% |
| Impact of Divestitures |  | 1.8 |  | 62.4 |  |  |  |
| Net Sales Excluding the Impact of Divestitures | \$ | 2,520.9 | \$ | 2,261.8 |  |  |  |
| Currency Translation |  | (16.6) |  | N/A |  |  |  |
| Net Sales Excluding the Impact of Divestitures and Currency Translation | \$ | 2,537.5 | \$ | 2,261.8 | \$ | 275.7 | 12.2\% |

## GAAP to Non-GAAP Reconciliation:

Rigid Industrial Packaging \& Services Primary Products Net Sales to Net Sales Excluding the Impact of Divestitures


Note: Primary products include manufactured steel, plastic and fibre drums; intermediate bulk containers; linerboard, medium, corrugated sheets and corrugated containers; and $1 \& 2$ loop and 4 loop flexible intermediate bulk containers.

## GAAP to Non-GAAP Reconciliation:

Free Cash Flow and projected 2018 Free Cash Flow guidance

| (in millions) | Three months ended October 31, |  |  |  | Twelve months ended October 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |  | 2017 |  | 2016 |  |
| Net cash provided by operating activities | \$ | 199.9 | \$ | 143.0 | \$ | 305.0 | \$ | 301.0 |
| Cash paid for purchases of properties, plants and equipment |  | (31.7) |  | (28.7) |  | (96.8) |  | (100.1) |
| Free Cash Flow | \$ | 168.2 | \$ | 114.3 | S | 208.2 | \$ | 200.9 |

GREIF, INC.AND SUBSIDIARY COMPANIES PROJECTED 2018 GUIDANCE RECONCILIATION

FREE CASH FLOW
UNAUDITED

|  | Fiscal 2018 Forecast Range |  |  |
| :--- | :---: | :---: | ---: |
| (in millions) | Scenario 1 |  | Scenario 2 |
| Net cash provided by operating activities | $\$$ | 300.0 | $\$$ |
| Cash paid for purchases of properties, plants and equipment |  | $(100.0)$ | $(120.0)$ |
| Free Cash Flow | $\$$ | 200.0 | $\$$ |

Note: Free cash flow is defined as net cash provided by operating activities less cash paid for purchases of properties, plants and equipmen

 information not being ascertainable or accessible, we are unable to quantify certain amounts that would be required to be included in the most directly comparable GAAP financial measure without unreasonable efforts.

## GAAP to Non-GAAP Reconciliation:

Free Cash Flow for Fiscal 2014, Fiscal 2015 and Fiscal 2016 Free Cash Flow \$ Millions

FREE CASH FLOW

|  | Twelve months ended October 31, |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | $\mathbf{2 0 1 6}$ |  |  | $\mathbf{2 0 1 5}$ | $\mathbf{2 0 1 4}$ |
| Net cash provided by operating activities | $\$$ | 301.0 | $\$$ | 206.3 | $\$$ | 261.8 |
| $\quad$ Less: Cash paid for capital expenditures | $\$$ | $(100.1)$ | $\$$ | $(135.8)$ | $\$$ | $(137.9)$ |
| Free Cash Flow | $\$$ | 200.9 | $\$$ | 70.5 | $\$$ | 123.9 |

## FREE CASH FLOW FROM VENEZUELA OPERATIONS

|  | Twelve months ended October 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2014 |  |
| Net cash provided by (used in) operating activities for Venezuela | \$ | - | \$ | 4.1 | \$ | 4.9 |
| Less: Cash paid for capital expenditures for Venezuela | \$ | - | \$ | (14.0) | \$ | - |
| Free Cash Flow from Venezuela Operations | \$ | - | \$ | (9.9) | \$ | 4.9 |

## FREE CASH FLOW EXCLUDING THE IMPACT OF VENEZUELA OPERATIONS

|  | Twelve months ended October 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 |  | 2015 |  | 2014 |  |
| Net cash provided by operating activities | \$ | 301.0 | \$ | 202.2 | \$ | 256.9 |
| Less: Cash paid for capital expenditures excluding the impact of Venezuela operations | \$ | (100.1) | \$ | (121.8) | \$ | (137.9) |
| Free Cash Flow Excluding the Impact of Venezuela Operations | \$ | 200.9 | \$ | 80.4 | \$ | 119.0 |

## GAAP to Non-GAAP Reconciliation:

Consolidated Operating Profit (Loss) Before Special Items for FY 2015, FY 2016, and FY 2017 \$Millions

|  | Fiscal Year |  | Fiscal Year |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2015 |  | 2016 |  | 2017 |
| Operating profit | \$ | 192.8 | \$ | 225.6 | \$ | 272.4 |
| Restructuring charges |  | 40.0 |  | 26.9 |  | 12.7 |
| Acquisition related costs |  | 0.3 |  | 0.2 |  | 0.7 |
| Non cash asset impairment charges |  | 45.9 |  | 51.4 |  | 20.8 |
| Timberland gains |  | (24.3) |  | - |  | - |
| (Gain) loss on disposal of properties, plants and equipment and businesses, net |  | 2.2 |  | 4.2 |  | 1.3 |
| Impact of Venezuela devaluation on cost of products sold |  | 9.3 |  | - |  | - |
| Operating profit before special items | \$ | 266.2 | \$ | 308.3 | \$ | 335.0 |

## Net debt to trailing four quarter EBITDA BSI reconciliation

|  | Q1 2015 | Q2 2015 | Q3 2015 | Q4 2015 | Q1 2016 | Q2 2016 | Q3 2016 | Q4 2016 | Q1 2017 | Q2 2017 | Q3 2017 | Q4 17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short Term Borrowings |  |  |  | 40.7 | 44.1 | 59.4 | 55.2 | 51.6 | 38.9 | 35.5 | 18.3 | 14.5 |
| Current Portion of Long-term Debt |  |  |  | 30.7 | 22.2 | 317.7 | 300.3 | - |  | 15.0 | 16.3 | 15.0 |
| Long Term Debt |  |  |  | 1,116.2 | 1,112.1 | 777.0 | 758.6 | 974.6 | 1,074.8 | 1,033.6 | 1,033.7 | 937.8 |
| TOTAL DEBT |  |  |  | 1,187.6 | 1178.4 | 1154.1 | 1114.1 | 1026.2 | 1113.7 | 1084.1 | 1068.3 | 967.3 |
| Less: Cash and Cash Equivalents |  |  |  | 106.2 | 65.3 | 89.6 | 94.3 | 103.7 | 106.8 | 87.0 | 94.6 | 142.3 |
| NET DEBT |  |  |  | 1,081.4 | 1,113.1 | 1,064.5 | 1,019.8 | 922.5 | 1,006.9 | 997.1 | 973.7 | 825.0 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Profit | 65.4 | 51.1 | 44.2 | 32.1 | 17.6 | 82.8 | 71.6 | 53.6 | 42.1 | 80.4 | 89.5 | 60.4 |
| Less: Other (income) expense, net | 0.1 | 2.5 | (1.6) | 2.2 | 3.0 | 1.7 | 2.7 | 1.6 | 3.6 | 3.2 | 1.4 | 3.8 |
| Less: Equity (earnings) losses of unconsolidated affiliates, net of tax | 0.0 | 0.3 | (0.6) | (0.5) | 0.0 | 0.0 | (0.8) | 0.0 | 0.0 | 0.0 | (0.3) | (1.7) |
| Plus: Depreciation, depletion and amortization expense | 34.6 | 34.7 | 31.6 | 33.7 | 32.3 | 32.0 | 31.5 | 31.9 | 30.7 | 31.0 | 27.7 | 31.1 |
| EBITDA | 99.9 | 83.0 | 78.0 | 64.1 | 46.9 | 113.1 | 101.2 | 83.9 | 69.2 | 108.2 | 116.1 | 89.4 |
| Restructuring charges | 3.2 | 7.3 | 16.2 | 13.3 | 2.3 | 5.4 | 10.2 | 9.0 | (0.3) | 5.1 | 3.9 | 4.0 |
| Acquisition-related costs | 0.2 | 0.0 | 0.1 | 0.0 | 0.0 | 0.1 | 0.0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.7 |
| Non-cash asset impairment charges | 0.2 | 4.5 | 17.6 | 23.6 | 39.1 | 1.7 | 4.1 | 6.5 | 1.9 | 2.0 | 2.0 | 14.9 |
| Non-cash pension settlement charge | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 23.5 | 1.1 | 1.0 | 1.5 |
| (Gain) loss on disposal properties, plants equipment, and businesses, | (2.4) | 9.7 | (8.1) | 3.0 | (0.9) | (10.7) | (2.0) | 17.8 | (0.5) | (3.7) | (1.9) | 7.4 |
| Impact of Venezuela devaluation of inventory on cost of products sold | 0.0 | 0.0 | 9.3 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Venezuela devaluation other (income) | 0.0 | 0.0 | (4.9) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Timberland gains | (24.3) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EBITDA BSI | 76.8 | 104.5 | 108.2 | 104.0 | 87.4 | 109.6 | 113.5 | 117.3 | 93.8 | 112.7 | 121.1 | 117.9 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| DEBT RATIO CALCULATION |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Q4-15 | Q1-16 | Q2-16 | Q3-16 | Q4-16 | Q1-17 | Q2-17 | Q3-17 | Q4-17 |
| Trailing 4 Qtr EBITDA BSI |  |  |  | 393.5 | 404.1 | 409.2 | 414.5 | 427.8 | 434.2 | 437.3 | 444.9 | 445.5 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Short Term Borrowings |  |  |  | 40.7 | 44.1 | 59.4 | 55.2 | 51.6 | 38.9 | 35.5 | 18.3 | 14.5 |
| Current Portion of Long-term Debt |  |  |  | 30.7 | 22.2 | 317.7 | 300.3 |  |  | 15.0 | 16.3 | 15.0 |
| Long Term Debt |  |  |  | 1,116.2 | 1,112.1 | 777.0 | 758.6 | 974.6 | 1,074.8 | 1,033.6 | 1,033.7 | 937.8 |
| TOTAL DEBT |  |  |  | 1,187.6 | 1,178.4 | 1,154.1 | 1,114.1 | 1,026.2 | 1,113.7 | 1,084.1 | 1,068.3 | 967.3 |
| EBITDA BSI MULTIPLE |  |  |  | 3.02x | 2.92x | 2.82x | 2.69x | 2.40 x | 2.56x | 2.48x | 2.40x | 2.17x |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents |  |  |  | (106.2) | (65.3) | (89.6) | (94.3) | (103.7) | (106.8) | (87.0) | (94.6) | (142.3) |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| NET DEBT |  |  |  | 1,081.4 | 1,113.1 | 1,064.5 | 1,019.8 | 922.5 | 1,006.9 | 997.1 | 973.7 | 825.0 |
| EBITDA BSI MULTIPLE |  |  |  | 2.75x | 2.75x | 2.60x | 2.46x | 2.16x | 2.32x | 2.28x | 2.19x | 1.85x |

